



Nunatsiavut kavamanga  
Nunatsiavut Government

**THIRD ASSEMBLY  
OF  
NUNATSIAVUT**

---

**FALL SESSION 3rd Session 1<sup>st</sup> & 2<sup>nd</sup> - SITTING**

---

**kAVAMALIGIJET  
KAUJITITSIUTINGA**

# PARLIAMENTARY REPORT

September 16, 2014 Day 1

In Attendance:

Speaker of the Nunatsiavut Assembly, Ordinary Member for Nain, Honorable Sean Lyall

Deputy Speaker of the Nunatsiavut Assembly, Ordinary Member for the Canadian Constituency, Honorable Patricia Ford

President of Nunatsiavut, Honorable Sarah Leo

First Minister of Nunatsiavut Affairs, Ordinary Member for Makkovik, Honorable Kate Mitchell

Minister of Lands and Natural Resources, Ordinary Member for Rigolet, Honorable Darryl Shiwak

Minister of Finance, Human Resources, and Information Technology, Ordinary Member for the Canadian Constituency, Honorable Daniel Pottle

Minister of Culture, Recreation and Tourism, Ordinary Member for Nain, Honorable Richard Pamak

Minister of Health and Social Development, Ordinary Member for Hopedale, Honorable Gregory Flowers

Minister of Education and Economic Development, Ordinary Member for Upper Lake Melville, Honorable Patricia Kemuksigak

Ordinary Member for Postville, Tyler Edmunds

Ordinary Member for Upper Lake Melville, Roy Blake

AngajukKâk for Nain, Julius Dicker

AngajukKâk for Postville, Diane Gear

AngajukKâk for Makkovik, Herb Jacque

AngajukKâk for Hopedale, James Tuttauq

AngajukKâk for Rigolet, Jack Shiwak

Chair Person for the NunaKâtiget Inuit Community Corporation, Gary Mitchell

**Chair Person for the Sivunivut Inuit Community Corporation, Trudy Mesher-Barkman**

**Director of Communications, Bert Pomeroy**

**Deputy Minister of the Nunatsiavut Secretariat, Secretary to the Executive Council,  
Isabella Pain**

**Deputy Minister of Finance , Human Resources, and Information Technology, Rexanne  
Crawford**

**Deputy Minister of Culture, Recreation and Tourism, Dave Lough**

**Deputy Minister of Lands and Natural Resources, Carl McLean**

**Director of Legal Services, Loretta Michelin**

**Deputy Minister of Nunatsiavut Affairs, Toby Andersen**

**Clerk of the Assembly, Mary Sillett**

**Absent:**

**Deputy Minister of Health and Social Development, Michelle Kinney**

**Deputy Minister of Education and Economic Development, Tim McNeill**

**The Nunatsiavut Assembly proceedings**

**were recorded in Inuktitut and English.**

**September 16, 2014**

**Assembly commenced at 9:00 a.m. on September 16, 2014**

**MR. SPEAKER:** Ullâkut Illonasi. I would like to call to order the fall session for the third session of the third Nunatsiavut Assembly, and I ask Wilson Jararuse to say the opening prayer. Please stand.

**MR. JARARUSE:** [Prayer off record].

**MR. SPEAKER:** Nakummek, Wilson. I will now call upon the President of Nunatsiavut to administer the Oaths of Office to the AngajukKâk and the Community Chairpersons.

**PRESIDENT LEO:** Thank you, Mr. Speaker. I am swearing in the new AngajukKâat and Community Chairs this morning. I want to start in alphabetical order. (The newly elected, re-elected AngajukKâat and Community Chairs were sworn in; Joe Dicker, AngajukKâk for Nain; Diane Gear, AngajukKâk for Postville; Herb Jacque, AngajukKâk for Makkovik; Trudy Mesher-Barkman, Chair of Sivunivut Inuit Community Corporation; Gary Mitchell, Chair of the NunaKatiget Inuit Community Corporation; Jack Shiwak, AngajukKâk for Rigolet; and James Tuttauq, AngajukKâk for Hopedale).

**MR. SPEAKER:** On behalf of the Assembly, I would like to offer congratulations to the newly elected AngajukKâat and Community Chairs, and I look forward to working with you. Item two, "Opening Address by the President."

**PRESIDENT LEO:** Thank you, Mr. Speaker. First off, again I want to offer my congratulations to the newly-elected AngajukKâk and the Community Chairs, but at this time I also want to recognize some of the former members that were here. More importantly, Mr. Max Winters. Max has been around, not only with LIA, but Nunatsiavut, for many years. And I could go on about Max for a long time, but just not having him here in Hopedale, you really miss his presence.

He certainly was an elder in every true sense of the word of an elder, I think. He certainly brought calmness, common sense, respect and integrity to this table. And I want to thank Max for that and thank him for his years of service, again, not only to the Labrador Inuit Association, the community that he represented, but to Nunatsiavut as a whole. And, again, like I said, you know, Max is certainly missed around this table and here, while you're here in Hopedale. But congratulations to the newly-elected members, and I'm sure you will bring much to the Assembly as well. As a side note, I guess, we need to offer congratulations to Premier Elect Davis, who won the PC leadership on the weekend. Hopefully we'll have a good working relationship with Premier Davis. Just to go on a few things that we've been working on within the government, on the 3rd of September in Nain we held the official ground-breaking ceremony for Illusuak. We did the unveiling of the brand. We had quite a few people out, and I'm sure Minister Pamak is the Minister responsible. We'll fill everybody in a little more on the actual ground-breaking. It was quite exciting to actually be getting to the point where we're breaking ground for the Cultural Centre for Labrador Inuit. It's certainly another significant milestone for Nunatsiavut and for us as Nunatsiavummiut. With Illusuak, the stories that will be told in it, the displays that will be in there and what it will bring will certainly make all us as Labrador Inuit proud

of the building. It's kind of hard to refer to it as a building because what will be in there and what it will mean to Nunatsiavummiut is amazing. It's where we will be able to proudly show our history and our culture. We'll be able to use Illusuak to pass on our culture and what it entails and our heritage to the youth that are coming up. It'll give our elders a responsibility to share their knowledge and experience and certainly pass it on. As part of the branding and the launch and the ground-breaking of Illusuak, we are planning an event in St. John's, as well, later on in October. We're still working out the details on that. We'll also be in St. John's for our next executive council meeting. Speaking of St. John's, on the 13th of August I travelled to St. John's and met with Premier Marshall. The intent of the meeting was to launch what the province has drafted an Aboriginal foundation document. The Government of Newfoundland has this document and how they feel they need to move ahead in dealing with the different Aboriginal groups and governments within the province. Unfortunately, it was postponed, but we still had lunch, and Premier Marshall and I had a chance to talk about different issues that are happening and some of our concerns that we have in Nunatsiavut. As well, to sort of, you know, remind him that they're still falling a little behind in their funding towards Illusuak. The Housing Repair Program that many of you are probably familiar with, it falls under Nunatsiavut Affairs

is certainly one of our key priorities right now. First Minister Mitchell will fill you in a little bit more on that, but, as you're aware, \$700,000 was announced in August. This is cost-shared between the Nunatsiavut Government and the Provincial Government. Things are moving ahead with that and, like I said, First Minister Mitchell, who's responsible for that file, will be filling you in a little bit more. Two weeks ago I got the opportunity to meet with Grand Chief Anastasia Qupee of the Innu Nation. It was the first time we had met, but we felt it was important to sit down and, at least, introduce ourselves and talk about some of the issues between the Innu Nation and Nunatsiavut. We are neighbours. We share territory, and we have a lot of similar concerns. A couple of the things that we discussed, obviously, was we have an *Overlap Agreement* with the Innu. We need to move ahead with that overlaps and it's getting that back on track and getting our two, the Innu Nation and the Nunatsiavut Government, talking about that. The other was the Mealy Mountains Park IBA. Again, that's another shared territory that we both have interest in. We also talked about the UPCART, the Ungava Peninsula Caribou Round Table, which will be in Goose Bay the week of the 22nd of October. It will be held in Goose Bay, and the Innu Nation will be the host to the UPCART this Year. I felt it was important to discuss with her, particularly, the Innu's' continued involvement in UPCART and

how important UPCART is to, not only Nunatsiavummiut, but the Innu Nation as well. We're looking at a caribou herd that's now numbered at about just over 14,000, and there's no sign of recovery in the herd. Those numbers are quite startling, and they're much more startling than we initially had looked at a few year ago. But with UPCART we're moving ahead. Like I said, we're meeting in October. We have to continue working with the Quebec and Newfoundland Government in ensuring that they come up with a solid management plan for the George River Caribou. As well, when the UPCART was started, initially, it was just to discuss the George River Caribou Herd. But through the discussions we've had as Aboriginal leaders around the table, we realized that it's more than just George River. We have the Torngat Caribou Herd to think about. We have the Leaf River Herd to think about. So it's going to be very imperative that all of the leaders are there at UPCART in October. And I believe with regards to the Torngat Herd, there was a census done this summer, as well as a traditional knowledge survey, and Minister Shiwak, who's the Minister Responsible for Lands and Natural Resources, will give more of a briefing on that. Again, I want to welcome the new members to the Assembly. I look forward to the next while working with you, and I'm sure you'll represent your communities very well. Thank you.

**MR. SPEAKER:**

Thank you, Madam President. Item three, "Recognition of Visitors in the Gallery." For the information on the Assembly the pages are

Tabea Onalik and Colin Hunter. The interpreter/translators are Rita Andersen, Augusta Irving and Wilson Jararuse. Robert Ford is the IT staff helping out for this Assembly. As well, we'd like to recognize the OkâlaKatiget staff, Roxanne Andersen and Johansi Tuglavina. If there are any questions around travel and logistics, please see Hilda Hunter. I would like to welcome those in the gallery today and thank them for the interest in the Nunatsiavut Assembly. Any member wishing to recognize visitors in the gallery today? Item four, "Minister Statements." Are there any minister statements? Chair recognizes Honourable Patricia Kemuksigak, Minister of Education, and Economic Development.

**MS KEMUKSIGAK:**

Thank you, Mr. Speaker. Today I will touch on highlights from the Education Department. For Post-secondary Student Support Program, Mr. Speaker, I am pleased to announce that PSSP had 32 students graduate this past year. PSSP had enough funds available to assist all applicants this Year so selections were not necessary. We have 80 continuing students and 71 new full-time students confirmed for September. In addition, we have 37 part-time students. These numbers include all eligible late applicants and the IBED students. We have seen a decline in the number of students attending studies this year. Mr. Speaker, the Inuit Bachelor of Education Program, or IBED, is getting underway this year through the College of North Atlantic for the first year preparatory program

with 13 registered in full-time studies and 6 registered in part-time studies to pick up additional courses they will need for entrance into the Education Program. College of the North Atlantic will administer the fall, winter, and spring inter-session. The summer session, 2015, will see the start of the *Inuttitut* Language Program with a six-week intensive course with additional courses offered throughout every semester for the remainder of the program. If the 19 students currently registered are successful, all will be able to continue with the IBED with a few additional people joining throughout the program to pick up a number of courses necessary.

Mr. Speaker, I would like to thank the department for all their work to make this program a reality; Tim McNeill, Lucy Brennan, Jodie Lane, Former Minister Gary Mitchell and other staff involved. I would also like to thank the College of the North Atlantic and Memorial University for partnering with us. Mr. Speaker, through the Inuit Education Strategy Plans is underway to hold a parent engagement meeting in Nain in October. Representatives of the Newfoundland and Labrador Department of Education, Newfoundland and Labrador English School Board, Department of Education and Economic Development, Family Resource Centre will be on hand to discuss ideas and initiatives to help increase parental involvement in our schools. Jodie Lane is also working on Parents as First Educator poster campaign to stress the role of

parents as a child's first teacher and to encourage them to remain involved in their child's education once they enter the K to 12 school system. Jenny Lyall from the DHSD is also assisting in this project. Mr. Speaker, the *Inuttitut* Curriculum Centre, I'd like to make an announcement. The transition of the *Inuttitut* Curriculum Centre to Nain is underway. Christine Nochasak has been hired as the new director of Inuit Education and has relocated to Nain. Sarah Townley will be hired through NG on contract to assist with the transition. There is a job ad running for a curriculum worker for Nain, and the school board has issued a request for proposals for renovation to the two classrooms in Nain to accommodate the space needed for the new curriculum centre. Mr. Speaker, I would like to now do an update on Inuit Pathways. In addition to the number of clients who completed short-term training throughout the Year, Inuit Pathways had 44 clients graduate from long-term training programs this Year. Currently, we have 47 clients starting long-term training and 15 enrolled in adult basic education between the learning centres in Nain and Hopedale. Mr. Speaker, the Inuit Pathways is very grateful to once again have received additional departmental funds from the Nunatsiavut Government in the amount of 500,000 for skills development. These funds are used to supplement assets funds required to support the demand for the skills development training. Therefore, we are able to support a higher number of long-

term clients than our assets allocation would have allowed. Due to the end of our current assets agreement at March 2015, we had to notify all our clients that we could only commit to fund them until March 31st, 2015. But now with these extra funds from Nunatsiavut Government, we will be guaranteed their funds to complete their training. Mr. Speaker, Inuit Pathways continues to partner with employers and companies to support employment opportunities for our beneficiaries, and we are currently supporting 10 clients in work experience opportunities. An additional hundred thousand has been supplied to this program from the Nunatsiavut Government. This will be used to develop work opportunities within Nunatsiavut. We also have supported one client for job start supports and mobility assistance. Over this past summer, we have approved 20 students for summer work opportunities within Nunatsiavut. Staff submitted the audit and annual report to Service Canada at the end of July with all targets for employment for 2013-14 having been met. As of now there is no word on renewal of the assets program beyond March 2015. We are hopeful that this lack of information on any new initiatives may mean the extension of the current program for another year. Thank you, Mr. Speaker.

**MR. SPEAKER:**

Thank you, Honourable Patricia Kemuksigak, Minister of Education and Economic Development. I recognize Honourable Kate Mitchell, First Minister.

**MS MITCHELL:**

Thank you, Mr. Speaker. Okay, there are a number of different categories that I'll be updating you on. Okay, the first one is the Implementation Committee. The Implementation Committee is scheduled to meet in late October in Nain. We are starting discussions with The Wildlife and Plant and Joint Fisheries Boards regarding preparation for the 2015-16 work plans and budgets. The implementation working group is finalizing their review of the 10-Year implementation plan and will submit their review to the Implementation Fiscal Renewal Negotiating Team in late September. The Implementation Fiscal Renewal Negotiating Team meets by conference on September 17th to review responses from the Secretariat, the province and the Nunatsiavut Department of Lands and Resources. As part of the consultation process, the Implementation Committee has asked each authority to provide us with their views on what wildlife and fishery issues should be included in the next implementation plan. The negotiating team is scheduled to meet in October as part of the implementation meeting. In regard to enrolment of beneficiaries, Mr. Speaker, the enrolment of beneficiary's process is ongoing, and the Membership Committees and the Inuit Appeal Board continue to work on a regular basis to conduct their business. A membership workshop is being planned for some time in October. There is an agenda being finalized for this workshop. The workshop will be attended by the

registrar and his staff, the Membership Committees and the Inuit Appeals Board and will be facilitated by Nunatsiavut Government Legal Services Division of Nunatsiavut Affairs. There are currently 7,250 beneficiaries enrolled on the registry. Illusuak. Public Property. The NG has entered into a contract with Nillik Construction, NGC and Nunatsiavut Group of Companies to complete Phase I of the project in 2014. Phase I includes driving the piles and finalization of the break water and the site. This work is being done by Nunatsiavut Construction and Brook Construction. Phase I work is currently ongoing, and the schedule will be completed in November, 2014. To date, the break water is completed, and the site work is now 80 percent complete. Quonset Huts. Mr. Speaker, right now there is Quonset huts being erected for the Department of Lands and Natural Resources in Rigolet and Makkovik. The hut in Rigolet is under construction and scheduled to be completed by the end of September. This contract was awarded to Mealy Mountain Contracting, Todd Pottle from Rigolet. Ground work has commenced on the Makkovik hut, and the work is expected to be completed in October. This contract was awarded to Nunatsiavut Construction, NGC. And, Mr. Speaker, an update on the Nain day care. A contract was awarded to Phil Rideout Electrical from Nain to replace the current oil heating system with electric heat. We are very happy to say the work has been

completed and an excellent job has been done at an exceptional low cost. Rigolet Office Building. A contract was awarded to Budgell's to renovate the former DFO building in Rigolet as the Nunatsiavut Government office building. This project was held up by delivery of material and response from Service Newfoundland and Labrador. Budgell's has a work crew on site, and work is now expected to be completed in October. And, Mr. Speaker, in regard to Nain Staff Housing, the Nunatsiavut Executive Council has made a decision that we will use the design being prepared by FGMDA for the multi-unit dwelling for our proposed six-unit staff housing complex for Nain. We expect to have the design drawings and to contract the consulting firm to provide project management and construction tendering by the end of this year. We propose to commence construction on this complex in 2015. And, Mr. Speaker, in regard to housing, I have sent a letter to the Federal Minister responsible for housing and CMHC, Honourable Jason Kenney, requesting a meeting to discuss housing funding for Nunatsiavut. As part of the Housing Needs Assessment Strategy, our consultant, FGMDA, is finalizing affordable warrant design housing for Nunatsiavut. This design will be a six-unit, two-bedroom dwelling. The building design has been completed, however, FGMDA are waiting on the results of the geotechnical work which is being conducted to determine the type of foundation required. All design work related

to this prototype dwelling will be completed this fall, and we hope to commence construction of the dwelling in 2015. And, Mr. Speaker, in regard to the Housing Retrofit Program, or what we refer to as Repair Program, this program is an ongoing work in progress. The application for home repair process has been completed. We are in the process of awarding a contract for consulting services, selection of homes to be repaired, engineering service and procurement of materials. And for the information of the Assembly members, Mr. Speaker, we received 41 applications, and out of those 41, 28 have been selected. So we are now making arrangements for inspectors to come into the communities of Nain and Hopedale and do the inspection and assessment on the materials required for those homes. Our schedule is to have the contractor in place and materials delivered this fall with work completed this winter. This particular program will be delivered, like I said, in the communities of Nain and Hopedale. This program is a \$700,000 program cost shared between the province and Nunatsiavut Government on the 50-50 percentage basis. We have completed a funding arrangement with Newfoundland and Labrador Housing Corporation which will transfer the 350,000 from the province to the Nunatsiavut Government when a contractor is hired to complete the work. And in regard to transportation, Mr. Speaker, I met with Minister McGraw in June and discussed the issues of marine

transportation, the Nain airstrip and water sewer problems at the airstrips during the winter months. I do intend to follow up with another meeting with him later this fall. Marine transportation is a priority for the Nunatsiavut Government. My department has worked closely with the province and Nunatsiavut Marine to try to improve the passenger and freight service to Nunatsiavut. We will continue to do that. The responses to the request for proposals issued by the province for the design and delivery of a roll on, roll off freight and passenger vessel for Labrador is still under review by the province. The province still maintains that a new vessel will be in operation for the 2016 season. We are continuing to express to the province our concerns regarding the need for new and expanded wharves and infrastructure in the communities. And, finally, Mr. Speaker, on my update. Nain Airstrip. During my meeting with Minister McGraw I expressed a need for action regarding moving forward with the proposed new airstrip for Nain. The weather study has been completed, but the actual site has not yet been identified. The actual cost will depend on the site, as the access road will need to be part of the funding package. The federal government have agreed to seriously discuss a cost shared funding agreement when the actual cost is identified. Thank you, Mr. Speaker.

**MR. SPEAKER:**

Thank you, Honourable Kate Mitchell, First Minister. I recognize Honourable Dan Pottle, Minister of Finance, Human Resources and Information Technology.

**MR. POTTLE:**

Nakummek UKâtik. I'm just going to speak briefly on the procurement process and some issues concerning that process, Mr. Speaker. Mr. Speaker, we continually hear many current concerns from beneficiaries, Inuit businesses and the Inuit Community Governments over the use, or lack of use, of Inuit businesses for capital work projects in our communities and the lack of employment for Inuit by contractors who are the successful proponents of these projects. We take these concerns very seriously, Mr. Speaker, and we have begun to work on several fronts on this matter. When the Government of Newfoundland and Labrador fund capital work projects in the Inuit communities, these projects are subject to the province's *Public Tendering Act*. We have been told in the past that the Inuit content cannot be assessed as an assessment factor. We disagree with this, Mr. Speaker, as Labrador Inuit rights are defined under Part 2.1 of the *Public Tendering Act* noting that it shall be read and applied in conjunction with *Labrador Inuit Land Claim Agreement*. The *Agreement* provides provisions under Part 7.9 for the contracting by the province in Labrador Inuit lands and the Inuit communities. We have written the Minister of Municipal Affairs and Inter-

governmental Affairs for clarification on the application of Part 7.9.1 and 7.9.2 of the *Labrador Inuit Land Claim Agreement* with respect to the issuance of public tenders. Specifically, what is the definition of competitive used by their department in assessing bids and how this is applied in practise when assessing tenders? Our own *Procurement Act*, Mr. Speaker, speaks to a point system whereby companies can be awarded additional points for Inuit content including points for having Inuit employees. Our financial staff in 2011 worked with Municipal Affairs to ensure that the appropriate language, any devaluation criteria were incorporated into the request for proposals for prime consulting services to ensure that Inuit content was considered and rewarded. These new evaluation criteria were implemented for the first time when seeking a prime consultant for the current recreation facilities being constructed in our communities. We are working, Mr. Speaker, with our legal counsel and the staff at Labrador Regional Office of Municipal and Inter-Governmental Affairs to have the appropriate language incorporated into the tender documents as well as an explicit evaluation guide for the assessment of these tenders ensuring that Inuit content is rewarded in the overall point system. Case law, Mr. Speaker, across the country indicates that unless it is explicitly set out in the tender documents how proponents will be evaluated, we could be opening up ourselves to litigation. Our plan

is to have this project completed by the end of 2014. While it will not address the concerns in its entirety, Mr. Speaker, these are important steps to ensure that the province and contractors are aware of the importance that should be placed on Inuit content. It is all our responsibility to work with our prime consultants and contractors to encourage and pressure them to hire our beneficiaries and to use Inuit businesses where appropriate. Mr. Speaker, I would advise, in particular, the incoming AngajukKâk and each and every Assembly Member to become familiar with the *Procurement Act* and understand that *Act*, as well as the *Financial Administration Act* in relation to the role of the Joint Management Committee which I chair, and each of the AngajukKâk are members of that Joint Management Committee as well. We will speak to the AngajukKâk while we are here in Hopedale to give you a brief on those two documents and to talk a little bit about the Joint Management process. Mr. Speaker, as well, we are now beginning the budgetary process for the next fiscal year. We will be discussing priorities for each of the departments with the respective Ministers and their Deputy Ministers, and we encourage all Assembly Members to give us some input into the budgetary process as well. Mr. Speaker, hopefully, during this Assembly session we will have presentations from the *Labrador Inuit Capital Strategy Trust*, the *Labrador Inuit Settlement Trust*, and the *Labrador Inuit Implementation Trust*. I

encourage you when we sit and convene as a Committee of the Whole, this is your opportunity to ask pointed questions to each of the representatives from the *Trust* as it is a more informal process, and we can have a lot more discussion and ask a lot more questions regarding the work and investment process for each of the *Trusts* and the business related to those. As well, I would iterate the same for the presentation by the auditors of the consolidated financial statements. This will be an opportunity for the auditors to present, as they do annually, the consolidated financial statements for the Nunatsiavut Government and it's your opportunity to ask questions of not only the auditors but myself as Minister of Finance and the Controller, the Deputy Minister Rexanne Crawford. Nakummek UKâtik.

**MR. SPEAKER:** Nakummek, Honourable Dan Pottle, Minister of Finance, Human Resources and Information Technology. I recognize Honourable Greg Flowers, Minister of Health and Social Development.

**MR. FLOWERS:** Thank you, Mr. Speaker. Mr. Speaker, I would want to begin extending my appreciation to my staff, the DHSD staff members, partners and community members for the hard work that they do and especially recently, the FASD Day, which was September 9th and Suicide Prevention Day on September 10th. This event was well-organized and well-attended. And, as for myself, I attended Suicide Prevention Day, and I would encourage anyone who has not

attended one, to attend one because it really hits home. It's really an eye opener and, you know, it's very emotional, but it's, I think, with the work that we do, and it's a real eye opener event and really makes you aware of what's happened, and try to prevent suicide is a big thing in our communities. Mr. Speaker, I really, you know, commend our people all across Nunatsiavut for the work that they do in suicide prevention. Also, Mr. Speaker, I'd like to recognize Sophie Pamak who is featured in the most recent edition of the Canadian nursing magazine. Congratulations to Sophie and thanks for bringing positive recognition to Nunatsiavut. I also would like to let the Assembly know that our staff members have been following up on each of the issues brought forward by Roxanne Andersen. The first time I saw you I didn't know who you were, actually. I'm glad to meet you and can have a talk to you whenever we can. On behalf of individuals related to medical travel to regional and provincial services this has taken some time as many of the issues were outside our mandate. We have consulted with advanced education and skills as well as Labrador-Grenfell Health. We have addressed the issue of escorts for pregnant women at NAC. We have sent correspondence to LGH and are awaiting a response before we can proceed. We are working with the province and other Aboriginal groups to develop a cultural-sensitive training program for all healthcare staff within the province. We hope that in time we

will ensure a better overall experience for Inuit accessing health care services. The inter-generations trauma and addiction team is facilitating a two-week program with elders in Nain from September 15th to 26th. There are 27 elders registered. Big thanks to our interpreters and translators for assisting as well as NG staff for helping in organizing this program. Also, Mr. Speaker, all day cares are up and running and we have expanded the language nest into Nain this Year. So that should be hopefully a positive. Schools are open, as well, and I am pleased to say that our department, DHSD, were able to provide 200 backpacks filled with school supplies to children, youth in Nunatsiavut. And also for Upper Lake Melville LFC has a similar program for the guys up there. And also, Mr. Speaker, on Wednesday DHSD residential school support worker, Evelyn Winters, will be launching 15 Labrador Inuit residential school banners here in, and I'd like to thank you, Mr. Speaker, for supporting that and looking forward to the launch of our banners. Thank you, Mr. Speaker.

**MR. SPEAKER:** Nakummek, Honourable Greg Flowers, Minister of Finance and Social Development. I recognize Honourable Richard Pamak, Minister of Culture, Recreation and Tourism.

**MR. PAMAK:** Thank you, Mr. Speaker. Good morning, everyone. I'm pleased to report to the Assembly that our department has made a lot of progress in key areas of culture since our last sitting in June. In

partnership with the National Project Mobilizing Inuit Cultural Heritage and with Heather Igloliorte, our advisor in the Labrador Inuit arts consultation with artists were held in Nunatsiavut, in all Nunatsiavut communities, and Upper Lake Melville, including Upper Lake Melville. The key outcome is plans are underway for an arts conference to be held in 2015, and the first travelling exhibit of Labrador Inuit art. In addition, an outstanding issue that has been the availability of quality rock materials for our artists. Items like tan seal skins could be brought in bulk purchases and better quality, and pricing could be negotiated. Mr. Speaker, I'd like to also congratulate Torngat Arts and Crafts who had completed a strategic plan with the support of ACOA. This plan has some achievable recommendations which can improve sales and reach new markets. We have seen some major improvements in our craft outlets. For 1) the Makkovik Inuit Community Government is to be congratulated for the construction of a new craft shop with sales and production space, and a new local craft association has been organized here in Hopedale as well. We are having regular meetings with Minister Kemuksigak and her staff of the Department of Education, Economic Development to ensure that we continue to build arts as an increased economic generator for Nunatsiavut beneficiaries. Mr. Speaker, we also have been working to support the revival of brass band music in Nunatsiavut. A second workshop was held in Nain

on July 7th to the 11th. We had over 20 participants perform at the closing concert on the 11th with the Nain choir. This initiative with the guidance of Tom Gordon, Dr. Tom Gordon and the support from the International Grenfell Association is gaining attention, and the band has been invited to perform at a festival in Germany in May 2015. I also had the opportunity to be with the band as they welcomed students on ice, cruise ship in the Torngat Mountains in July. Mr. Speaker, we still have much to build our culture sector. But we can see that even our small successes that we're making is making a difference to our community and self-pride for so many. Mr. Speaker, in closing, I'd like to also take this opportunity to congratulate one of our valued employees, Christine Nochasak. Christine played a major role in our curriculum development work and now has accepted a new position as a head of *Inuttitut* Program with the school board. Christine will continue to be involved with us in our language initiatives and will help us more closely with our schools. Thank you, Mr. Speaker.

**MR. SPEAKER:**

Nakummek, Honourable Richard Pamak, Minister of Culture, Recreation and Tourism. I recognize Honourable Darryl Shiwak, Minister of Lands and Natural Resources.

**MR. SHIWAK:**

Thank you, Mr. Speaker. Mr. Speaker, on Renewal Resources Division, Fisheries. This season snow crab fishery has been a success and 80 percent of the 2 HJN and a hundred percent of the 2J

South allocation be harvested with dramatic improvements over last Year. The in shores trip fishery is still ongoing. Board designates also took part in a competitive turbot fishery this Year, and the NG communal turbot harvest is still ongoing. Mr. Speaker, as you may have heard and the Members of this Assembly have heard there was some experiences, difficulties with the Makkovik fish plant this Year, difficulty in getting the adequate number of workers into the fish plant. This resulted in turbot having to be landed in Cartwright, as well as in Newfoundland. Nunatsiavut Government will work with Torngat Fish Producers Co-operative this fall and this winter to analyse the issues and to establish a plan for the next season to ensure that turbot and crab are processed within Nunatsiavut. Mr. Speaker, it is extremely important to the fishery in Nunatsiavut and to the economy of Makkovik that we have a successful and viable fishery. Mr. Speaker, the salmon tagging program conducted in the Rigolet area, a total of 65 salmon and 19 trout were tagged and released. There are three captures reported. Also, Mr. Speaker, the English River Counting Fence Project is ongoing. To date, 177 large salmon, 811 small salmon, eleven hundred and fifty-five char, large char, fifteen hundred small char, and 79 trout had visited counting fence, which is going up from last Year. Wildlife, Mr. Speaker. The results of this Year's aerial census of the George River Caribou, as President Leo has said, coming back as 14,200, which is

a decline from last Year's estimate which was over 19,000 caribou. The province and Newfoundland and Labrador also conducted a predator collaring program. The wolf dens in the proximity of the camping zone showed to be no wolves and no wolves were collared, but there were 12 black bears collared in the region. The Ungava Peninsula Caribou Round Table, Aboriginal Round Table, UPCART, as also referenced by President Leo, is scheduled to meet in Happy Valley, Goose Bay in October, the week of October 20th. President Leo being co-chair of the UPCART will lead an NG delegation, including myself, to the meeting to have some very important discussions on caribou. Mr. Speaker, the results of the Torngat caribou aerial census that was conducted in March 2014 by the Torngat Secretariat, in collaboration with Nunatsiavut, Nunavik, Torngat Wild Life Plant Co-management Board and Parks Canada has recently become available. The estimated population of that herd is 930 animals. Capital Group recruitment was netted at 17.2 percent, which is a much better rate than a George River Caribou Herd recruitment rate. No caribou were sighted south to Hebron and the majority of sightings took place north of Nachvak Fjord. In May, 2013 Nunatsiavut Government in co-operation with Nunavik and the Torngat Secretariat commenced a traditional knowledge study of the Torngat Herd. The results of the study indicate that 83 percent of Nunatsiavut beneficiaries interviewed believe that the

Tornгат Herd is declining, though only 46 percent of Nunavik respondents thought the population was decreasing. More respondents believed this to be true over any other trends.

Respondents on both sides in Nunavik and Nunatsiavut agreed that it is important to establish a more accurate estimate of the Tornгат Caribou Herd population as well as to establish and determine a better population trend. These will be crucial for making decisions on management and harvest levels. Mr. Speaker, we will have further discussions with our partners on the Tornгат Caribou Herd. The management is obviously moving forward. It is also important that this Assembly come together as we did with the George River Caribou Herd to discuss how we're going to move ahead as a region with Tornгат Caribou Herd. Mr. Speaker, on moose, we have recently received moose licenses from the province for LISA. We are currently finalizing the plan to distribute those licenses to the communities. Again this year we have applied for a license from Gros Morne National Park to help alleviate food security within our communities, and we hope to have that very soon. The Non-renewable Resources Division, Mr. Speaker. Mr. Speaker, the season marks the opening of the mineral exploration season in Nunatsiavut, is at its peak. To date the Non-renewable Resources has reviewed and approved four exploration work plans on Labrador Inuit Lands, as well as providing comments to the province on

approval for work plans conducted on LISA. The region's flagship project, Aurora Energy Mission Project, has commenced, although the program is scaled back this year. The Non-Renewable Resource Division has also been actively engaged in direct formation and exploration sites across Nunatsiavut to the ROLES Project. And the NGA has been working with their variety of partners, including the province and the industry in the clean-up of the abandoned camp and the holes which pose environmental risks. At a more local scale, Nunatsiavut Government also participated in the person's protection with the province of industrial, municipal quarry sites within Nunatsiavut. And the inspections found that the regulatory compliance for quarry operators within the region is strong. Thank you, Mr. Speaker.

**MR. SPEAKER:**

Thank you, Honourable Darryl Shiwak, Minister of Lands and Natural Resources. At this time I would like to recess, and we shall reconvene at approximately 10:30. Thank you.

(Recess)

**MR. SPEAKER:**

If you refer to the Standing Orders of the Day, and because of time constraint and scheduling, I'd like to put forth to the Assembly that we move right into Item 14, "Notices of Motion". And the purpose is to give the auditors a good time to discuss with the Assembly their report. What I'm looking for is Items 14 and 16. What we'll do, we'll go back to member statements later on. But I move that

we go to Item 14, skip 15, and go to 16. And what I'm looking for is consensus from the Assembly and see if that's okay. All those in favour?

**ASSEMBLY:** Aye.

**MR. SPEAKER:** Aye. All those against. Motion has passed. Thank you. And we're going to Item 14. Are there any notices of motions? I would like to recognize Minister of Finance and Nunatsiavut Treasurer, the Honourable Dan Pottle.

**MR. POTTLE:** Nakummek UKâtik. I give notice that on Wednesday, September 17th, I will move, seconded by the First Minister, the Honourable Kate Mitchell, that tabled documents 01-33 and 02-33 be referred to the Committee of the Whole for consideration with witnesses from Deloitte. Mr. Speaker, I will be seeking unanimous consent to deal with this motion today under Item 16, "Motions". Nakummek.

**MR. SPEAKER:** Nakummek. I would like to again recognize the Minister of Finance and Nunatsiavut Treasurer, the Honourable Dan Pottle.

**MR. POTTLE:** Nakummek UKâtik. I give notice that on Wednesday, September 17th, I move, seconded by the First Minister, the Honourable Kate Mitchell, that the Assembly convene as Committee of the Whole to receive presentations from representatives of the *Labrador Inuit Land Claims Implementation Trust*, the *Labrador Inuit Land Claims*

*Settlement Trust and the Labrador Inuit Capital Strategy Trust.*

Nakummek, Mr. Speaker.

**MR. SPEAKER:**

Nakummek, Honourable Dan Pottle, Minister of Finance, Human Resources and Information Technology, Nunatsiavut Treasurer. Item 16, "Motions". Are there any motions today? I recognize Honourable Dan Pottle, Minister of Finance, Human Resources, Information Technology, Nunatsiavut Treasurer.

**MR. POTTLE:**

Nakummek, Mr. Speaker. I'm seeking unanimous consent to proceed with my motion on moving the audited financial statements and the report on the annual consolidated financial statements in the Committee of the Whole for consideration. Nakummek UKâtik.

**MR. SPEAKER:**

Nakummek, Honourable Dan Pottle. The Minister is seeking unanimous consent to proceed with his motion today. Are there any nays? There are none. Mr. Minister, proceed.

**MR. POTTLE:**

Nakummek UKâtik. Whereas the consolidated financial statements of the Nunatsiavut Government for the year ended March 31st, 2014, and the report on the audited annual consolidated financial statements for the year ended March 31st, 2014 have been tabled in the Assembly. And whereas the Assembly should consider these documents in the Committee of the Whole with witnesses from the auditors, now, therefore, I move, seconded by the First Minister, the Honourable Kate Mitchell, that the consolidated financial statements and the communication plan be referred to the Committee of the

Whole for consideration with witnesses from Deloitte. Nakummek UKâtik.

**MR. SPEAKER:** Nakummek, Honourable Dan Pottle. The motion is in order. To the motion, Mr. Minister, would you like to speak to the motion?

**MR. POTTLE:** Nakummek UKâtik. Just very quickly, this is something that happens annually as per our legislation. The auditors are required to present the communication plan and the consolidated financial statements annually to the Nunatsiavut Assembly. We ask that the Assembly convene as a Committee of the Whole because it is a more informal process. It gives members a better opportunity to ask more than one or two questions as allocated per the Standing Orders under Question Period. We will have the opportunity to bring forth, not only the auditors for the presentation of the consolidated financial statements, but we'll also ask the Controller, the Deputy Minister of Finance, Human Resources, and Rexanne Crawford to come forth as a witness as well. This is a very, I think, a process that is very thorough, and we can have, as I said, more opportunities to ask detailed questions of the auditors, the treasurer and the controller, in the Committee of the Whole. Nakummek UKâtik.

**MR. SPEAKER:** Nakummek, Honourable Dan Pottle. Does anyone else wish to speak to the motion? If no other member wishes to speak, does the Minister wish to make final comments and close debate?

**MR. POTTLE:** I have no final comments. Mr. Speaker, I'd like to close debate. Nakummek.

**MR. SPEAKER:** Nakummek, Honourable Dan Pottle. That concludes debate. All those in favour of the motion?

**ASSEMBLY:** Aye.

**MR. SPEAKER:** Aye. Any opposed? The motion is carried. These documents will now be considered in Committee of the Whole with the witnesses. We are now in Committee of the Whole. I invite the auditors to address the Assembly. And please refer to Tab 3 in your binders. Good morning. I'd like to welcome you to the Committee of the Whole, and if I could, may I ask Rexanne Crawford to please introduce your presenters.

**MS CRAWFORD:** Is this one working, Wilson? So we have Paul Janes, who's the partner with Deloitte on our engagement, and Lori Taylor, who's a senior manager on our engagement. There are two documents under Tab 3 that they'll be discussing. So there's one called, "The Year End Communication," and it has a picture of a puzzle piece on it. I think they were-, the second document is the financial statement. So the front page will have Deloitte up in the top left-hand corner and it will say, "Consolidated Financial Statements of Nunatsiavut Government." So I'm going to turn it over to Paul and Lori to walk us through. Feel free at any time to, you know, ask a question as

we're going through it, or at the end of the presentation as well, if you need to ask any questions.

**MR. POTTLE:**

Before you begin, Paul, as always, on advice from the translators, you have a tendency to speak very quickly so we'd ask you just to take your time and speak a little bit slower so the translators can capture in *Inuttitut* what you're saying in English. Nakummek.

**MR. JANES:**

Good morning, everybody. I will definitely try and speak as slow as I can. So if I don't, someone throw a water bottle at me and I'll slow down. Good morning, and thanks, Rexanne, for the introduction, and thank you to all the Members of the Assembly for having us here today to go over our Year End Communication, which is essentially a summary of our audit, our audit plan and our audit results. And then we will walk through the financial statements of the Nunatsiavut Government as well. As Rexanne said, please feel free to stop us at any time to ask any questions that you might have, and we'll do our best to address them and answer them. If we don't have the answer right away, I definitely will come back with an appropriate answer and response. As Rexanne mentioned, we have two documents to go through. The first Year-end communication. I'm actually going to start on page one of that document, which is titled, "Audit Scope and Findings." So, as mentioned, this report summarizes the main findings arising from our audit. Our audit planning and preliminary risk assessment activities that we conduct

enable us to set out the scope of our audit engagement and to design the necessary audit procedures tailored to that scope. These are outlined in our engagement letter, which would have been dated May 7th, 2014. Our materiality for this Year's audit was a million dollars. Last year it was 725,000, and our materiality is a number-, sorry.

**MALE:** Can I just ask what document we're going through because there's a little bit of confusion on which one we're starting. Is that the Year-end communication?

**MR. JANES:** Yes.

**MALE:** Okay. Thank you.

**MR. JANES:** So, Yes, just to reiterate I'm on page one of the year end communication document, that is, then page one is titled, "Audit Scope and Findings." As I was saying, the materiality number that we used for our audit planning and testing purposes was a million dollars. In the prior year it was 725,000. The materiality is essentially a number that we would come up with in our, through discussions with management, but one that we use in our-, to help us determine the level of testing that we're going to perform throughout the-, for all the transactions that happened throughout the year and the year end balances. And it can fluctuate based on things that happened within the entity, our own knowledge of the entity and our own professional judgment with regards to how-, what level that

number should be at. That's why it changes from year to year. From an audit risk perspective, we're supposed to communicate any of what we feel are significant risks within any audit that we do, and the significant risks that would have been detailed for the Nunatsiavut Government audit, and all the entities underneath the Nunatsiavut Government are laid out on page one, and they're financial statement presentation and disclosure, unusual transactions and management estimates, related party transactions, revenue recognition, general ledger and adjusting journal entries, the segregation of duties, and personal expense claims. We had to summarize the results of our audit procedures for these risks on page five and six of this report, and I'll detail those in a few moments. Turning to the top of page two, so the Nunatsiavut Government audit is, by definition, and the auditing standards, a group audit, which essentially just means that there's numerous entities, separate legal entities that would be consolidated into one main audit that you will see in your financial statements. And we're required to communicate that to you and the fact that we are the auditors for most of the entities within the group except for the two listed here being the Torngat Services Limited Partnership and the PiKaluk Jack Fisheries Limited Partnership. Both are audited by other auditors, but we would ask questions, look at financial statements of those entities, and they still get consolidated in. And

we would have to then design other procedures to make sure we're comfortable with the fact of what's presented for those financial statements. And no restrictions have been placed on the scope of our audit because of that. Significant difficulties encountered in performing the audit. We did not encounter any significant difficulties while performing the audit. There were no significant delays in receiving information from management required for the audit, nor was there an unnecessary brief timetable placed upon us to complete the audit. From an audit results perspective, in accordance with Canadian GAAS, which is Generally Accepting Auditing Standards, our audit is designed to enable us to express an opinion on the fairness of the presentation of the government's annual consolidated financial statements prepared in accordance with Public Sector Accounting Standards. We confirm that there have been no amendments to the audit scope and approach communicated in our engagement letter. From a status of our audit, we have rendered our audited opinion on the consolidated financial statements following approval of the financial statements by the Nunatsiavut Executive Council. An internal control over financial reporting. We completed a substantive-based audit approach and, as such, did not test the operating effectiveness of internal controls. However, we do evaluate the design and implementation of internal controls within the organization. We did not identify any

deficiencies in internal control over financial reporting that we conclude to be a material weakness. Fraud and Illegal Acts. Based on the procedures we performed as required by the Canadian Auditing Standards, we are not aware of any illegal acts or fraudulent events with respect to Nunatsiavut Government during the year. From a significant event's perspective, as part of our audit process we identified two significant events. One was the acquisition of the Universal Helicopter's Newfoundland and Labrador Limited Partnership by the *Inuit Capital Strategy Trust*, which is a wholly-owned subsidiary, and our audit response to this significant event is described on page five, which I'll detail in a few moments. The other significant event was a \$7,300,000 statement of the prior year numbers with regards to the investment that modified equity in the share of earnings and loss of the affiliated business entity which is the *Inuit Capital Strategy Trust*, and it's disclosed in Note 2 of the financial statements, and I'll go through that and why that happened in more detail when I get to the financial statements. Related party transactions are disclosed in Note 6 to your consolidated statements, and we did not identify any related party transactions that were not in the normal course of business through our testing. Turning to the top of page three. From a significant accounting policy perspective, we believe management's selection of the accounting policies is appropriate

under Public Sector Accounting Standards, which is the standard you're required to follow. And our views on the significant quantitative and qualitative aspects of those policies are presented on page seven of this report, which I will get to in a few moments, and also all set out in Note 4 to the financial statements.

**Management Judgment and Accounting Estimates.** So accounting estimates are an integral part of the financial statements prepared by management and are based on management's current judgements.

Judgements are normally based on knowledge and experience about past and current events and assumptions about future events and interpretations of the financial reporting standards. During the year ended March 31st, 2014, management advised us that there were no significant changes in accounting estimates or judgments relating to the application of the accounting policies, and we detail those a little further on page seven of the report. **Uncorrected Misstatements.**

With regards to any misstatements that we find during the audit that are above the threshold that we set of \$50,000, we would communicate those to management and ask them to be adjusted.

Any proposed uncorrected audit adjustments were reviewed with management to determine to be immaterial throughout that discussion. **Unadjusted Disclosure Deficiencies.** So there was one disclosure deficiency, and a disclosure deficiency is something that the standards would require you to have in the financial statements

that are currently not there. And that one disclosure deficiency has to do with the fact that technically under the standard you're required to present the budgeted numbers of the government in the statements. And due to the fact of other things being consolidated into your statements which do not have budgets as well, we don't put the budget numbers in the consolidated financial statements. And that's discussed with management, and we feel that it's not a material disclosure deficiency, and that's why we don't have to change our audit opinion or force those amounts to be put in there. We will continue to work through that year after year and see if there's a way to eventually get those numbers in there.

**Disagreements with Management.** In the course of our audit we did not encounter any disagreements with management about matters that individually or in total could be significant to the consolidated financial statements. Management has informed us that the government has not consulted with other accountants about auditing or accounting matters. That would be a requirement that if there was some type of other accounting opinion obtained that we would have to bring that to your attention.

**Legal and Regulatory Compliance.** Management is responsible for ensuring the government's operations are conducted in accordance with the laws and regulations of the applicable government in the jurisdictions in which it operates. The responsibility for preventing and detecting

non-compliance rests with management. The auditor is not and cannot be held responsible for preventing non-compliance with us, and our limited procedures did not identify any areas of material non-compliance with any laws or regulations by the Nunatsiavut Government. Post Balance Sheet Events. At the date of our audit report we are not aware of any significant post balance sheet events. And, in concluding, no restrictions have been placed on the scope of our audit. In performing the audit we were given full and complete access to the accounting records, supporting documentation and other information that we had requested. And we have issued an unmodified audit report on the consolidated financial statements of the government for the year ended March 31st, 2014. To the top of page four. From an independent's perspective, we're required to detail if we are independent or not independent then why we would feel we would not be whenever we present to you. We have attached our independence letter in Appendix B to this report, and it does state that we feel we are independent as of the date of our audit report and since the full time since the last time we would have reported to you. Page five titled, "Audit Risks". So these are the risks that I would mentioned earlier that we had determined to be significant risks, and they're not necessarily the ones, the significant risks of their audit for the actual Nunatsiavut Government, but they could have been risks that were detailed or outlined in some of the

audits that do get consolidated up, so through one of the trusts or one of the entities that are underneath the trusts. So the first audit risk is financial statement disclosure and presentation. Our response to the risk was that we reviewed with management all significant accounting policies and disclosures to ensure compliance with Public Sector Accounting Standards, and we obtained documentation in support of and reviewed for reasonableness the consolidated financial statements. Our conclusion was we are satisfied with the presentation of the financial statements under Public Sector Accounting Standards and that all material disclosures...

**MALE:** Oh, excuse me.

**MR. JANES:** Sorry.

**MALE:** Just a friendly reminder to please slow it down a little bit in relation to translation. Thank you.

**MR. JANES:** Sorry. Thank you. So the second risk outlined is the business acquisition for unusual transactions and management estimates. So we would have reviewed the legal purchase documents for the Universal Helicopters Newfoundland and Labrador Limited Partnership acquisition. We reviewed management's proposed accounting for the transaction and ensured proper disclosure in the statements. We conclude that the business acquisition is appropriately recorded and disclosed in the notes to the consolidated

financial statements of the *Inuit Capital Strategy Trust*. Another unusual transaction of management estimate would be the completeness of accrued liabilities. We reviewed significant estimates in supporting assumptions with management. We ensured proper disclosure, and we would have tested cut-off of accounts payable and accrued liabilities to ensure they were complete. And we conclude that these estimates are appropriately recorded and disclosed in the financial statements. The last risk on page five is related party transactions and the over-statement of accounts receivable due to any impairment and value. We reviewed with management a collectability analysis supporting their estimate of the valuation of the related party receivables and assessed them for indicators of any impairment. We ensured proper disclosure in the statements. We conclude that the related party receivables reported in the consolidated financial statements are accurately valued.

Turning to the top of page six. Revenue recognition in any audit is a presumed risk of fraud around the recognition of any revenues that you may have. So we always do some focus testing around revenue recognition. From the government's perspective, we would have confirmed a significant portion of revenue with the government's funders. We would have performed substantive testing on revenue balances which were not tested through confirmation and reviewed any internal controls in place related to the various revenue sources.

We are satisfied with the government's revenue recognition process and policies and conclude that revenue is not materially misstated.

General Ledger and Adjusting Journal Entries. We tested a sample of adjusting journal entries to ensure they are appropriate and have been appropriately approved and conclude that journal entries were appropriately recorded and approved throughout the year.

Segregation of Duties. We reviewed the internal controls related to cash transactions. We are satisfied there is appropriate segregation of duties surrounding cash. And the last risk, Personal Expense Claims. We reviewed a sample of expense reports for proper authorization of expenditures and reviewed supporting documentation to ensure expenditures were of a business nature and are satisfied that expense claims reviewed only include expenses of a business nature. Turning to page seven to talk about significant accounting practises and policies. So we determined significant accounting policies to be those that are most important to the portrayal of the government's financial condition and financial performance. In our judgment, the significant accounting practices selected and applied by management are, in all material respects, acceptable under Canadian Public Sector Accounting Standards and are appropriate to the particular circumstances of the government.

Management Judgment and Accounting Estimates. In our judgment the significant accounting estimates made by management are, in all

material respects, free of possible management bias and of material misstatement. The disclosure in the financial statements around estimation uncertainty is in accordance with Public Sector Accounting Standards in Note 4 and is appropriate to the particular circumstances of the government. The significant estimates that we include were valuation of investments, the collectability of receivables, the residual value of your tangible capital assets, the economic lives of those assets, any provisions in the statements, and personal income tax revenues. Turning to page eight and nine is Appendix A and our summary of uncorrected financial statement misstatements. So these are items that we would have found during our audit or last year's audit that are not a hundred percent correct in the statements, but we would discuss with management and came to the decision that they weren't material and didn't have a material impact on the financial statements and therefore weren't corrected. And they actually come through, not the government's general ledger, themselves, but through your ownership of the *Inuit Capital Strategy Trust*. So items are outlined here. It's an understatement of inequity investment that the *Inuit Capital Strategy* holds is the first one. And the second one, it relates to an overstatement of accounts payable and the opening accumulative surplus. And the reason it affects the opening accumulative surplus, it was an error that affected the prior year. But, again, these items were not deemed to

be material. Oh, sorry, the second one was related to the audit of the actual government. And is an item, I think that we would have had during the past and actually roles over every year.

**MS CRAWFORD:**

Just to explain the one that relates to the government operations, it is about the way we pay our licensing for our software licenses. So it comes due in March, and every year we pay it March. So rather than set up a pre-paid expense and then show what's brought in for the three months, we just pay it in that year. And year over year over year there's no impact on the financial statement because the amount is basically the same every year.

**MR. JANES:**

Thanks, Rexanne. Appendix B to our report is the independence letter that I mentioned earlier. And I won't go through the letter in detail. It's a standard letter that we would issue with regards to all audits that we would perform. But it does essentially state that we are independent of the organization and have been since the last time we would have reported. Before I go on to the financial statements, are there any questions with regards to our year end communication document? Okay. Bearing none, I'll jump into the actual financial statements. I'll just give you a moment to turn to those. So just to reiterate, we're going through the document that would be highlighted or called, "The Consolidated Financial Statements of Nunatsiavut Government, March 31st, 2014," and that's what the front page looks like, if that helps.

**MR. POTTLE:**

If you're having trouble finding it, it's the second section under Tab 3 in your binders.

**MR. JANES:**

Everybody have the right document? Okay if I start? Okay. I'm actually going to start on page two, which would be titled, "The Independent Auditor's Report." So page two and page three is Deloitte's audit report on your consolidated financial statement. And the audit report is a very standard wording for any audit unless there's a reason why we would modify our report. In your case it is a standard report with a standard opinion and no modification. And if you just turn to page three the opinion paragraph states, "In our opinion the consolidated financial statements present fairly in all material respects the financial position of the Nunatsiavut Government as at March 31st, 2014 and the results of its operation and its cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards." So, again, that is a very standard audit opinion and it's completely unmodified. I'm going to try and walk through the financial statements at a fairly high level but give you detail to let you know the changes year over year why the balances would have changed and any major things that would have happened during the year for those items. And, again, if you have any questions while I'm going, please feel free to stop me. And I'll also try and walk through some of the notes which give further detail, essentially, to the numbers that are on the face of

the statements and try and provide you some further clarification on those as well. So these statements are the consolidated statements of the Nunatsiavut Government which, essentially, is all the entities that are underneath the Nunatsiavut Government's purview and control from an accounting perspective would be added together and included in these financial statements. I guess the one entity that's not consolidated in here and is accounted for in a different matter and under accounting rules is accounted for under an equity accounting method would be the *Inuit Capital Strategy Trust* and all the entities that reside underneath the *Inuit Capital Strategy Trust*. And I will actually highlight to you where on the financial statements those amounts show. Basically what happens is that the value of your investment in that entity shows up as one line on the statement of financial position, and the earnings of that entity in your share of the earnings, which is a hundred percent, shows up as one line on the statement of operations. And I will highlight both of those items for you. And that was a change from an accounting perspective that we would have put in place last year. In the past it would have been consolidated, and it has to do, basically, with the accounting rules as to how they should be treated within your financial statements. Okay. So on page four, the Consolidated Statement of Financial Position. Cash and cash equivalents is \$34.3 million in the current year versus a comparative number of 27.5 in

the 2013 year. This amount has essentially gone up by some of the surplus that the entity would have had during the year and also cash within the *Implementation and Settlement Trusts*. Accounts receivable, which is further detailed in Note 6, would have went down from almost 6.7 million in 2013 to 3.9 million in the current year. And this is largely related to a \$2.5 million reduction in a government grant that was receivable at the end of last year, that wasn't receivable at the end of this year, as well as some reduction in the current year of mining royalties year over year. From a short-term investment, the value went from 40.9 million in 2013 to 55.4 million in the current year. This increase in value is, there was an almost \$7 million purchase of short-term investments in the current year, as well as the market valuation that would have happened in the current year whereas as in the past you would value all your investments at cost. There was an adoption of a new accounting policy which saw that the government started recording its investments at market value, and you will see year over year now any market value changes that happened in your investments will be reflected in your financial statements. Whereas in the past, you would have just saw any purchases or sales based on what those investments cost you but not necessarily what the market value of those investments were. That's also true for the next line, which would be restricted investments, which is investments that are held

within the *Implementation and Settlement Trusts* and increased in value significantly year over year from 259 to 318. But this was, essentially, adoption of the market value adjustments that is driving that change, whereas in the past you would have had a cost value of those investments. The next line, investments at modified equity, of 11.6 million versus 13.7 million in the prior year is the value of your investment within the *Inuit Capital Strategy Trust*. And the decrease in value from 13 million to 11 million in the current year is essentially the reflection of the loss in operations that they would have had, which I'll highlight when we get to the next statement. There was also a re-statement of that number and the prior year number, the 13.7 million numbers from the prior Year, and I'll wait until I get to the note to kind of detail that out a little further for you. From just some of the significant variances year over year, from a liabilities perspective, the accounts payable and accrued liabilities changed slightly by 600,000, but it's really just the timing of when payments were made year over year and there's no significant one transaction driving that.

**MALE:**

Can I ask a question on the financial assets? I know we've gone past here. In accounts receivable, Note Number 6, I notice related to the Labrador Inuit Development Corporation, and is there some transactions still being made with regard to the LIDC? I thought that was all-, I thought the LIDC was all done with?

**MS CRAWFORD:**

The Company as LIDC, I think, is still, it hasn't been wound up. I'm not sure it's very active; but that balance that's there is owing to Nunatsiavut Government is probably about 11 or 12 year old. And we've been working diligently with LIDC to gather all the supporting documentation together to support where that balance came from and to get payment on it. Probably about three year. It was even higher than that and we've, you know, managed time over time to get it down. So that's just like balances carried over from LIA and LIDC days.

**MR. JANES:**

Thanks, Rexanne. The next item I'll highlight is deferred revenue, which changed from 15.6 million in 2013 to almost 15 million, 2014. There are a couple things that offset each other in here, but there was a \$2 million decrease in deferred revenue that you are holding related to personal income tax revenues that we released into revenue in the current year. And then there was also some increase in deferred revenues related to various projects, but that, essentially, almost balances off so there wasn't a significant amount of change year over year. The personal income tax revenue amount that we did release was related to past year when the Canada Revenue Agency had released certain personal income tax revenues to the Nunatsiavut Government. And they were, essentially, higher than what they had figured they would be in those year and asked that they be held because there was a possibility and a risk that they

may have to be repaid. So the Canada Revenue Agency went through a review of those balances and determined that the year that we had questioned and discussed with management were okay. But there was still further review to be done in future year related to some of those balances. So we did release some of them into revenue, but there's some balances detailed in the deferred revenue that sits related to personal income tax year that they haven't finished their review on.

**MS CRAWFORD:**

Just for everyone's information, we have a tax agreement with the Government of Canada. So for personal income taxes that are collected by the Government of Canada in Nunatsiavut, 95 percent of it is paid back to our government. In the Year in question from 2005 to 2008, the Government of Canada had remitted funds to us and then felt that some of it may have been remitted to the Nunatsiavut Government in error, and that if you recall on your tax return you have to self-identify if you live in LIL. And there were some people who were identifying that they lived in Labrador Inuit Lands but, in fact, were beneficiaries who may have lived in Goose Bay or elsewhere in Canada. So they undertook a very extensive audit process. They have now concluded audits from 2005 up to 2010. They're still auditing 2011, 2012, 2013 and will continue to audit us, I guess, until they get to a very comfort level. So we had held the funds in deferred revenue. We have now moved it into

internally restrictive because we know that for that time period everything has been remitted accurately. But as we'll get into internally restrictive funds, and we can only spend what's been budgeted, so we've just restricted the funds for use.

**MR. JANES:**

Thanks, Rexanne. The next balance is notes payable. And these are highlighted in Note 9 to the financial statements and, essentially, have decreased by \$3.3 million. But those are the regular payments that are required by Aboriginal Affairs and Northern Development Canada to be repaid each Year. So we can't say that the amounts were repaid on time and the payments were made as per the repayment schedule. And that balance will continue to be repaid over time. Down to the Non-financial Assets. Tangible capital assets increased by from 27.5 million to 29.3. There was a large addition related to the Makkovik office complex and then offsetting amortization of those capital assets as well. The deferred expenditures land claims is a balance that we have deferred related to the expenditures incurred when you are going through the land claims process. And that balance, essentially, gets expensed over a period of time. So that balance will come down by \$3.3 million every Year until you get to the point where the balance is zero. Any questions on the statement of financial position before I turn to the statement of operations? And please feel free to ask a question later on if something comes to mind. So now I'm going to turn to page

five, the Statement of Operations and Accumulated Surplus. The *Fiscal Financing Agreement* revenue is 39.7 million in the current Year; 32.7 in the prior Year. And this is essentially due to a new agreement and increased funding in the current Year. The interest amount is 13.3 million and 6.7 million in the prior Year and has to do with better returns in interest revenues from the investments that we detailed earlier. Other Grants and Contributions. It is highlighted in Note 13. The main thing driving the difference Year over Year, the decrease would be less mining royalties from the province in the current Year. The personal income tax number is 5.3 million in the current Year, and 3.8 in the prior Year. This increase is essentially driven by what we just discussed and where we released some amounts from deferred revenue in the current Year. The Health Canada balance has a significant decrease, but I think this is due to the fact that some of the funding that you would have received for some of those programs is now under the *Fiscal Financing Agreement*, whereas the past, the monies would have come directly from Health Canada. So it's essentially a difference in presentation in the current Year. The majority of the other revenue items that are listed there are fairly consistent Year over Year. We'll highlight the last line there that says share of loss earnings from affiliated business entities. This is essentially, where the earnings of the *Inuit Capital Strategy Trust* would get reflected

on your financial statements. From an expenditures perspective, just to highlight some of the variances Year over Year that are more significant, the salaries and employee benefits is 16.4 million versus 15 million in the prior Year. And there's no one contributing factor to the increase with just overall higher employee numbers and increases in salaries. The *Fiscal Financing Agreement* expenditures of 11.3 million versus 13.5. Again, no one large item that's driving that decrease. Just a matter of capturing the expenditures that were made during the Year. The Nunatsiavut Government post-secondary Student Support Program went from 2.6 million in the current Year down from 3.3, and it's a matter of fewer students in the current Year and a winding up of one of the programs that they would have ran from that program in the past. The rest of the expenditure line items that are there are fairly consistent Year over Year and similar. Turning to the top of page six, the last few items under expenditures are fairly consistent Year over Year. This brings us to an annual operating surplus of \$16.4 million. And in prior Year comparison of 15.1 million. Your accumulated surplus at the beginning of the Year was 349 million versus 311 in the prior Year. There were also capital transfers during the Year of 13 million versus 22 in the prior Year. And these capital transfers are monies that are directed into the *Implementation and Settlement Trusts* on

an annual basis leaving you with an accumulated surplus at the end of 2014 of \$379 million.

**MS CRAWFORD:**

I just want to highlight now that we finished the statement of financial position and the statement of operations and accumulated surplus. When you're reviewing Public Sector Financial Statements, there are usually three major financial indicators that you look at to determine how well the government is doing. So on the statement of financial position you'll see that we have net financial assets. So, basically, what that means is that we have enough financial assets to pay our liabilities if they were all due on March 31st, and that's a very positive indicator for Nunatsiavut Government. The other two are on the statement of operations. So having an annual surplus means that we've only made expenditures within the revenue streams that we have and have not overspent any of our funding. And, as well, the accumulated surplus which means that we've had surpluses Year over Year and have accumulated them up to the balance that is there now. There are other technical things that go into the accumulated surplus, but in a very simplistic view, those are three of the positive financial indicators for Nunatsiavut Government. The other one is to look at your cash flow and see, you know, do you have positive cash flow? What changes happened in cash flow? But those three things that I just mentioned; net financial assets, annual surplus, and accumulated surplus are the

three financial indicators that you should be looking at when reviewing these financial statements.

**MR. JANES:**

Okay. So turning to page seven, which is actually a new statement for the government. You wouldn't have seen this in prior Year' financial statements. And it's the statement of re-measurement gains and losses. And this statement has to do with one of the items we discussed earlier where you're now carrying your investments at market value versus in the past you would have carried them at cost. So on these statements go forward you will see the changes every Year as to what the market value changes in your investments would be. And it's, essentially, a second income statement or statement of operations purely for your investments which will show the fluctuations in market values. And the last line there being the accumulated re-measurement gains end of Year of 46 million will show you an accumulation of those gains and losses go forward at the end of each Year. Turning to page eight, as Rexanne mentioned, the net financial assets is the key indicator of financial performance and health for any public sector organizations. And this statement is meant to highlight the changes in your financial assets Year over Year. I won't go through this statement in detail, but it does highlight the few major things that impact your financial assets being the annual surplus of an entity, any change in capital assets. So purchase sale or amortization of those capital assets

during the Year and in any change of any other non-financial assets during the Year. And as Rexanne highlighted, the net financial assets at the end of the Year, the Nunatsiavut Government, on a consolidated basis is \$376 million. Turning to page nine, it's your consolidated statement of cash flows. Again, I won't highlight, go through all the items on this statement. But just to point out the fact that it does capture the Year over Year change in cash that you would have and all the items that affect those flows of cash throughout the Year. And at the end of the Year you can see that you had a positive net change in cash of \$6.8 million, which brought your cash balance to 34.3 million at the end of 2014. I'll now go through your notes to the financial statements highlighting any items that might have changed from last Year, or any items that I think are significant that you should review. Page 10 is Note 1, which just describes the operations of the government and has not changed from the prior Year. Turning to page 11, Note 2 talks about the re-statement of prior periods. And during the current Year we had a discussion. I guess an item came to our attention through discussion with management of the *Inuit Capital Strategy Trust* and legal counsel of the *Inuit Capital Strategy Trust* that there was an item recorded in the prior Year that should have been treated differently. So through our research and discussions we decided to re-state the prior Year financial statement. Essentially what

happened was there was a grant provided, or monies provided, to the organization that was recorded in the 2013 financial statements of the *Inuit Capital Strategy Trust* as well as in the consolidated financial statements through your equity pick up of the Nunatsiavut Government as a grant. And through discussions with legal counsel, it was determined that the monies should not have been recorded as a grant, but should have been recorded as an increase in their capital. So, essentially, a direct injection of capital into the organization. I guess it's important that it was treated properly as to how the item was intended to be treated, and that's why we have restated the financial statements. But it also did have adverse tax consequences to the *Inuit Capital Strategy Trust* if it would have been left recorded the way that it previously was recorded in 2013. Okay. So the effect on your statements that it had was it decreased the earnings that you would have picked up from the *Inuit Capital Strategy Trust* by that amount and also decreased the value of the investment. It actually doesn't decrease the value of the entity, but just because of the way the accounting rules work, it does decrease the value of the investment that you hold on the balance sheet. I know that's a little complicated, but it's, essentially, how it transpired. Okay.

**MALE:** With regard to the-, the monies were supposed to be recorded as capital contributions in that 7,300,000. Can I ask what the capital contributions were?

**MR. JANES:** The contributions were funds that were received from the *Tasiujatsoak Trust*, but I think how those funds were used or spent or what they're used for is probably a better question for the *Trust* I think they're presenting tomorrow. I would rather those questions, I guess, be directed to those people.

**MS CRAWFORD:** Those are more...

**MALE:** Thanks for that. Yes, I knew it came from the *Trust*. I just wanted to know what it was spent on. I know it's a big sum of money, and I'd like to know what the \$7 million actually went into here. But, like you said, the *Trust* is going to be here, so we'll find out.

**MR. JANES:** So just one other item to point out around this note. And I know there's a lot of-, we probably would have had this similar discussion at other times when we've presented to the Assembly, but I know there's a lot of new members to the Assembly here today. And I'll highlight out why the *Inuit Capital Strategy Trust* ends up showing up in the government's financial statements. Underneath the way that the *Trust* is structured, we would have went through a very detailed analysis of the *Trust Deeds* and all the legal documents that go into to the *Trust Deeds* at the time that they were signed and put in place. And, essentially, through the way that the accounting

works and the way that the accounting rules are, it was determined from a pure accounting perspective that the government controls the *Trust*. Now I will say that accounting, legal or operationally are three different things, and there's probably other different variations within that. But we're required, purely from an accounting perspective, to follow whatever the rules and standards are that are in place under Public Sector Accounting Standards. And through those standards it was determined through, like I said, significant research with both legal counsel and management of the *Trust* that the government, from an accounting perspective, does control that entity. And, therefore, once you do control an entity, there are various different methods or ways on how that entity can get accounted for within your own financial statements. And the appropriate way to account for the *Inuit Capital Strategy Trust* would be that we had determined that it's under a definition from an accounting perspective a government business enterprise and, therefore, we account for it under an equity accounting method, which is what I described earlier and that it shows up as one line on your statement of financial position and one line under your statement of operations. Does anybody have any questions or concerns that I can talk to you about that? Okay. So Note 3 on page 11 outlines the change in accounting policy that I discussed earlier, which, essentially, saw you change how you account for

your investments from a cost perspective to a market value perspective. Note 4 is a summary of all the significant accounting policies that the government follows. These continue for a couple of pages, and they are essentially, the same as last Year except for an item on page 14 at the top of the page, which is highlighted as financial instruments. And this is new disclosure that we would have put in place as a result of your adoption of the policies that would have seen you go from cost accounting for your investments to market value. Okay. So turning to page 15. There is Note 6 is accounts receivable, essentially, just showing you more detail of what's in that number. Note 7 is deferred revenue and, as we highlighted earlier, you'll see a \$2 million decrease in the personal income tax number and then just some various fluctuations in some of the other deferred revenue balances. Note 8 highlight some demand loans to the Bank of Montreal. Continued on to page 16. Note 9 highlights the repayment terms of the notes payable that we discussed that are outstanding to the Aboriginal Affairs and Northern Development Canada. Note 10 highlights just some information around the two *Trusts* and how they're accounted for. Note 11 breaks down, I'm on page 17, sorry. Note 11 under tangible capital assets just shows the various categories of capital assets that you hold and their costs and accumulated amortization, and then their net book value that they're currently carried at on the financial

statements. Note 12 breaks down the accumulated surplus total that I mentioned earlier. And I just want to take a second to go over those amounts. Within the accumulated surplus balance you'll see that there's various different items listed. Unrestricted, internally restricted, accumulated re-measurement gains and then the accumulated surplus of both the *Implementation and Settlement Trusts*. The internally restricted balance of \$41 million is an item that Rexanne mentioned a few moments ago. It's, essentially, funds that were included in your annual surplus at some point in time but have been internally restricted or put aside for various different purposes into the future. And at the top of page 18, just the next page, well, actually, further breakdown what that \$41 million balance is. But these are where the funds came from, where the surpluses came from, not, essentially, where they will be sent. But the funds would still have to go through the government's regular policies and procedures around budgetary spending and, as such. So I just wanted to highlight that as what the difference between internally restricted an unrestricted might be. Also the accumulated re-measurement gains number of 46 million is the number I highlighted which was on a separate statement right after the statement of operations and is a new balance that's there, but will continue to be there go forward and will, again, as I said, measure the fluctuations in market values of your investments Year over

Year. Returning to page 18. As mentioned, the top is the conclusion of Note 12 and just highlights the internally restricted funds balances and where they came from. Note 13 gives further description of other grants and contributions. And when I mention that number on the statement of operations I highlighted that there was a significant decrease in the mining and mineral rights revenues Year over Year, which is outlined there. Note 14 just give some further detail around other income. Page 19. Note 15 provides just some further information around a balance that's on the statement of cash flows. Note 16 is meant to show commitments that the government has for various leases that it may have. In this case it's for lease of office space and office equipment and shows the payments that are required over the next four Year for those leases. Note 17 is a new note to your financial statements, and it's due to the adoption of the financial instruments, accounting policies that I mentioned earlier. I won't go through those in detail. It is pretty standard financial statement disclosure that's in there and nothing that's kind of out of the ordinary for an entity such as yours. Page 21, Note 18 is contingencies and just highlights that the government can at some point in time, or through its day to day operations, be subject to different various legal proceedings. And that at this point in time there's no liability reflected in your statements for anything that's outstanding, and that has been discussed with both internal,

external legal counsel and management to make sure that everybody's comfortable that that is the appropriate treatment. And Note 19 is some disclosure around the defined contribution pension plan that you do hold. That's the end of the financial statements. I'd be happy to answer any questions or provide clarification if anybody has any.

**MR. POTTLE:**

I don't have a question, *per se*. Just, I mean, for Members of the Assembly, especially new Assembly Members who were voted in the ordinary general election this spring and our recent election for Chairs and AngajukKâk, I mean, don't feel too overwhelmed by these statements. Some of these things are probably familiar to you from your past work. If you don't have or can't think of a specific question here today, or as you go through these statements in more, you take some more time to review these statements, I mean, you know, we and the auditors are open to questions at any time on our financial statements, and we'd be glad to answer any questions and share any further information that you may require as you go through these statements.

**MR. SPEAKER:**

Great. Would you like to add anything this morning to the Assembly?

**MR. JANES:**

No. Just to say thank you very much for the opportunity to be here and present our findings and, again, it's a pleasure to be here in front of you. So thank you very much.

**MR. SPEAKER:** I'd like to thank all the presenters this morning for coming to the Assembly and presenting these financial statements. And, again, are there any questions before-, I recognize Minister Pottle.

**MR. POTTLE:** Nakummek, Mr. Chair. I move, seconded by the First Minister, the Honourable Kate Mitchell, that the Nunatsiavut Assembly accept the consolidated financial statements of the auditors from Deloitte & Touche for the fiscal Year ending March 31st, 2014. Nakummek.

**MR. SPEAKER:** Thank you, Mr. Minister. The motion is in order. To the motion Mr. Minister, would you like to speak to the motion?

**MR. POTTLE:** No, not at this time, just to let the Assembly know prior to the presentation by the auditors here today, we went through a similar presentation with the Nunatsiavut Executive Council, which is standard, before we bring anything substantial to the Assembly such as this. They are vetted through and approved first by the Executive Council before we bring them to the Assembly. Nakummek.

**MR. SPEAKER:** Thank you, Minister. Does anyone else like to speak to the motion? No other members wish to speak. Does the Minister wish to make final comments and close debate?

**MR. POTTLE:** I have no final comments, Mr. Chair, and I'd like to close debate. Nakummek.

**MR. SPEAKER:** That concludes debate. All those in favour of the motion?

**ASSEMBLY:** Aye.

**MR. SPEAKER:** Aye. All those opposed to the motion? The motion is carried, and at this present time I'd like to adjourn for dinner and reconvene at 1:30. Nakummek.

**02:12:43** **Track 0001 ends.**

(Recess)

**00:00:00** **Track 0002 starts.**

**MR. SPEAKER:** Good afternoon, ladies and gentlemen. We are no longer, just for your information, we are no longer in Committee of the Whole, and we are back at Assembly. And we'll continue at Item five on Orders of the Day, "Member Statements." Are there any member statements? The Chair recognizes Gary Mitchell, Chair of the NunaKâtiget Inuit Community Corporation.

**MR. MITCHELL:** Nakummek, Mr. Speaker. Make sure I've got that right. (*Speaks in Inuttitut*) I'd like to start off my statement today by just acknowledging my predecessor the NunaKâtiget Inuit Community Corporation, Max Winters. He wants to pass on his greetings to you all and wish you all the best in your Assembly and all the rest of the meetings you will be having. We're going to miss Max around the table here for his presence and his guidance, and he'll certainly be missed with the NunaKâtiget Inuit Corporation in Upper Lake Melville. He's a respected man in those circles, and we certainly miss Max and wish him all the best. First of all, I'd like to say that I

feel very honoured and privileged to be elected back to be part of the Nunatsiavut Assembly. To me, this is a very prestigious position, and when you have a passion to serve your people and work with your people on the land that you love and respect, then there's no better place to do it than where we are right now. From the bottom of my heart I sincerely wish to thank the beneficiaries of Happy Valley, Goose Bay and Mud Lake who came out to vote for me in the recent election. I wish to thank them for electing me as Chairperson of the NunaKâtiget Inuit Community Corporation and feel very honoured and privileged that they have chosen me to represent them in the Nunatsiavut Assembly and as Chairperson of the corporation. As I have done in the past, I will put my best foot forward to represent them in the best way I can. I want to establish a good working relationship with the NunaKâtiget Executive Board, as it is important and in our best interest to be familiar and comfortable with the roles and responsibilities as per the *Corporation Act* and the *Labrador Inuit Constitution*. It is important for me, as well, to work closely and communicate regular to Ordinary Members for Upper Lake Melville as well as the Chairperson for Sivunivut Inuit Community Corporation. Keeping the communication lines open with each other is a very resourceful tool in accomplishing things for the beneficiaries whom we served in Upper Lake Melville, and joining forces can only make our case

stronger when we need to be heard and acknowledged. Even though I am back as a Member of the Nunatsiavut Assembly, this time around I have a different role to play with different duties and responsibilities for the most part. I now have to work with a board, operate with a budget, liaise with the hunters and fishers regarding supplies for the Community Freezer, converse with community support groups on social or economic issues. Another challenge that this position takes on is going after financial assistance and monies from other sources to supplement programs and services which we want to assist beneficiaries with, like training programs such as the Trapper's Ed Program, safe boating course, and firearms acquisition courses. I will speak further on in our program in my statement tomorrow. We want to continue without current programs to assist with those to make life a little easier for the people that we serve. I would also encourage the NunaKâtiget Inuit Corporation board to think of other projects which may be beneficial to less privileged who might need our assistance. Looking for other funding from various government departments as part of the duties that I, as Chairperson, and the board will need to pursue since we are outside of the Land Claims Area and need other monies to function as a board. My position's now not how I can make myself better as Chairperson, or look better, but how can we utilize our resources to play a pivotal role in the community and be supportive

and to acknowledge the beneficiaries whom we serve? Among our beneficiaries we have an aging population, some who are disabled or crippled by sickness, some who don't have a place to call home and some who can't rely or only work part-time. Some of these people depend on us to help them through the difficult times. So I sincerely hope that this government and this Assembly will be supportive when the time comes to deliver. We are all in this together and as Chairperson of the NunaKâtiget Inuit Corporation of Happy Valley, Goose Bay and Mud Lake, I trust that I can count on you all for your help in the future. Nakummek.

**MR. SPEAKER:**

Thank you, Gary Mitchell, Chair of the NunaKâtiget Inuit Community Corporation. I recognize Patricia Ford, Ordinary Member of the Canadian Constituency.

**MS. FORD:**

Nakummek UKâtik. First of all, congratulations to the AngajukKaat and Community Chairs, and thank you to the outgoing AngajukKaat and Community Chairs for their contribution. The Canadian Constituency held a constituency meeting in St. John's last Saturday, and I would like to thank all the beneficiaries for attending. There was a very good attendance, and they showed a lot of interest in our government and our culture. And I wanted to let you know that we are planning some more constituency meetings in our other parts of our Canadian Constituency in the near future. Nakummek UKâtik.

**MR. SPEAKER:**

Nakummek, Patricia Ford, Ordinary Member of the Canadian Constituency. I recognize Herb Jacque, AngajukKâk, Makkovik.

**MR. JACQUE:**

Thank you, Mr. Speaker. First of all I, too, would like to congratulate the AngajukKaat and the Community Chairpersons for your successful in getting in. Even though there was no election in my community, I'm happy to be back at the table. And I've had a lot of support in my community, and I'll continue to support my community in every way I can and speak on their behalf. So, first of all, I'd just like to begin by saying that in early August, our community, the community of Makkovik, was saddened to hear of the disappearing of Jake Basto, local, originally from Hopedale. I would like to extend, I guess, not condolences, but would just like to extend sympathy and heartfelt thoughts and prayers of comfort to the family and friends of him. We commend the communities of Makkovik, Postville, especially Hopedale, to searchers, in their effort in trying to locate him. Just like I have another update on a couple of projects in the community of Makkovik. The arena is a bit behind schedule, about six weeks, but we were successful in getting a handful of jobs for our local people through the subcontractors. And our fire hall is progressing very well with a hundred percent employment through our local people. I'd also like to acknowledge one of our youth, Andrea Andersen. She's in Dalhousie University now and will complete her masters in

physiotherapy in 2015. She intends to go to medical school and become a doctor. On August the 28th Andrea was informed that she had won the scholarship of \$9,000 to Memorial University for studies in physiotherapy. I'd like to congratulate her. Thank you, Mr. Speaker.

**MR. SPEAKER:**

Thank you, Herb Jacque, AngajukKâk, Makkovik. I recognize Roy Blake, Ordinary Member for Upper Lake Melville.

**MR. BLAKE:**

Nakummek, Mr. Speaker. First of all, I'd like to congratulate all the AngajukKâk and Chairpersons for a successful campaign. It just goes to show hard work, determination pays off. Also, in saying that, I'd like to wish all the best to Max Winters and Ed Tuttauk for all their accomplishments, what they have done throughout the Year in serving Northwest River and Goose Bay. I'd like to express my condolences to a family back in Goose Bay, the Blake, Shepherd and Lyle family. Bonnie Blake lost her life to cancer on the 11th of this month. I think she was sick 11 Year. Since I've got in in May a lot of issues in Upper Lake Melville, but the majority of them seem to be homelessness. That's a really big issue in Upper Lake Melville. To date, there are 17 Inuit clients homeless, and the age range is from 18 to 50. I'm dealing with one beneficiary who has been sleeping in a tent since February. That's a really big concern up there. A lot of these beneficiaries are AES clients, the majority of them are single, but in that, AES will only pay, I think, its \$543 a

month. I, myself, I got one of the lowest rental places in Goose Bay and its twelve hundred. So it's very hard for these single people to get places in Goose Bay. I've been working with Scott Hudson off and on with these beneficiaries. He's a housing support worker at the Labrador Friendship Centre, and these numbers are very accurate. Also, I would like to thank the Nunatsiavut Government Department of Health and Social Development Minister, Greg Flowers, and Deputy Minister Michelle Kinney. Since I've got in I brought number of issues forward to them, and not only did they react on them, but they done it quickly. And there are a couple of times I had to go back to beneficiaries with an answer that they weren't looking for, but they were glad that I responded so quickly. But I reminded them it was because of the quickness of Minister Flowers and Deputy Minister Kinney. Nakummek, Mr. Speaker.

**MR. SPEAKER:** Nakummek, Roy Blake, Ordinary Member for Upper Lake Melville. I recognize Jim Tuttau, AngajukKâk, Hopedale.

**MR. TUTTAUK:** Nakummek, Mr. Speaker. I'd like to welcome all the Assembly to the wonderful Town of Hopedale, and what a great honour it is for our residents to hold the Assembly. I look forward to working in a professional and positive manner with all levels of Nunatsiavut Government, with Ordinary Members, Honourable Ministers, AngajukKaat and Chairpersons, to help solve and try to answer the common goal that our ancestors have tried to answer thousands of

Year ago, how best to serve our people. And to all of us working together, I'm sure we can solve this. And, like I said, once again, it is my great honour and privilege to be here elected as AngajukKâk for Hopedale and the whole community for this Assembly. Thank you all. And on another saddened note, to elaborate on what the AngajukKâk for Makkovik has said, we have a missing son of Nunatsiavut, Jake Basto from Hopedale. We'd like to bring him home, and we implore Nunatsiavut Government and anybody else that could help us to ensure that the boy comes home. He needs to come home to Hopedale and his family. So we implore everyone to find what resources we can do to help find Jake and bring him back home to his family and back home to Hopedale. And Hopedale recognizes and appreciates the great efforts the community of Makkovik and Postville has done. And we would just like to reiterate this that we need to bring Jake back home. Nakummek.

**MR. SPEAKER:**

Thank you, Jim Tuttauq, AngajukKâk, Hopedale. I recognize Tyler Edmunds, Ordinary Member, Postville.

**MR. EDMUNDS:**

Nakummek, Mr. Speaker. I'd like to recognize the new Chairs at the table, offer my congratulations to the elected officials and to let them know that I look forward to working with them for their upcoming term. Mr. Speaker, in June at the Nunatsiavut building, we've had the formal launch for the Rosetta Stone, Level II *Inuttitut* instructional CD. And I'd like to thank the Honourable Minister of

Culture, Recreation and Tourism, Mr. Richard Pamak, and the Deputy Minister, Mr. David Lough, for their words at this event. It was promising to see 29 in attendance for them to hear of our government's plans to revive the language and to see these people recognized that this tool will be an important part in the preservation of our language. I cannot forget the Ordinary Member for Upper Lake Melville in the co-ordination of this event as well. Mr. Roy Blake went well out of his way to provide for our group ensuring that the events Tim's Doughnuts made to Postville in pristine condition. I hope that the high attendance rate was entirely related to the desire to learn our language and not in result of the Tim's. But when people asked for doughnuts we made sure that they said doughnut, (speaks in *Inuttitut*). Mr. Speaker, the summer work program for Aurora is well underway, and once again they placed a heavy emphasis on using local workers. For this field season the Michelin Camp has 25 workers, 15 of which are beneficiaries. Though their capacity and budget is limited, they are attempting to expand the mineral resource at Michelin, the majority of explorations taking place around Rainbow Lake, Chitra, and the Michelin Area Deposit. Mr. Speaker, in July Aurora moved their fielding operations from the Lumber Road in Postville to the gas station. In this move they drained one of their diesel tankers divided amongst 45 gallon drums and donated the oil to the seniors of the

community and those who receive in-home care under the Department of Health and Social Development. Twenty drums were collected in all. Our office in Postville took care of the logistics and delivery of the oil. For those seniors who did not have an oil burning furnace, we've arranged for them to receive several boxes of dry wood, which was purchased from the Postville's Kings Quest Team. In July, Mr. Speaker, Taylor Jacque participated in the two weeks Students on Ice art expedition. The students had this unique opportunity to learn about their Northern landscape and sea from a team of qualified researchers and scientists. Mr. Speaker, I'd also like to recognize Postville's participants in the North American Indigenous Games which took place in July as well. This was a great opportunity for the youth to travel to Regina in the spirit of sport and to share that spirit with other Aboriginal Groups across Canada and the United States. Jordan Sheppard and James Jacque competed strongly in badminton; James just barely missed the podium in singles making it through several qualifying rounds. They also worked together well in boys doubles, made it through the first set of qualifiers. The Fun in the Sun Festival took place in August, Mr. Speaker, and it proved to be a great success thanks to the work of Postville Recreation Committee. For an ill-guided reason, I decided to participate in the Fear Factor competition and, Mr. Speaker, I must commend our recreation director and our

assistant for their beautifully twisted minds, but overall, they managed to organize the festival with games and events that everyone could enjoy. Mr. Speaker, I'd also like to extend thanks to the Honourable Gregory Flowers and the Department of Health and Social Development **for putting away funds** for an industrial grade vacuum food sealer for Postville's Community Freezer. I also appreciate the guidance of Sivunivut's former Chair, Mr. Ed Tuttauk, for his assistance in formalizing our Community's Freezer Program enabling the Postville Inuit Community Government and the Food Security Network, Newfoundland Labrador Committee to designate our primary harvester for the Community Freezer. And thanks once more to the Honourable Minister Shiwak for following through on the provision of salmon quotas for this freezer.

Nakummek, Mr. Speaker.

**MR. SPEAKER:**

Nakummek, Tyler Edmunds, Ordinary Member for Postville. Are there any more member statements? I recognize Diane Gear, AngajukKâk, Postville.

**MS GEAR:**

Thank you, Mr. Speaker. I want to say thank you to the people of Postville for putting your trust in me again and to serve them for another term. It's an honour and a pleasure to serve my community and it's an honour and a pleasure, as well, to work with you all here today. I am looking forward to working with you in the next four Year. Much has been accomplished since the NG began, but there

is still a lot more than needs to be done and can be done as we all work together. Once again, I look forward to working with you and looking forward to getting much accomplished as we move forward. Thank you, Mr. Speaker.

**MR. SPEAKER:**

Thank you, Diane, Gear, AngajukKâk, Postville. Any more member statements today? Item six, "Returns to Oral Questions." At the last sitting the Ordinary Member for Postville, Tyler Edmunds, asked the Minister of Health and Social Development, the Honourable Gregory Flowers, if there were any culturally warranted counselling supports available to beneficiaries who leave their communities for prolonged periods of time. Minister Flowers did provide a detailed response on June 18, 2014, the copies of which are available in your briefing books. Mr. Flowers, would you like to offer additional comments?

**MR. FLOWERS:**

Thank you, Mr. Speaker. Not at this time, Mr. Speaker. If people get a chance to read or Ordinary Member for Postville, himself, if he has any, need any more clarification or questions around it, he can certainly approach me at any time to see what the next step is. Thank you, Mr. Speaker.

**MR. SPEAKER:**

Thank you, Minister Flowers. The Ordinary Member for Postville also asked the First Minister, the Honourable Kate Mitchell, why the NLHC failed to provide housing support for Postville and Rigolet. The First Minister responded on June 13, 2014 by saying that the

NLHC is a provincial authority, and that the NG housing strategy focused on Nain and Hopedale where we have a housing crisis.

First Minister Mitchell, would you like to add anything else?

**MS MITCHELL:**

Thank you, Mr. Speaker. No, at this time, I do not wish to add anything else. Thank you.

**MR. SPEAKER:**

Thank you, First Minister Mitchell. The AngajukKâk for Makkovik, Mr. Herb Jacque, asked the Minister of Health and Social Development, the Honourable Gregory Flowers, that his department's plan was to improve phone care services for seniors in Makkovik. Minister Flowers, would you like to answer this question for the record?

**MR. FLOWERS:**

Yes, Mr. Speaker. Thank you, Mr. Speaker. I guess the answer that I have for the question from Mr. Jacque is in 2013-2014 the Department of Health and Social Development and spent more on homecare services within the community of Makkovik than any other community within Nunatsiavut. While we recognize that there are several seniors within the community who require a considerable amount of care, it is important to note that our home support program operates on funds from the federal government which is only meant to supplement the provincial program. We do understand that the provincial program requires a financial assessment component, and some individuals do not want to complete this assessment so they choose not to participate in the

program. We currently have two full-time positions and one temporary position in Makkovik. Unfortunately, despite our best efforts, we have been unable to fill a casual position. The good news is that we have a Nunatsiavut beneficiary from the community who has gone back to nursing. She knows the community needs, families. It is a reason to celebrate. Should Mr. Jacque have any suggestions for recruiting, retraining home support workers in his community, we would be more than happy to discuss at any time. Thank you, Mr. Speaker.

**MR. SPEAKER:**

Thank you, Honourable Greg Flowers, Minister of Health and Social Development. The AngajukKâk from Nain, Mr. Tony Andersen, asked the Minister of Health and Social Development, the Honourable Gregory Flowers, if his department would, in the foreseeable future, provide transportation so that seniors and others can access Department of Health programming within their communities. Minister Flowers, would you like to answer this question for the record?

**MR. FLOWERS:**

Thank you, Mr. Speaker. I guess the answer to the question from Mr. Andersen, DHSD has no mandate or funds to provide transportation within communities; however, we try to assist wherever possible. In Nain we utilized the day care van. Hopedale, in the summer, we had a pilot project providing rides for seniors travelling on medical flights. We used existing DHSD staff and the

day care van. The day care was closed for the summer so we used the van. When we visit longer programs for elders we generally try to provide transportation. For example, the two-week intergenerational trauma and addiction programs. We also work with communities to look at creating creative solutions and/or submit joint proposals. The community of Nain received funds for a senior van as well as operational funds. There appears to be a misconception that the DHSD provides transportation in Happy Valley, Goose Bay so they should provide the same within Nunatsiavut. The funds for ground transportation, Happy Valley, Goose Bay, is provided through the fiscal financing arrangement for non-insured health benefits. The funds are available for transportation for beneficiaries who live more than 30 miles from the nearest medical facilities. In other words, the ground transportation, the funds are primarily for beneficiaries who live in Nunatsiavut. We do allow beneficiaries living in Happy Valley, Goose Bay who has no transportation to access the van, and there is no additional cost to us. Thank you, Mr. Speaker.

**MR. SPEAKER:**

Thank you, Honourable Greg Flowers, Minister of Health, Social Development. Moving on to item seven, "Oral Questions." Are there any oral questions? I recognize Herb Jacque, AngajukKâk, Makkovik.

**MR. JACQUE:** Thank you, Mr. Speaker. My question would be directed to the Minister of Finance, Mr. Dan Pottle. During the last term, Dan, there were monies set aside for seniors home within Nunatsiavut. Does this money still exist, and where do we stand on this issue?

Thank you, Mr. Speaker.

**MR. SPEAKER:** Thank you, Herb Jacque, AngajukKâk, Makkovik. I recognize Honourable Dan Pottle, Minister of Finance, Human Resources, Information Technology.

**MR. POTTLE:** Nakummek UKâtik. And Nakummek to the AngajukKâk for Makkovik for your question. I believe the funds that you're referring to are the dollars that were allocated for a possible senior's home by the *Tasiujatsoak Trust*. Those dollars are still in the *Trust*. They have not been accessed, and I think, I mean, the dollars that were set aside, I believe it was about \$3 million, is still sitting within the *Trust*, and I believe a possible seniors home is part of the overall housing strategy for Nunatsiavut Government which is still under consideration. So, I mean, that's where the money still lies and is still not utilized. Nakummek UKâtik.

**MR. SPEAKER:** Any supplementary question? Thank you, Honourable Dan Pottle, Minister of Finance, Human Resources, Information Technology. I recognize Gary Mitchell, Chair of the NunaKâtiget Inuit Community Corporation.

**MR. MITCHELL:** Thank you, Mr. Speaker. My question's for the Honourable Darryl Shiwak, Minister of Lands and Natural Resources. It was mentioned this morning about the Nunatsiavut Government, I think, would be applying to the provincial government for a moose kill in Gros Morne Park. Is there some consideration going to be given for Upper Lake Melville to receive any of this meat for the Community Freezer Program should the moose kill go ahead? Nakummek, Mr. Speaker.

**MR. SPEAKER:** Thank you, Gary Mitchell, Chair of the NunaKâtiget Inuit Community Corporation. I recognize Honourable Darryl Shiwak, Minister of Lands and Natural Resources.

**MR. SHIWAK:** Thank you, Mr. Speaker. We have just begun negotiations for this Year's moose harvest within Gros Morne Park. So we haven't come to details on whether we have that yet. So we won't commit to going any further until we finalize those details of whether we can get that moose, but if you are making a request, I suggest if we get that allocation that you do that formally to the department. Thank you, Mr. Speaker.

**MR. SPEAKER:** Thank you, Honourable Darryl Shiwak, Minister of Lands and Natural Resources. Any supplementary questions directed at you? Any further questions? I recognize Tyler Edmunds, Ordinary Member for Postville.

**MR. EDMUNDS:**

Nakummek, Mr. Speaker. We are continuing to produce *Inuttitut* resources and attempting to make materials readily available to the public. I ask the Honourable Minister of Culture, Recreation and Tourism if there has been talk of developing a resource centre for each community, perhaps in each of the schools where the public can readily access these materials. Nakummek, Mr. Speaker.

**MR. SPEAKER:**

Thank you, Tyler Edmunds, Ordinary Member for Postville. I recognize Honourable Richard Pamak, Minister of Culture, Recreation and Tourism.

**MR. PAMAK:**

Thank you, Mr. Speaker. I thank you, Tyler. Certainly, I wouldn't be able to answer your question at this time on this. I'll get back to you, but, however, I can tell you that within our department we're looking at moving from program development into program delivery, and looking at maybe some restructuring within our department and within the next few months up to the next fiscal Year and, certainly, we'll take your consideration for a resource centre into our discussions for next Year. But I will get back to you with another answer. I'll certainly converse with the Deputy Ministers to see what more information we can provide to you. Thank you, Mr. Speaker.

**MR. SPEAKER:**

Thank you, Honourable Richard Pamak, Minister of Culture, Recreation and Tourism. I recognize Herb Jacque, AngajukKâk, Makkovik.

**MR. JACQUE:**

Thank you, Mr. Speaker. My question this time is directed to the Minister Shiwak, Minister of Lands and Resources. We've heard this morning in regards to the problem that occurred in Makkovik during the summer with the plant workers and unable to process additional quota, I've heard that there will be negotiations this fall and maybe during the winter. But can we ensure that this will happen or occur so the problem doesn't exist again for the next fishing season? Thank you, Mr. Speaker.

**MR. SPEAKER:**

Thank you, Herb Jacque, AngajukKâk, Makkovik. I recognize Honourable Darryl Shiwak, Minister of Lands and Natural Resources.

**MR. SHIWAK:**

Thank you, Mr. Speaker, and thank you, AngajukKâk for Makkovik. We agree that it is a serious, serious situation. I can tell you that we will try our utmost to come to some sort of understanding with Torngat Fisheries with regards to the community of Makkovik with regards to the overall fishery in Nunatsiavut to make this a viable fishery and successful fishery. We have been instructed by the, when I say we, myself and Minister of Finance, Minister, Honourable Dan Pottle, have been instructed by the NAC to meet with the Torngat board. We will wait till the fishing season winds down and then find the time to meet with the board and try to come to the bottom of what really went on here and come up with solutions. I mean, we're here to work everybody. We're here to

work with Torngat to find a solution, not only for Makkovik, but for Nunatsiavut so that the plant survives and becomes very successful and that we can process the entire quota we have for next Year.

Thank you, Mr. Speaker.

**MR. SPEAKER:**

Thank you, Honourable Darryl Shiwak, Minister of Lands and Natural Resources. Any further questions? I recognize Gary Mitchell, Chair of the NunaKâtiget Inuit Community Corporation.

**MR. MITCHELL:**

Thank you, Mr. Speaker. My question is for Minister of Finance, the Honourable Dan Pottle. I'm not sure if this is the right place to ask this question, or if I'm out of line with this question, but we talked this morning about budgets and the audits, and I think some of the *Trusts* are going to be re-negotiated, if I understand correctly, the *Implementation Trust*. What I want to ask the Minister is the NunaKâtiget Community Corporation and Sivunivut Corporation went on a budget on monies that was negotiated Year back, I think, with some of these funding arrangements. Are there any plans in the future to re-negotiate these budgets so that the Inuit Community Governments in Upper Lake Melville can receive more money for the services and programs that they provide? I understand that as the Year goes on and we've been told this Year, every Year, that costs go up. And so does our cost go up to run the corporation and the programs and services, and we have to look elsewhere, to provincial government or elsewhere, to fund some programs that we

want to have for our beneficiaries. Are there any plans, or is there any way we can negotiate an increased budget for the Community Corporations in Upper Lake Melville so that we can increase our programs and services there without taking anything away from Nunatsiavut from the coast. Nakummek, Mr. Speaker.

**MR. SPEAKER:**

Nakummek, Gary Mitchell, Chair of NunaKâtiget Inuit Community Corporation. I recognize the Honourable Dan Pottle, Minister of Finance, Human Resources and Information Technology.

**MR. POTTLE:**

Nakummek UKâtik, and Nakummek to the Chair of NunaKâtiget for your question. The Department of Finance, as I had reported this morning, is just starting to enter into our budgetary consultations within each of the departments. We are more than welcome to hear from NunaKâtiget and Sivunivut with respect to your wishes and your priorities for programs and services that you offer to your beneficiaries. We certainly would be more than willing to sit down and have that discussion with you. So I would encourage you to start that dialogue as soon as you can with the Deputy Minister, the Controller, Rexanne Crawford. Nakummek UKâtik.

**MR. SPEAKER:**

Nakummek, Honourable Dan Pottle, Minister of Finance, Human Resources and Information Technology. No further questions, we're on to item eight, "Written Questions." Are there any written questions? Item nine, "Returns to Written Questions." There are no

returns today. Item 10, "Petitions." Are there any petitions? Item 11, "Responses to Petitions." There will be no responses today. Item 12, "Reports of Standing and Special Committees." At the last sitting the Assembly agreed to defer approval of the Members to sit on a Standing Committee on Drugs and Alcohol until after the elections of the AngajukKâk and the Chairs of the Inuit Community Corporations. The Rules and Procedures Committee has met and has agreed to recommend the following elected officials and one senior manager to sit on the Standing Committee on Drugs and Alcohol. The names I'd like to present to you as Chair of the Rules and Procedures Committee are Michelle Kinney, Joe Dicker, Greg Flowers, Tyler Edmunds, and Jack Shiwak. Does the Assembly agree?

**ASSEMBLY:**

Aye.

**MR. SPEAKER:**

Are there any nays? The recommendation has been passed by the Nunatsiavut Assembly. Item 13, "Tabling of Documents." I would like to recognize Minister of Finance and Nunatsiavut Treasurer, the Honourable Dan Pottle.

**MR. POTTLE:**

Nakummek, Mr. Speaker. I don't know if I'm going to be out of order here, and I'm sure you'll correct me if I am, but following the daily procedures I have in front of me I'm pleased to table the consolidated financial statements for the Nunatsiavut Government for the Year ending March 31st, 2014, and the report on the audited

annual consolidated financial statements for the Year March 31st, 2014, the communication plan that we discussed in the Committee of the Whole this morning. Nakummek, Mr. Speaker. I'm also honoured, Mr. Speaker, to table the presentations of the *Labrador Inuit Land Claims Implementation Trust*, the *Labrador Inuit Land Claims Settlement Trust*, and the *Labrador Inuit Capital Strategy Trust*, all of which are in your binders and in the hands of the clerk and the speaker already. Nakummek.

**MR. SPEAKER:**

Thank you, Honourable Dan Pottle, Minister of Finance, Human Resources and Information Technology for pointing that out. Thank you, again, and the documents will be numbered as tabled document 01-3(3) and tabled document 02-3(3). And also tabled document 03-3(3) and tabled document 04-3(3), and tabled document 05-3(3). I would like to recognize Minister of Lands and Natural Resources, the Honourable Darryl Shiwak.

**MR. SHIWAK:**

Thank you, Mr. Speaker. Mr. Speaker, I am pleased to table the 2013-2014 Annual Report for the Department of Lands and Natural Resources. Nakummek.

**MR. SPEAKER:**

Thank you, Honourable Minister. The document will be numbered as tabled document 06-3(3) and I'd like to recognize Deputy Speaker, Ms Patricia Ford.

**MS. FORD:**

Nakummek UKâtik. I'd like to table the report of the Disciplinary Committee of the *Code of Conduct*. Nakummek.

**MR. SPEAKER:** Thank you, Deputy Speaker Ford. The document will be numbered as tabled document 07-3(3). Are there any more documents to be tabled? I recognize Honourable Richard Pamak, Minister of Culture, Recreation and Tourism.

**MR. PAMAK:** Thank you, Mr. Speaker. Mr. Speaker, I'm pleased to submit our annual report to the Nunatsiavut Assembly for the Department of Culture, Recreation and Tourism for the Year ending March 31st, 2014. Thank you, Mr. Speaker.

**MR. SPEAKER:** Thank you, Honourable Minister. The document will be numbered as tabled document 08-3(3). I recognize Honourable Dan Pottle, Minister of Finance, Human Resources and Information Technology.

**MR. POTTLE:** Nakummek UKâtik. I'm pleased to table the report on the Inuit Circumpolar Council 12th General Assembly which took place in Inuvik from July 21st to July 24th, 2014. On behalf of the Nunatsiavut delegation, I, President Leo and First Minister Mitchell we're pleased to table this brief summary report on the proceedings and the outcome of the 12th General Assembly for Inuit Circumpolar Council. I apologize to the Assembly for not getting this to the speaker before yesterday, but it took me a few days to get this document ready, and I had hoped to have it done by the end of last week, but because of some other things that took precedent and priority, I worked through the weekend Saturday and Sunday to

develop this report so that it's tabled here. I did email the document this morning as well to members of the Assembly, and I hope that all the newly-elected officials are now on the Nunatsiavut Assembly distribution list so you'll have an email copy of that as well.

Nakummek UKâtik.

**MR. SPEAKER:**

Thank you, Honourable Minister. The document will be numbered as tabled document 09-3(3). All in order? Thank you. In regards to Standing Orders, we will proceed to item 15, "Notices of Motions for First Reading of Bills." There are no notices of motions for the first reading of bills today. Item 16, we're omitting, and we shall go because of this morning, and we are moving on to item 17, "First Reading of Bills." There are no first reading of bills today. Item 18, "Second Reading of Bills." There are no second reading of bills today. Item 19, "Ascent to Bills." There are no ascent to bills today. Item 20, "Adjournment." The Assembly is now adjourned until 9:00 a.m. tomorrow morning, Wednesday, September 17th. Thank you. For the information of the Assembly, side note, the launch of the Titus Joshua and Joshua Obed book will be held tonight at seven o'clock in the Nunatsiavut Assembly building in what to refer to as the courtroom. Please, I hope to see you there. Nakummek. Yes, is there anything else anybody would like to add?

**00:49:59      Track 0002 ends.**

**Date:** September 17, 2014

**Track** 0001

**00:00:00** Track 0001 starts.

**MR. SPEAKER:** Ullâkut Illonasi. I would like to ask Wilson Jararuse to say the opening prayer.

**MR. JARARUSE:** [Prays off record]

**MR. SPEAKER:** Nakummek, Wilson. If you notice, the revised Orders of the Day have been given out. Item two, "Recognition of Visitors in the Gallery." I would like to welcome those in the gallery today, and thank them for the interest in Nunatsiavut Assembly. Item three, "Minister Statements." Are there are any minister statements? I recognize the Honourable Darryl Shiwak, Minister of Lands and Natural Resources.

**MR. SHIWAK:** Thank you, Mr. Speaker. Mr. Speaker, the Non-renewable Resources Division has organized a series of internal workshops aimed at improving our own understanding of key mineral deposits. The first of these workshops was organized in June and was focused on rare earth elements, in particular, the economic potential of the Strange Lake deposit. As an outcome of the workshop, considerable research has been done in evaluating our potential in areas of interest in exempt mineral lands in LIL. The objective of this work is intended to provide the Nunatsiavut Government with the

necessary background for making key decisions on whether resources are developed. The promotion and marketing of geological potential of Nunatsiavut is a necessary exercise in driving industry interest and future exploration. The Non-renewable Resources Division is exploring opportunities to partner with the province and other Inuit jurisdictions to develop marketing materials and is continuing to actively participate in northern mining conferences and forums. Social Economic Impacts Review at Voisey's Bay. Mr. Speaker, in order to pursue these courses of action it is necessary to also look back and consider how mining mineral development has already impacted Nunatsiavut. That is why the Non-renewable Resources Division has been leading a review of the social, economic impacts of Voisey's Bay Project on Nunatsiavut communities in Upper Lake Melville through a series of interviews with key groups affiliated with the Voisey's Bay Project the studies collecting experiences of how the development has impacted individual and community health and well-being as well as financial security. To date, over 45 interviews have been conducted in four communities with current and past employees of Voisey's Bay as well as family members and non-affiliated individuals. The remaining interviews will be conducted by Early October. Following the analysis of the interviews, a report will be developed and results shared broadly. It is anticipated that this

study will provide Nunatsiavut Government with valuable insight and planning for future projects, particularly as they relate to training and professional development as well as cultural and economic preparedness. Land Division. Mr. Speaker, our GIS specialist is involved in several important initiatives. He has been providing ongoing support to other Nunatsiavut Government departments and fulfilling any GIS mapping requests. The GIS specialist participated in two workshops and ArcGIS server administration course and the indigenous mapping workshop. The indigenous mapping workshop combined presentations by communities engaged in mapping projects with technical training sessions on mapping cultural and natural aspects of indigenous communities provided by Global Outreach Team. Mr. Speaker, the land registry received 10 applications since the beginning of June. The majority are for cabins. Certificates of title under traditional tenure process continue to be printed and distributed with a profit of 50 percent being finalized to date. Mr. Speaker, the land use planning process for Nunatsiavut Government and the province is still stalled. Following meetings with the provincial government in May the Nunatsiavut Executive Council decided to wait for the province to provide us with a copy of the proposed draft of the draft Land Use Plan for LISA to review before proceeding further with the land use for LIL. The province has indicated that we would not

receive anything until after this past weekend with the PC leadership. We wait to hear back from them. Environment Division. Mr. Speaker, we have submitted affidavits, completed written and cross-examination, written arguments and the finalized preparedness related to the Muskrat Falls development and downstream effects. We are now conducting the final preparations for the Provincial Supreme Court matter that will be heard in St. John's on September 22nd to the 24th. Within the next month we'll be finalizing preparations for the Federal Court matter which will be heard October 20th to the 22nd, also in St. John's. This fall, in partnership with Dr. Sutherland, at Harvard University, we are continuing dietary surveys and hair sampling related to mercury exposure and modeling in Upper Lake Melville communities and Rigolet. In fact, 18 researchers, 17 of who are beneficiaries, are working tirelessly right now in Upper Lake Melville and Rigolet. We are happy to have such a fantastic team to work with. We continue to conduct work related to downstream environment and when publishing peer-reviewed papers or reports of the coming months related to mercury. We would like to thank the Inuit in Upper Lake Melville and Rigolet who have participated in our dietary survey work related to baseline and mercury Human Health Risk Assessment. The Torngat Mountains Base Camp and Research Station. This summer the Environment Division, through effective

partnerships with Parks Canada and the Nunatsiavut Group of Companies, conducted significant work at Torngat Mountains Base Camp and Research Station. The research projects were conducted with **dirt**. They had some climate change impacts to vegetation and better development to contaminants levels in Arctic char. Perhaps, most importantly, significant capacity building and training opportunities took place. Environment Division were able to work directly with the youth from across Nunatsiavut and deliver student programming on science-based activities while integrating essential cultural information as related to the topic of partnerships with elders and knowledge holders present at camp. Sustainable Communities Initiative. We've gone through the entire design process for the new sustainable Nunatsiavut adapted multi-unit building. This building will be world-class and deal directly with the housing crisis in a meaningful way and have six new units for six families, something that is needed urgently right now.

Unfortunately, we have been unsuccessful so far in getting access to two side-by-side plots in the community of Nain. In this regard we look forward to working with the new AngajukKâk, Mr. Julius Dicker, in trying to solve this matter. The Sustainable Community Initiative have also partnered with multiple organizations including the Department of Health and Social Development to conduct security food research in Nain and Hopedale, while we are planning

to conduct the same food research in Postville and Makkovik this fall. Food security research has also been separately conducted in Rigolet. During Phase I of the Sustainable Communities Initiative food security was identified as a priority by Nunatsiavut communities and beneficiaries. It is also well-established that in Northern Canada, including the Inuit regions, food insecurity is a serious problem. That affects the health and wellness of northerners. People who are food insecure are susceptible to malnutrition and infection, obesity, anemia, cardio vascular disease, diabetes, stress, and child development issues. Mental health affects the food insecurity includes reduced ability to learn, depression and social exclusion. Food insecurities also link to poverty and poor educational outcomes. Unfortunately, Nunatsiavut is not immune to food insecurity. This research will provide community-specific results that should be publically available by Christmas. But with respect to knowledge upon which built programs and policies to deal with acute needs related to and the root causes of food security. Sticking with food security. We have already started distribution of the char and the 2014 social char fishing enterprise. It's a tremendous support from Minister Kemuksigak's Department of Education, Economic Development, and they're partnering with Torngat Fish Producers Co-op. Thirteen thousand pounds of char was fished for community freezers and Department of Health and

Social Development programs in all communities along the coast. We're also trying to finalize the exchange for some char for 3,000 pounds of cod. Hopedale. In the past we were working with the AngajukKâk of Hopedale to try to press the provincial government to officially spend their next \$6 million for the remediation of Hopedale. Along with Mr. Piercy, the former AngajukKâk for Hopedale, we met with the province in late August to try to get the second phase of a cleanup on track. We are very happy that the province has committed \$12 million to the cleanup effort so far. But we also recognize that significantly more work is needed. We congratulate Mr. Tuttauk on his election and look forward to working with him and supporting the community of Hopedale, and we push for a clean, healthy community. *The Impacts and Benefits Agreement*. Mr. Speaker, for the benefit of renewed members of the Assembly, our IBA Co-ordinator, Theresa Hollett, is responsible for administering and co-ordinating our responsibilities on the two *Impact Benefit Agreements*, the Voisey's Bay Project and the Torngat Mountains National Park. In regards to the *Voisey's Bay Agreement*, our next meeting is scheduled September 19th, 2014. On site this Year there are fewer capital work projects, therefore, fewer temporary job opportunities. Inuit employment remains at 44 percent overall. Mr. Speaker, we had hoped that Vale would be available to give the Assembly an update on their planning for

moving to underground mining at this session of the Assembly. Unfortunately, the company was unavailable this week to provide that presentation. I will update you on the Torngat Mountains National Park IBA. The Parks Co-management Board, CMB met in Base Camp from August 9th to the 16th. At the meeting the Torngat Plant and Wildlife Co-management Board met with CMB to discuss results of a survey done on Torngat Caribou Herd. The traditional knowledge study results were also presented. The CMB are unwilling to provide a position until the residents of the communities have the same information and are consulted. Parks Canada is still working on fishing regulations for visitors to the park and may consider catch and release programs for some lakes. There will be further discussion on this item in the coming months. Other aspects that were discussed by the CMB were archaeology research, wildlife regulation amendments, air craft landing policy, and business licenses for operators. Mr. Speaker, Parks Canada will be implementing business licenses for operators in 2015. The biggest reason for this is to ensure operators have liability insurance in line with Parks Canada regulations. Finally, Mr. Speaker, a business safety plan is being developed in co-ordination with Nunavik Parks. With the 10th anniversary of Torngat Mountains National Park approaching, a report will be prepared on the first 10 Year in relation to the *Impact Benefit Agreement*. The next face-to-face

meetings with the CMB is February 19th to the 20th in Nain. Thank you, Mr. Speaker.

**MR. SPEAKER:**

Thank you, Honourable Darryl Shiwak, Minister of Lands and Natural Resources. I recognize the Honourable Dan Pottle, Minister of Finance, Human Resources, Information Technology.

**MR. POTTLE:**

Nakummek UKâtik. Just a brief update and report on our Summer Student Program, Mr. Speaker. The Nunatsiavut Government had a successful Summer Student Program. A total of 16 students were hired and placed in all communities and in the Upper Lake Melville area. The goal of the government is to provide meaningful relevant work experiences to students in their field of study in order to better their chances to obtain employment once they have completed their studies. As a government we are able to avail of these students to assist with programming, research and government operations.

Jason Dicker from Nain is studying environmental studies at Memorial University, Grenfell campus, of which research is a focus area for him. He was hired as a summer student in the Non-renewable Resources Division as a research co-ordinator. One of the many tasks he assisted with was researching approximately 10 companies that completed exploration mining work in the Labrador Inuit Settlement Area. Specific tasks included researching if the companies were still in operation. Were they exploring, and what specific commodities were they exploring? To quote Jason, Mr.

Speaker, "This portion of my summer has opened up my eyes in what was and is being done in our lands." Nakummek to our students for their outstanding work this summer. Nakummek UKâtik.

**MR. SPEAKER:**

Nakummek, Honourable Dan Pottle, Minister of Finance, Human Resources and Information Technology. I recognize Honourable Patricia Kemuksigak, Minister of Education and Economic Development.

**MS KEMUKSIGAK:**

Nakummek, Mr. Speaker. Today I'd like to report on the Economic Development Division. With Atlantic Canada Opportunities Agency, or ACOA, Josh Pamak left his position as procurement specialist to attend university, one of the two positions covered by the ACOA's contribution agreement to the Economic Development Division. He left on August the 8th and we wish him all the best. The division will fill this position until March 31st, 2015 when the funding runs out, if a suitable candidate can be found due to the specialized nature of the procurement. Otherwise the division will use the services of consultants to meet the deliverables identified in the *Contribution Agreement*. Networking Opportunities. The Economic Development Division attended Expo Labrador in June to hear about upcoming projects in the natural resource sector and to promote business opportunities in Nunatsiavut at its booth at the trade show. The division invited Nunatsiavut Inuit business owners

to attend the Expo Labrador and one, Sandy Michelin, of Rigolet, accepted the offer. Sandy, Molly and Francine also attended a session offered by the Newfoundland and Labrador Organization of Women Entrepreneurs or NLOWE and Nalcor on connecting and empowering women in business after Labrador Expo. Mr. Speaker, under business development, the Economic Development Division offers a number of counselling and referral services to entrepreneurs and would-be entrepreneurs. There were four requests for information on business funding and business development since June. The division provided a list of Nunatsiavut Inuit businesses to be profiled by the Provincial Government's Arctic Opportunities Initiative. The Economic Development Division offered to work with two business owners to look at how to grow their business. Only one business owner seized the opportunity at this time. Business Development Committee. The Economic Development Division is involved in discussions with Vale to look at business development opportunities offered by the Voisey's Bay Project, if Voisey's Bay goes underground. There was one meeting in July and two procurement opportunities during the summer. Mr. Speaker, Community Economic Development Program. The CEDP Program Review Committee has received a number of projects for review during the summer. A meeting is being scheduled to assess these applications for funding. Proposal to Status of Women Canada.

The division submitted a proposal to Status of Women Canada's program Economic Prosperity: Positioning Women for Success for a project entitled, "Strengthening Economic Opportunities for Nunatsiavut Inuit Women Entrepreneurs, and we have requested 235,000 for 12 months. The Economic Development Division finalized a Nunatsiavut business survey to identify the needs of the business community within Nunatsiavut. The data is being compiled and the results will inform the Division's Work Plan, and the Economic Development Strategic Plan. Mr. Speaker, the Economic Development Division, in partnership with Newfoundland and Labrador Association of Community Business Development corporations, offered the Youth Ventures Program in Nunatsiavut for the first time this past summer. No new businesses were created by the youth this Year. The Economic Development Division got the word out to youth and will deliver it again next Year. The division visited schools to promote entrepreneurial ship in three of the five Nunatsiavut communities. Weather was a limiting factor. Schools in the two remaining communities will be visited in late fall. The Economic Development Summit Report will be available later in the fall of 2014. A community tour is planned for late 2014 to present the results of the summit and discuss Economic Development priorities in Nunatsiavut. The Economic Development Division has decided to reach out to other departments

within Nunatsiavut Government and not-for-profit organizations in the communities. The division already started to work more closely with the Department of Lands and Natural Resources to discuss areas of potential partnership. The division will be attending Resources and Sustainable Development in the Arctic workshop in Early October. The Economic Development team reviewed the tourism strategy and will be working closely with the tourism division in the implementation of some of the strategies. An assessment on the serpentine and aggregate potential in Hopedale will be funded by the Economic Development funds. An economic assessment of all Nunatsiavut stones is also being discussed. The division is offering its services and programs to support the Torngat Arts And Crafts Strategic Plan. A series of business seminars will be offered during the National Small Business week from October 19th to the 25th. And the Economic Development Division is planning its first Women in Entrepreneurial ship Summit for November the 24th to 26th in Nain. Invitations will be sent out shortly. Nakummek, Mr. Speaker.

**MR. SPEAKER:**

Nakummek, Honourable Patricia Kemuksigak, Minister of Education and Economic Development. Are there any more minister statements? Item four, "Member Statements." Are there any member statements? I recognize Jim Tuttauq, AngajukKâk, Hopedale.

**MR. TUTTAUK:**

Nakummek, Mr. Speaker. At this time the community of Hopedale and residents of Hopedale, like to recognize former AngajukKâk, Mr. Wayne Piercy, for his four Year of service to the community and, specifically, in ascertaining and getting our Community Freezer up on the go. And at this time I'd like to thank Mr. Piercy for his service at that. Nakummek, Mr. Speaker.

**MR. SPEAKER:**

Nakummek, Jim Tuttauk, AngajukKâk, Hopedale. I recognize Joe Dicker, AngajukKâk, Nain.

**MR. DICKER:**

Nakummek UKâtik. I don't have much to say with regards to what's happening in my community at this time because I assume that statements had to be prepared before we came to the Assembly, and I had not been briefed by the Community Government as I just started on Friday. However, I would like to acknowledge and thank the overwhelming support that I received from my community. People who know me, Mr. Speaker, know that I can get emotional, and it's no different here. I'd like to say that, you know, as AngajukKâk, I do not take this role or this new challenge as a single community representative because I know that each and every community within Nunatsiavut and the Chairs, or the Community Corporations, have common issues, common problems that we all are going to be faced and challenged and fighting for. So I believe that working together with the other community AngajukKaat and Chairs of the Community Corporations, we will be able to achieve

collectively as we go and approach the government officials, both levels of government, and the Nunatsiavut officials for assistance in finding funds to achieve the goals that we are seeking. Namely, one example would be housing and monies for development. This is new to me and I have been chatting with some individual AngajukKaat already and, you know, we are rookies in this area. So we need all the guidance that we can get at the beginning, and we need briefings from the community councillors as to what they did. And depend on the staff that's there because without the staff we won't be able to move forward because they have the expertise, they have the knowledge of the past community **governance**, I guess. They know what they're doing, and I would be relying on them wholly and 100 percent. So, Mr. Speaker, with that, I will have much more to say, I'm sure, at the next sitting in session, something prepared. Hopefully will be in *Inuttitut* and English. So with that, Mr. Speaker, thank you for the opportunity to speak. Thank you.

**MR. SPEAKER:**

Nakummek, Joe Dicker, AngajukKâk, Nain. I recognize Trudy Mesher-Barkman, Chair of the Sivunivut Inuit Community Corporation.

**MS MESHER-BARKMAN:**

Thank you, Mr. Speaker. I'd just like to say how honoured I am to be here, and I'm really looking forward to the next four Year, and I'd like to thank the beneficiaries of Northwest River and Sheshatshui for electing me. Thank you, Mr. Speaker.

**MR. SPEAKER:**

Nakummek, Trudy Mesher-Barkman, Chair of the Sivunivut Inuit Community Corporation. I recognize Roy Blake, Ordinary Member for Upper Lake Melville.

**MR. BLAKE:**

Nakummek, Mr. Speaker. To date, Minister Kemuksigak and myself have hosted some barbecues in Northwest River, Mud Lake and Goose Bay, which I feel was a huge success, and I'm pleased to, for those who did come out to join us, it's a way of-, we've come up with an idea to interact with our constituents while campaigning. A huge number of constituents when you go knock on their door, you get a reply of they were tired of voting for people and never hearing from them unless they're running for re-election. So Patricia and I are really trying very hard to change this in Upper Lake Melville and to keep people informed. Also I've been very busy speaking with beneficiaries and listening to their issues and concerns and will continue to do so on a regular basis. Some points I feel that are important, which I have done to date, are I've helped elders to get applications for the RAP program through Newfoundland and Labrador housing for improvements in Upper Lake Melville. I've advocated for a necessary bicycle for a young beneficiary with special needs with success thanks to DHSD, Deputy Minister Michelle Kinney. I want to thank her for that. I assisted homeless beneficiaries to get affordable housing which is very hard to get in Upper Lake Melville, but we did manage to get

for some. Assisted beneficiaries with NIHB issues, and I commend the NIHB staff on a job well-done. Also with the assistance of Air Labrador's Philip Earle and Brian Earle, transportation was provided to beneficiaries who were in dire straits, and we thank Air Labrador for that. I attended graduations in June and July. There was one we attended. A Construction Craft Worker Concrete Finisher Program. Beneficiaries that graduated were Timothy Blake, John Ross Flowers, Lucy Jararuse, Zack Karpik, and Abel Winters. This one's in July, as well, the same course here. These were all beneficiaries in this class; Dan Andersen, Robert Andersen, Gus Barbour, Sydney Igloliorte, Johnny Ikkusek, Amalia Jararuse, Abia Kolmeister, Eli Merkuratsuk, Ephraim Merkuratsuk, Phyllis Obed, Minnie Okkuatsiak, Tommy Okkuatsiak, Johannes Semigak, Silpa Semigak, Edward Sillit, and Samuel R. Tuglavina, and I want to wish these beneficiaries all the best in their future endeavours. I've been attending meetings with Scott Hudson through homelessness. I touched a little bit on this yesterday, and I really want to stress it again this morning. Homelessness is a very big issue in Upper Lake Melville. We have beneficiaries sleeping down behind banks, out on the river bank, in the woods. And when Minister O'Brien came to Goose Bay to do his speech on 5 Grand Street, they call it, a new place I believe they're going to be having for Newman's residents. And I stressed to him about a need for a homeless shelter. And he

kind of went thinking about going on with long-term will be more beneficial, but I assured him that if I had to take him out in the woods tonight or down behind the banks or out on the river banks and asked the beneficiary would they mind sleeping in the homeless shelter tonight, not one of them would say no. It's a very big issue. I attended various celebrations which I enjoyed very much. Been very busy lately. Seems like for the last month advocating for beneficiaries who have children in child care, which has become a very big issue in Upper Lake Melville as well. Also this morning, Mr. Speaker, I'd like to thank John Jory and his staff for inviting Minister Kemuksigak and myself to the Michelin Lake which will be hopefully going shortly without engine problems again. And also too, Sophie Ford, and her staff to set up a site tour of Voisey's Bay for Patricia and me. And hopefully we'll get an evening to hear maybe some issues and concerns with beneficiaries. Nakummek, Mr. Speaker.

**MR. SPEAKER:**

Nakummek, Roy Blake, Ordinary Member for Upper Lake Melville. I recognize Tyler Edmunds, Ordinary Member for Postville.

**MR. EDMUNDS:**

Nakummek, Mr. Speaker. Mr. Speaker, last month I began a dialogue with NL Literacy which resulted in the creation of a project called, "Learning Through The Land and Working With Our Hands." This project is aimed at the youth, given them an opportunity to increase their knowledge of the land, showing them

how to live from it and survive on it. It also attempts to expand their reading, writing and speaking skills by causing them to reflect on the activities and their experiences throughout the project. There will be several outings on the land with instructors, and the youth will be able to choose from several activities within the community including Kamutik building, net mending and learning how to create Labrador grass work. The budget for this project is provided by the federal government and partially through, perspective, partially through our Department of Education and Economic Development and will operate for just over two months. The project will start at the end of this month. In October, Mr. Speaker, the youth will also have the opportunity to learn Inuit drumming. This project will be headed by Ms. Candy Jacque, our Community Health Worker, and we thank both the Department of Culture and the Department of Health and Social Development for their assistance in this venture. We're hopeful, through fundraising, that we'll have traditional dress available for the kids by the time they are well-practised in the art. Things are moving along solidly with the English River Project, Mr. Speaker, and just last week the 1,000th salmon of the season passed through the counting gates. This is the highest Year on record for salmon passing through the English River gate. Mr. Speaker, with the help of Jimmy Goudie, Grant Gear and me, Postville now has its own running club. We have a dozen members who come in on

weekly runs, and we're hoping to expand the group as time goes on. I'd like to thank Bernadette Grey of the Trapper's Running Club for her assistance and all the executives of the club. We'll have a 5-kilometre and 10-kilometre event in October after the Trapline. I'd like to extend heavy thanks to the Department of Culture, Recreation and Tourism for supporting our group. The department has approved \$500 for our group's upcoming run in October. This money will be used to purchase supplies for the events and race kits for the participants. And I hope that Honourable Minister Pamak will be able to join us so that, at the very least, he could eat my dust. Speaking of exercise and athletics, Mr. Speaker, I'd like to wish the best of luck to the upcoming student athletes that will be competing in Makkovik. I wish a safe and happy event for all the student athletes and thank the coaches and assistant coaches for their time and for the residents of Makkovik for opening their doors to these athletes. Nakummek, Mr. Speaker. .

**MR. SPEAKER:**

Nakummek, Tyler Edmunds, Ordinary Member for Postville. I recognize Jack Shiwak, AngajukKâk, Rigolet.

**MR. SHIWAK:**

Thank you, Mr. Speaker. First, I would like to congratulate the AngajukKaat from the other communities who were elected. But I think I especially like those other candidates who ran against us. These are the people who brought out the best in us and were able to look at all candidates and say, okay, this is the best candidate to

represent me as the AngajukKâk and a second candidate to represent us in the Assembly. As I went around I often heard the words, "You want to see if the grass is greener on the other side." As some of you know and some of you may not know, I've spent some 40 Year in the electoral process. I've never got to see the other side. And if I could use the analogy, I did make it to the other side. The grass is probably greener, and now we need to start planting our gardens and beautify that land and commit ourselves to seeing whatever we plant grow and flourish. That is my commitment to the people of my community, and that is my commitment to the people of Nunatsiavut. As I heard the AngajukKâk from Nain say, as AngajukKaat, sometimes we have common goals, and we need to work together to accomplish those goals. So I look forward to that. But, most of all, it's a pleasure to be here. It's an honour to be here, and I look forward to, not only making a contribution to my community, but to Nunatsiavut as a whole. Thank you, Mr. Speaker.

**MR. SPEAKER:**

Thank you, Jack Shiwak, AngajukKâk, Rigolet. I recognize Patricia Kemuksigak, Ordinary Member, Upper Lake Melville.

**MS KEMUKSIGAK:**

Nakummek, Mr. Speaker. I want to thank Ed Tuttauq, former Chairperson of Sivunivut, for his dedication and hard work in representing the Nunatsiavut beneficiaries in Northwest and Sheshatshiu. And I want to say I learned a great deal on how the

government works from Ed. I want to thank Max Winters, the former Chair of NunaKâtiget for his dedication in representing Mud Lake and Happy Valley, Goose Bay. Max was a true Labrador gentleman. I want to congratulate Trudy Mesher-Barkman and Gary Mitchell for being elected as well as all the AngajukKaat. And I want to thank the people who also ran because it takes a lot of courage, as we all know, to run for elected office. I wish you all the best and I look forward to working with you all. I know we will all work together well for the benefit of all. Mr. Speaker, as Roy mentioned, we had Meet and Greets barbecue information session and musical entertainment in Mud Lake, Happy Valley, Goose Bay and Northwest River. I'd like to thank the beneficiaries for coming out to the events. Many people came forward with much appreciation as they were able to come together as a people and highlight our culture. Many people also came forward with concerns and we looked into them. I want to thank the musicians who volunteered their time to perform, the Junior Drum Dancers, Senior Drum Dancers, Lloyd Goudie, Jimmy Sheppard, Leander Baikie, Mike Mitsuk, Eric Mitsuk and Simeon Asivak. I'd like to thank people who helped with the barbecues, especially Carla Blake, who was there for everyone, Roy's wife, and Emily Obed-McNaught and Natasha Michelin. Nakummek, Mr. Speaker.

**MR. SPEAKER:**

Thank you, Patricia Kemuksigak, Ordinary Member, Upper Lake Melville. I recognize Richard Pamak, Ordinary Member, Nain.

**MR. PAMAK:**

Thank you, Mr. Speaker. Good morning, everyone. I, too, again, would like to congratulate all the incumbents and also the newly-elected AngajukKaat and Community Chairs to the Assembly. I certainly look forward to working with you over the next four Year. I'd also like to, you know, thank our outgoing AngajukKâk, Tony Andersen, for the four Year of service that he did provide to our community and also what he brought to the table here at the Assembly. I certainly wish him all the best in his future endeavours. Just a couple things here, Mr. Speaker, I'd like to pass on and to the Assembly in recognition into our community. Over the past summer we had Judy Dicker who served 36 Year with the Labrador school board as an *Inuttitut* teacher. She has just recently retired so I wish her well in her retirement. Again, this summer, Clara Hughes visited our community in July this summer. She stayed for a few days. She took four our students; two from Nunavik and two from Nunatsiavut on a hike in the Torngat National Parks. It's a five-day hike that she participated. This certainly was a trip of a lifetime for Miss Hughes and also for the four students. I understand that the weather didn't really co-operate, but they certainly enjoyed their trip. She also spent another couple of days within the community with the Going Off, Growing Strong program, and that I believe she

went on a fishing trip or two with some of the youth involved in the Going Off, Growing Strong program. Thank you, Mr. Speaker.

**MR. SPEAKER:**

Nakummek, Richard Pamak, Ordinary Member, Nain. I recognize Greg Flowers, Ordinary Member for Hopedale.

**MR. FLOWERS:**

Thank you, Mr. Speaker. I, too, would like to congratulate our new Community Chairs and our new AngajukKaat to Hopedale and also to Nunatsiavut and to the Assembly. I know there's a lot of work that we all have to do. There are a lot of things. I guess we all have our concerns, our own issues in our own communities. But, I guess, like everyone is saying, I mean, we're here to work together. And I'd also like to thank Wayne Piercy for his four Year of service to our community. I didn't have a lot of time working with him. Well, as everyone knows, I got elected new in May. So we didn't spend a lot of time together, but I'm certainly looking forward to working with our new AngajukKâk, Jim Tuttau. So, you know, I just wish everyone the best and, you know, hope that we can work together on what we need in Nunatsiavut or Upper Lake Melville. Thank you.

**MR. SPEAKER:**

Nakummek, Greg Flowers, Ordinary Member, Hopedale. I recognize Dan Pottle, Ordinary Member for the Canadian Constituency.

**MR. POTTLE:**

Nakummek UKâtik. I, too, would like to welcome the incoming AngajukKâk and the Chairs of the Community Corporations to the Assembly, as well as incumbents, AngajukKâk Jacque and Gear

back to the Assembly. Just observation from this being my third term as an elected official in the Assembly, it's quite refreshing to see new faces and new interest in our government. And I think speaks well to the work that we've been doing since we became government. And we know we're continuing to build interest in our government and we're recruiting new members into these important positions to improve the lives of Labrador Inuit. I would like to say a special thank you to Max Winters and to Ed Tuttauq for their service to the Assembly as well. I will certainly miss my many chats with both Ed and Max. We spent many hours outside of the Assembly while we were here in Hopedale discussing comments and concerns, seeking advice from each other and as well as supporting each other. And I hope that trend will continue. We're all here to work together and make the lives for our people better. So our doors should always be open, and we should always be there to support one another. I would also like to say a special thank you and to wish AngajukKâk Andersen all the best in his future endeavours as well. Many times over the course of my term as an elected official, Tony and I had our differences of opinion. We oftentimes butted heads while sitting in the Assembly, but we certainly left that at the table when we left this room, and we continued on our relationship as both colleagues and friends. And I certainly will miss Tony's input and his guidance and his support.

Just an update from the Canadian Constituency Office. We had informed Members that Tama Ball, our Constituency Officer, had dropped to part-time hours with us to continue her education. She has since dropped from full-time studies to part-time studies, and she's now back with us again full-time. So we welcome Tama back in her role. We certainly are looking forward to the Executive Council coming to St. John's on October 15th till the 17th.

Beneficiaries in St. John's and across Canada always welcome and look forward to seeing elected representatives, and I think it's a true testament how the Executive Council and this government reaches out to all beneficiaries, whether living in the Settlement Area or outside of the Settlement Area. So we certainly look forward to the visit and the work that NEC will be doing in St. John's. And, in particular, we look forward to the launch of Illusuak as well in St. John's. I understand that's in the planning stages, and once we have further information, we certainly will impart that to our beneficiaries. Nakummek UKâtik.

**MR. SPEAKER:**

Nakummek, Dan Pottle, Ordinary Member for the Canadian Constituency. I recognize Kate Mitchell, Ordinary Member, Makkovik.

**MS MITCHELL:**

Thank you, Mr. Speaker. I, too, would like to congratulate our AngajukKâk from Makkovik on this acclamation once again to the Assembly. And, Herb, I think, you know, you're being elected by

acclamation speaks very clearly to, you know, the respect you've earned and whatever and the hard work that you've done for our community. And, to me, I think that is, you know, is an honour to work with you as a member of this Assembly. And I would also, you know, I really look forward to working to the rest of you people that have been elected. I know, like for Max and Tony and Ed, we will miss those, but we also welcome, you know, we certainly welcome the new faces that we have. Our community is now hosting the sports meet and, you know, we will be cheering on the kids from each of the communities. And, you know, they're all winners. Thank you.

**MR. SPEAKER:**

Nakummek, Kate Mitchell, Ordinary Member for Makkovik. Are there any more member statements? The Chair recognizes Gary Mitchell, Chair of the NunaKâtiget Inuit Community Corporation.

**MR. MITCHELL:**

Nakummek, Mr. Speaker. I, too, welcome all the new faces here in the Assembly, and I've been here before, and I look forward to working with the new people that came on and as well as the members that have been here in the past. And I'd like just to reiterate the words of Minister Pottle there that it's great to mix outside the Assembly as well and have some discussions because we're only here for a limited time. So it's good just to make use of your time while you're here and talk with other members about different things in your community which may help you to do your

work. I'm just going to give a brief of overview of NunaKâtiget Inuit Community Corporation activities. I haven't been on the job very long, but I've been familiar with the work that the corporation's doing in my former position as Ordinary Member for Upper Lake Melville. And these are just some of the activities that are happening, and I know as I get into the work more will come, hopefully, and pursue some other programs and services for the community. I just want to speak briefly on the current programs and services that the NunaKâtiget Corporation administers. The Community Freezer Program is the main program and service we offer the beneficiaries of Goose Bay and Mud Lake. This is a very beneficial service to the people of the area and provides some much needed types of food products that people enjoy. Right now we just had a shipment of a thousand pound of **cod** come in for our freezer. Besides the cod we have salmon and different types of berries that came in this fall. There's currently no meat, however, we have a moose licence for the fall, and we're hoping to get a moose later this fall. And, hopefully, we can get one later in the winter. And, hopefully, if the Gros Morne kill goes ahead, then we can take advantage of that as well. Later this fall when the season opens we'll be gathering partridges and rabbits for the freezer and seal meat when in season. I mentioned some programs in my statement yesterday that we assist with for training courses, and these are the

trapper's education courses. Right now we have a list of names, but presently no instructor to date. And the firearms acquisition course, we also help out with those courses. We have to check with the college to see when it can be administered, and at present we have a list of applicants waiting for the course. For the safe boating course we, presently, are waiting to hear back from the instructor. Again, we have a wait list for this program. So these are some things we offer to our beneficiaries. For any added programs and services this will be up to the board what they want to go after or pursue. In the past the corporation's been fortunate enough to get some funding from the Ikkajatiget Board, which is the volunteer service committee that provides money from the *Trust Fund* as well as from a provincial government funding program. I'm not sure the name, but I think it's the Age Friendly Program. And I stand to be corrected on that. But due to a limited budget, we certainly will have to go after other sources for assistance, if we want to extend our services for the beneficiaries of the area. Some things already mentioned are some assistance to bring us some wood from Muskrat Falls for senior or disabled people. Yes, some people still burn firewood to supplement their heating needs. They are not all on the income levels of Muskrat Falls or Voisey's Bay or Circle. So people still need assistance in our area. As well, some people have inquired about shovelling snow for seniors and disabled people during the

winter months. Those things will be considered for future services pending funding and need. As well, these activities that we can discuss with the Labrador Friendship Centre so as not to duplicate the programs and services should we decide to proceed or tackle any extracts of programs or services. As well, it was encouraged, and the invitation was extended by Honourable Pottle, yesterday, Minister of Finance, to start a dialogue to discuss funding for the Inuit Community Corporations in Upper Lake Melville. This is certainly something that we will pursue in the months ahead. One item of interest, if I can just mention that, that came out in my door-to-door campaign in the past few weeks has been communication. People were saying to me that they need to have more communication from the Nunatsiavut Government. They thought that more meetings in the communities by the Executive Council would be good to have, as they would like to feel more connected with their government in the work that its doing and the activities that are ongoing. I thought I would just pass these comments on since it has been mentioned in a few of my conversations with beneficiaries during the past election campaign. Nakummek, Mr. Speaker.

**MR. SPEAKER:**

Nakummek, Gary Mitchell, Chair of the NunaKâtiget Inuit Community Corporation. I recognize Herb Jacque, AngajukKâk, Makkovik.

**MR. JACQUE:**

Thank you, Mr. Speaker. First of all, I, too, would like to welcome and look forward to working with the new faces, or the new members. On behalf of Makkovik Inuit Community Government, we'd like to welcome the new teachers and the new RCMP officer to our community and wish them all their success. We wish all the students a successful school Year. We'd like to say how much we appreciate having the First Minister in our community. She's very supportive, informative, and it's very beneficial to our Inuit Community Government and we'd like to thank her for that. Thank you, Mr. Speaker.

**MR. SPEAKER:**

Nakummek, Herb Jacque, AngajukKâk, Makkovik. Any more member statements? Item five, "Return to Oral Questions." Are there any returns today? I recognize Honourable Richard Pamak, Minister of Culture, Recreation and Tourism.

**MR. PAMAK:**

Thank you, Mr. Speaker. I just want to take this time to add on to a question asked by Ordinary Member Tyler yesterday. Certainly, the Department of Culture and Recreation is certainly open to new ideas in finding ways to continue to preserve and advancing our language in all our communities and to all our beneficiaries. Mr. Speaker, as you may know, that this summer the Labrador school board has and is still in the process of moving the curriculum centre from the Goose Bay office in Goose Bay to the Nain School, which includes two positions and a vast amount of resource material. Our schools

currently have resource materials that are used in the curriculum, in their day-to-day curriculum and certainly can only benefit from the curriculum centre being located to Nain. Mr. Speaker, we also supply to our community liaison officers in all the communities, which includes Upper Lake Melville and, I believe, Canada, copies of the Level I, Level II Rosetta Stone CD. Again, Mr. Speaker, we are open to new ideas in providing more resource material to all our beneficiaries to access to learn the *Inuttitut* language. And we will take this forward in our future planning of the Department of Culture, Recreation and Tourism. Thank you, Mr. Speaker.

**MR. SPEAKER:**

Nakummek, Honourable Richard Pamak, Minister of Culture, Recreation and Tourism. At this time I would like to put forth to the Assembly in regards to the Standing Orders, that we proceed to Item 13, "Notices of Motions," skip Item 14 and go to Item 15, "Motions in Relation to Tabling of Documents," and I'm seeking unanimous consent of the Assembly. All those in favour?

**ASSEMBLY:**

Aye.

**MR. SPEAKER:**

All those against? And after we do so, we shall have a short recess and reconvene. Item 13, "Notices of Motion." Any notices today? Item 15, "Motions." We will deal with motion 02-3(3) today. I recognize Minister of Finance and Nunatsiavut Treasurer, Honourable Dan Pottle.

**MR. POTTLE:** Nakummek UKâtik. Whereas, the Nunatsiavut Assembly is required to receive reports from the *Labrador Inuit Land Claims Implementation Trust*, the *Labrador Inuit Land Claims Settlement Trust* and the *Labrador Inuit Capital Strategy Trust* and, whereas, the Assembly should consider the tabled documents in the Committee of the Whole with witnesses. Now, therefore, I move, seconded by the First Minister, the Honourable Kate Mitchell, that the Assembly convene as a Committee of the Whole to receive a presentation from representatives of the aforementioned *Trust*.  
Nakummek, Mr. Speaker.

**MR. SPEAKER:** Thank you, Honourable Dan Pottle. The motion is in order. To the motion, Mr. Minister, would you like to speak to the motion?

**MR. POTTLE:** Just very briefly, Mr. Speaker. I'd ask the support of the Assembly to convene as a Committee of the Whole to hear presentations from the representative trustees. Nakummek.

**MR. SPEAKER:** Nakummek. Does anyone else wish to speak to the motion? I recognize President Sarah Leo.

**PRESIDENT LEO:** Thank you, Mr. Speaker. I just want to speak to the process of going to Committee as a Whole to have the *Trust* presentations. I think it's important that the Members, especially the newer Members of the Assembly, take advantage of the Committee as a Whole process to ask questions of the trustees from the respective *Trusts*. This is an opportunity. We hear a lot outside of the

Assembly. I hear it as President. I hear it within our community. I hear it in the other communities as to all of this money that we have in *Trust*, what's happening with it, where it's going. We hear the comments about how the government owns helicopters and planes. The government does not own the helicopters and planes. They are owned in NGC. You'll have an opportunity to talk to the trustees, not only from the *Settlement Trust*, the *Implementation Trust*, but the *Inuit Capital Strategy Trust*. This is your opportunity to ask those questions of what's happening within those *Trusts*, what's happening with NGC and clarifying any misconceptions that you may have heard from beneficiaries, but, as well, getting the information on how well the *Trusts* are doing. Thank you, Mr. Speaker.

**MR. SPEAKER:** Nakummek, Madam President, Sarah Leo. Anyone else wish to speak to the motion? If no other members wish to speak, does the Minister wish to make final comments and close debate?

**MR. POTTLE:** I have no final comments, Mr. Speaker, and would like to close debate. Nakummek.

**MR. SPEAKER:** Nakummek, Honourable Dan Pottle. That concludes debate. All those in favour of the motion?

**ASSEMBLY:** Aye.

**MR. SPEAKER:** All those opposed to the motion? The motion is carried. These documents will now be considered in Committee of the Whole with witnesses after we have a short recess. We shall reconvene at 10:20. Nakummek.

(Recess)

**MR. SPEAKER:** We are now in Committee of the Whole and, first, I'd like to call some witnesses for the *Labrador Inuit Capital Strategy Trust*. Those witnesses for the Committee of the Whole include Clint Davis, Natan Obed, Isabella Pain, James Igloliorte, James Thorbourne, Peter Adams and Philip Earle. Please approach the Assembly. I'd like also to add and welcome you today to present to the Assembly Committee of the Whole.

**MR. DAVIS:** Great. So thank you, Mr. Speaker, for the opportunity. As many of you are well aware, it's our requirement under our *Trust* to come in and provide a report on an annual basis. And so this is a part of that obligation that we're coming in to provide a report for 2013. We are missing one Trustee.

**MR. POTTLE:** For the benefit of new Assembly Members, could you introduce yourself. People know names, but they may not know faces so, Nakummek.

**MR. DAVIS:** Thank you. So I'm Clint Davis. I'm the Chair of the *Labrador Inuit Capital Strategy Trust*.

**MR. OBED:** Natan Obed. I'm a *Trustee* of the *Inuit Capital Strategy Trust*.

**MR. THORBOURNE:** And I'm James Thorbourne. I'm the President of the Nunatsiavut Group of Companies.

**MR. DAVIS:** We do have-, so we have James Igloliorte in the back, and so Jim will be able to come up and he'll be able to provide some insight on certain things with our *Trust*. Philip Earle, who is the President of Air Labrador and as well as Peter Adams, who is the President of Nunatsiavut Marine and, obviously, Isabella Pain, who's also a Trustee. And we're missing one Trustee, unfortunately. So Kristy Sheppard. So what I'd like to do is I think everybody has received a copy of our notes in your binder. I do, for the benefit of some. So the speaking notes are a part of the organizational chart that you actually see there as well. So I believe everybody should have a copy in your binder. Okay. So what I plan to do is to give, especially with some new members here in the Assembly, give an overview of Nunatsiavut Group of Companies which is the wholly-owned business arm of the *Labrador Inuit Capital Strategy Trust*, talk a little bit about some of our operating business lines that we actually have operating throughout Nunatsiavut and other parts of Labrador, and then speak somewhat on our financial performance for 2013, and then highlight some of the contributions that we've also made to the communities. So if it's okay with everyone, I can probably proceed. So the Nunatsiavut Group of Companies, as I

mentioned, is a wholly-owned business arm of LICST. Our mission is to create wealth and trust for Nunatsiavut beneficiaries by owning profitable sustainable businesses. Our vision is to be in Inuit-led business leader in the north, and our core values are to be culturally respectful, socially responsible, open, accountable, transparent, exhibiting environmental stewardship and using best business practises. So 2013 was a Year of revenue growth for our existing business lines and certainly expansion into new businesses. In fact, over the last three Year our revenue has grown from \$7 million to up to \$28 million, what you see on our financial report. And the number of our operating companies has grown from 8 companies up to 12. And so we've been able to grow those primarily through acquisitions. So the operating companies we actually have in place right now, I'll highlight them for your benefit. So we have fisheries assets. We own the following fisheries assets: 33 percent ownership in Dominion Trading, a 95-foot long liner licence and quota, 50 percent ownership in PiKaluk Fisheries, shrimp license and quota, a hundred percent ownership in Lester Mitchell licence, the crab quota, Northern Coalition shrimp quota, about 874 metric tons and turbot quota of 70 metric tons. And the licenses and quota are actually managed by NGC through various partnerships in the fishing industry. The Nunat Land Corporation owns commercial real estate in Nain, Hopedale, Makkovik and Happy Valley, Goose

Bay. Rental space is leased to a variety of clients; however, Nunatsiavut Government leases more than half of the total rentable space. NGC Nunatsiavut Construction. We own a variety of heavy equipment, and our company carries out civil works and building construction in the Nunatsiavut communities and in Lake Melville. In 2012 the construction company produced 75,000 tons of gravel in the communities of Nain, Makkovik and Rigolet. Nunatsiavut Construction was subcontracted to complete site work and concrete foundation for a new fire hall in Postville. It completed the construction of about one kilometre of road with associated water, sewer, storm water system and sewer pumping station for the Goose Bay Town Centre Project in Lake Melville. NGC Nunatsiavut Marine operates two tugs, the Kaliutik, and the Gordon's One, and two barges, the Sappatak and Kaligak in the commercial charter market. The Gordon's One suffered an engine room flood in Early 2013 and, as a result of that, it was actually written off. And so it's no longer a part of our fleet. The Kaliutik was on charter at Bull Arm from March until September of 2013. NGC Nunatsiavut Solutions or NSI operates the Torngat Mountains Base Camp Research Station. The land and facility is owned by Nunatsiavut Government. NSI also provides logistic services to companies who want to do work in Labrador, especially within the Nunatsiavut region. 2013 saw Base Camp host Parks Canada as its base of

operations, researchers, student programs, various management boards and it also entertained tourists. NSI was contracted by the Bank of Montreal to be the bank's agent in Nain after the Canada Post in Nain gave notice to cease providing the services. Operations then commenced in Early July of 2013, and the BMO service is now established on the second floor of Nunat Land Corporations building at 17 Sandbanks Road in Nain. Air Labrador. NGC, we own 51 percent of Air Labrador. Air Labrador provides scheduled flights to the Labrador North Coast, including all five Nunatsiavut communities, and Natuashish. Air Labrador also services the south coast of Labrador and the Quebec north shore. 2013 saw strong support from Labrador Inuit passengers and the Nunatsiavut Government for Air Labrador services to the north coast of Labrador, and we do thank you for that level of support because it is vital for our operations, and we do thank you of having active passengers on those flights. Air Labrador, however during this period of time, saw a reduction in charter flying for resource exploration companies in 2013. Torngait Services Inc. is a joint venture with ATCO Structures and Logistics. TSI is 51 percent owned by NGC and 49 percent by ATCO. TSI has been providing site services at the Voisey's Bay mine since its opening. Goose Bay Capital Corporation is the developer of the Goose Bay Town Centre Project in Happy Valley, Goose Bay. NGC owns 51 percent of

GBC with the remainder being owned by project founders. The town centre project involves the development of an initial 26 acres of land for commercial use, a subsequent 100 acres for high density residential use and another 200 acres for standard residential use. 2013 was spent building roads and providing services to lands in the development for future sale. However, there were no land sales in 2013, and our construction company was actually doing most of the civil work. CAI Nunatsiavut Marine was a joint venture which was owned 50 percent by NGC and 50 percent by CAI Investments. But, as many of you know, we now own it 100 percent. We're still operating three contracts with the Government of Newfoundland and Labrador to operate the Northern Ranger, the Bond and to provide shore-based administration services and support of the Labrador Ferry Service in the ports of Lewisporte, Cartwright, Black Tickle, Rigolet, Makkovik, Postville, Hopedale, Natuashish, Nain and Goose Bay. So collectively these three contracts administer and operate the marine service to each of the five Nunatsiavut communities. 2013 saw CAI Nunatsiavut Marine management replaced by NGC management, and he was introduced earlier, but it's Captain Peter Adams. He was appointed President on June the 11th, 2013 and was immediately engaged in getting the already delayed service up and running for that particular season. I also wanted to mention in December of 2013 the Government of

Newfoundland and Labrador issued a request for proposals to construct two new roll on, roll off vessels and to operate the vessels on behalf the province for 15 Year to service the Strait of Belle Isle on the Labrador coast. And at this point we have submitted a proposal, and we're waiting for a response from the government. PAIL, Pan Arctic Inuit Logistics, is a partnership between Inuit business corporations from the four Inuit regions in Canada. So NGC owns about 19 percent of PAIL. ATCO Structures and Logistics and PAIL formed a joint venture to create Nasittuq, which has a contract with DND to operate and maintain Canada's north warning system. This contract, as many of you know, had expired this past Year. Nillik Construction is a joint venture owned 51 percent by NGC and 49 percent now with Bird Construction to carry out heavy civil work, but it's been dormant since its last completed work on the development of Voisey's Bay mine. And Universal Helicopters Newfoundland and Labrador. In late 2013 the Universal Helicopters Newfoundland and Labrador Limited Partnership purchased the assets and book of business of Universal Helicopters from Harry Steele. The investors in this particular business operation are LICST at 40 percent, the *Tasiujatsoak Trust* at 40 percent and the CAPE Fund at 20 percent with the general partner being NGC. CAPE, for individuals here in the room, is Capital for Aboriginal Prosperity and Entrepreneurship, and it's a

fund that was established by the Right Honourable Paul Martin and his son, David. So Universal Helicopters has a 50-Year history of operating in, it's just celebrating its 50th anniversary of operating in Newfoundland and Labrador. Moving to financial performance, you'll see that for 2013 there was a dip in revenue from 2012 which is re-stated. So the revenue itself is around \$28 million with earnings, in particular, a loss of just over 2 million. This is pretty alarming and needless to say this is something that we consider very concerning. I do want to say, though, that some of this is also a bit of an adjustment in counting. As a part of this particular loss, about 1.2 million of that is through a depreciation expense, and about \$500,000 of that is also through the loss in terms of operation of Base Camp. The reason why you actually have this loss, as is reflected, is a part of what's called a consolidation effort, which we need to do when you're engaging in your financials. And so what it does, it takes out certain parts of revenue that we captured in the past. And so, as I said, this is alarming and does create some concerns, but I don't think it actually tells the full story. In fact, and I'll let James talk a bit more about, sort of, some of the day-to-day operations. But when you actually look at our cash position, granted from 2013, it's relatively strong. And while you're speaking in terms of a business, and we are committed to trying to generate profitable businesses and creating profitable businesses, a key

aspect of measurement is also your cash position because cash is a lifeline for any business, and our cash position is relatively strong. But it's unfortunate that this loss is reflective. So how it broke down. NGC's fisheries assets, our construction company, Nunatsiavut Marine, PAIL and TSI, they all performed well in 2013, but there were some concerns which, actually, some losses were recorded. Goose Bay Capital Corporation. As I've mentioned, there was no sales in 2013, so there's no revenue to offset costs. Nunatsiavut Marine suffered from a write-off of the Gordon's and significant write-offs due to bad debts. And so this is a one-time factor. Nunat Land Corporation had to write down the book value of the Markham Building in Makkovik as it is slated for decommissioning in 2014, and this was also a one-time incident. Nunatsiavut Solutions lost money on Base Camp operations and also lost money in terms of operating the BMO agency in Nain. And Air Labrador did not achieve its expectations in the commercial charter segment of the business as a result of what's happened in the regional economy which is a slowdown in mineral exploration. We have been growing our revenue and our asset base, and I believe with the business acquisitions that we've made, we are strategically positioned to do very well as the economy turns. So what does this mean for the communities and for the people? We do provide considerable employment and wages to Nunatsiavut beneficiaries

between Construction Marine, Solutions and Air Lab. NGC operations paid about 2.4 million in salaries and employed about a hundred and twenty beneficiaries in full-time and part-time positions in 2013. So it was the third Year in a row that NGC funded a Wood to the Coast program whereby a hundred cords was delivered to the communities of Nain and Hopedale at a cost of \$40,000. And NGC, we've provided cash and in kind donations totalling about \$16,000 to a host of different events which would include the Labrador Winter Games, the Nain Heritage Dog Team Race, Trapline Marathon and so on. Air Labrador has provided cash and in kind contributions in excess of a hundred thousand dollars to a variety of community organizations including the Inuit Community Crisis Committees, Labrador Winter Games, Nunatsiavut Communities and Santa to the Coast. We've also embarked on developing a very comprehensive corporate social responsibility policy which we are trying to finalize for 2014. What that'll do is help to guide us in our daily operations so that we can meet our social goals and at the same time ensuring that these contributions are going to the well-being of our beneficiaries. So, in conclusion, the loss that you see is a concern. I do want to highlight, though, that we did grow our revenue over 300 percent over the last three to four Year. Again, our cash position is very strong. We do have an idea as to the fact that there are some non-

performing businesses, non-performing assets. Our plan over the next number of months is to look at these non-performing assets and to make some of those tough business decisions which we've had to make in the past as to whether or not do we hold these assets? Do we hold these businesses? Or do we simply sell them off? And so that's kind of where we're at for this fiscal year. So I think what we've also seen, we have been a bit surprised in terms of the turn of the economy, and the fact that we've made some acquisitions over the last number of Year, it takes some time and some adjustment when we acquire new business to have them fit into our particular systems and things. And so some of that's taken a bit longer than we anticipated. But we're still very, very optimistic as to the companies that we have. We're optimistic as to the opportunity, and I think we're well-positioned to do well for the future. So with that, I'll turn it-, Natan, if you have anything else to add? Nothing. James? So with that, I'd like to, I'm concluding my remarks and opening it up for questions and discussion. So Nakummek.

**MR. SPEAKER:** Thank you for your presentation and I'd like to call the committee, see if there are any questions? I recognize Jim Tuttauk.

**MR. TUTTAUK:** Thank you, Mr. Speaker. I guess I'll direct this question to Mr. Thorbourne, there. On speaking with Nillik Construction there, Bird Construction has bought out HJ O'Connell, and I think they're

switching names next Year. Will they still honour and be part of Nillik Construction with us?

**MR. THORBOURNE:**

Yes, thanks for the question. Yes, they will honour it. When that transaction was happening about a year and a half ago, they gave us a heads up, and the various agreements for Nillik Construction were changed at that time to reflect that Bird now owns HJ O'Connell.

**MR. TUTTAUK:**

Thank you very much.

**MR. POTTLE:**

I'm just wondering if you could take a few minutes just to discuss and give an overview as per the document here, looking at the relationship between Nunatsiavut Government and *Labrador Inuit Capital Strategy Trust*. We ask that for the benefit of, again, new Assembly Members and probably old Assembly Members who fully don't understand that relationship. Oftentimes, I mean, you know, I think it's a misnomer, and there's a perception out there that LICST and your entities is solely owned by Nunatsiavut Government. So I'm wondering if you could speak to that for a little bit as well.

Thank you.

**MR. OBED:**

Thanks for the question, Danny. I'll try to give a good sense here, and I'll ask James and Clint to jump in as needed. So, basically, the *Trust* was created by a *Trust Deed* as all of the *Trusts* have been, and in the *Trust Deed* the Assembly appoints five trustees. Two of those trustees have to be associated with the Nunatsiavut Government. So that's why Kristy Sheppard and Isabella Pain are

trustees that are looking after the interests of the Nunatsiavut Government. The balance of our *Trust* is made up by appointments of the Assembly, and we serve at the discretion of the Assembly. So that is the *Labrador Inuit Capital Strategy Trust*. And we get our mandate from the *Trust Deed*. We have refined the mandate through our core mission values and goals. But that is all in keeping with the provisions of the *Trust Deed*. We set up the Nunatsiavut Group of Companies as sort of the operations or the business side of the *Trust*. And so the five trustees are also the five board members of the Nunatsiavut Group of Companies. So when we meet, we meet as the Nunatsiavut Group of Companies for most of our business, but we also do meet as the *Trust* to go over whatever issues that we need to in that setting. We found that the structures that were in place over time have been moulded so that the governance is, one, accountable. So we needed to do a lot of our work through the Nunatsiavut Group of Companies, but we also recognize that we were appointed by the Assembly and didn't then have the ability to subcontract, if you will, our responsibilities to others to make the major business decisions that would then go back and effect the confidence that you have in us. So you see a corporate structure here. Most of the work happens out of the Nunatsiavut Group of Companies. The Universal Helicopters deal was, as Clint mentioned, a partnership between LICST, the CAPE

Fund and the *Tasiujatsoak Trust*. And so that sits on its own because of the amount of money involved in the arrangement between the three partners. So what sits underneath the Nunatsiavut Group of Companies are all managed through the Nunatsiavut Group of Companies Presidency, or James Thorbourne. And the trustees are involved. We meet quarterly, and we discuss the developments and give direction to the Nunatsiavut Group of Companies through James and Chris Webb, who is not here today but is also a central figure in the relationship between the *Trust* and the day-to-day operations of the Nunatsiavut Group of Companies. And so each one of these entities, as Clint had gone through and talked about what each one does, they all have their own creation stories. And the growth that you've seen over the past three year has reflected the interest of the Assembly in what we should be and what we should do. There was a great interest in us having an airline, and so we pursued that. And we feel that it reflects very positively on our ability to manage our own affairs. And it is in line with having a self-government, is having an airline that serves the people of Nunatsiavut. The same thing with our marine assets. We've been growing our marine assets and actually the work that we're doing trying to secure the contract for the 15-year service, which would be a huge step forward in our control of the marine thoroughfare between what the province would like and what we

can deliver for beneficiaries. And so a lot of these businesses are in line with what we feel the Assembly is trying to do with self-government. We're trying to grow so that when you get on a ship and you travel up and down the coast, the Nunatsiavut Government is in control of how that ship is operated through its *Trust* and through the Group of Companies. Or when you get on a plane that you can feel that pride that we are part of owning that airline, and the money stays in Labrador, and the opportunities go to people who are beneficiaries and that we share the same vision that the Assembly does about how economic development happens in Nunatsiavut. So that's our philosophy and that's how we make our decisions, and that's the way the organization works through our direction to the President CEO and his direction to all of these different entities. Some of the trustees sit on the various boards that are established underneath. So we do have trustees that sit on some of the little drop down boxes here, and also some of our staff sit on those boards as well depending upon the expertise needed at the time. So we're happy to give more insight into specific companies, but that's the general overview.

**MR. SPEAKER:**

Thank you, Mr. Natan Obed. Would anybody else from the *Labrador Inuit Capital Strategy Trust* like to add additional comments? No. Next question would be from Mr. Joe Dicker.

**MR. DICKER:** Thank you, Mr. Speaker. I guess my question is directed to the Nunatsiavut Group of Companies with regards to TSI. I know that your report here pertains to 2013, but during my campaign to become an AngajukKâk there were a lot of questions of what's happening now, not last Year. So, I guess, Mr. Speaker, its okay if I ask questions pertaining to what's happening now with TSI? Is that?

**MR. SPEAKER:** Yes.

**MR. DICKER:** Recently, in my past employment as Community Liaison for Nain, there were some cause of interest put out in the community of Nain and I guess all along the coast within Nunatsiavut, that they were seeking janitors and cooks and that for a camp site that was going to be set up somewhere in southern Labrador, and people were getting excited about that and thinking that, you know, TSI is a Inuit-owned company, and that opportunities would, as in the past, you know, pertaining to an Aboriginal content of highest percentage as possible. My question to one of you is when is that site going to be set up, and how soon can we expect to fulfill those positions that are being advertised now?

**MR. SPEAKER:** Thank you. And before you proceed, just I'd like to, just on a friendly note too, in regards to the Hansard, please state your name.  
Thank you.

**MR. DICKER:** I'm sorry. My name is Joe Dicker. I'm known as Julius. I'm the new AngajukKâk for the community of Nain.

**MR. THORBOURNE:** Nakummek, Joe. James Thorbourne, to answer the question. So TSI was recently awarded a contract with Valard Construction, and Valard is constructing the transmission line from the Lower Churchill Project to the south coast of Labrador. So the contract that TSI was awarded was to provide camps and catering to support that construction. Very recently they're starting to get ramped up now, and as Valard gets more construction crews out there, there will be more and more demand for workers. So for cooks and for cleaners and all the people that are required to do that. So they have started the contract, I think there's only seven or eight people employed at the moment. We expect that number to go as high as 30 or 40 as time goes on. It's a three-year contract so that's why the advertisements were put out there, to get people to work on that job, and I think over the next six months as things ramp up, you will see opportunities for beneficiaries to work on that job.

**MR. SPEAKER:** You care to add to that, Mr. Dicker?

**MR. DICKER:** Thank you, Mr. Speaker. With regards further to TSI, as a company owned by, as a part of NGC, we are, or you are, involved in the campsite services for Vale at Voisey's Bay. And I understand that in the near future, 2015, that they will be starting to go underground and getting ready to start work on that project. Has TSI having committed to any contracts with regards to that to support services as they are already in the Voisey's Bay? Thank you, Mr. Speaker.

**MR. THORBOURNE:**

All right. So thanks for the question. Again, James Thorbourne. There are no contractual commitments yet, but TSI is very interested in providing all the services they can. It's safe to say that Vale sees TSI as a dependable and very good contractor for them, good safety record, good quality of work. So we do expect that TSI will benefit from that increased work, and as their work plans get developed and as schedules start to get put in place, I think you will see TSI get more contracts to do as a result of the new work at Voisey's.

**MR. SPEAKER:**

Thank you, sir. We can come back to another once. I recognize Greg Flowers. I believe you have a question.

**MR. FLOWERS:**

Thank you. Yes, my name is Greg Flowers. I have, I guess, some questions and some comments. First of all, I would like to thank you for your work that you've done in, you know, going outside of Nunatsiavut looking for, you know, partnerships with Lab Air, with Universal Helicopters and a few other projects that you do, which is great for Nunatsiavut as a whole. I guess my biggest concern now is that you went out on these projects are you're-, **the other areas**. Do you have, I guess, a plan for the communities, themselves, like, for Nunatsiavut, to help develop or to work with the, say, Inuit Community Governments or have a plan to do things that's meaningful for the people in their communities work-wise or help

develop, you know, different ideas to try and put meaningful work or put monies back into our communities?

**MR. SPEAKER:**

Thank you.

**MR. THORBOURNE:**

Thanks for the question and James Thorbourne here again. I'll answer that in a general way. The general answer is yes, and I'll give a couple of examples that we're trying to do now. One of the things that we embarked on two years ago was to use our rock crusher and generate gravel in each of the communities for at least a five-year period, so there'd be enough stock pile there to supply the community. While it's a little bit of an invasive operation in that you need to drill, blast rock and then crush it, it does employ beneficiaries in doing that process. And it's also beneficial to the Inuit Community Governments by having that supply in the community for various projects that they're going to do. We've also been trying to work with the Inuit Community Governments in managing the quarries in each community in a professional manner. What can happen if there's not much attention put to quarry management is that contractors will come in and high grade the quarry. They'll blast and take the stuff that's easiest to get at, and then perhaps not manage water in the quarry, or perhaps not manage it in a way that makes it look good. So if there's one quarry manager, you'll get a generally better and a more efficient job at operating the quarry itself. So we're trying to do that. The other

project that we're starting to work on now, and I'll throw it out there, is wood. And I expect there may be another question on that later. We know that there's money for training and money for community investment. There is a significant wood supply near Postville. We have previously had wood operations there, so we're trying to work with representatives of the Nunatsiavut Government to find a way to extract the wood, cut it up and have it delivered to the various Nunatsiavut communities. So that's an ongoing thing for us last year. And, well, this year and last year we were the recipient of wood from the Muskrat Falls project, and that's where the wood came from that was delivered. It wasn't free. We had to go get it, bring it to the Goose Bay port, put it in containers, and then have it delivered, and that was the cost that we incurred. So gravel and wood are two things that we try to do each year and keep trying to work with the Inuit Community Governments in progressing those projects.

**MR. SPEAKER:**

Thank you, sir. I recognize Richard Pamak. I believe you have a question.

**MR. PAMAK:**

Thank you, Mr. Speaker. Actually, I have three questions for you. And certainly looking at your presentation here, you outlined your consolidated statement that you had a loss of over \$2 million, and most of that, 1.5 was through a depreciation. And you outlined some of your companies that are doing well and some that is not

doing so well may have even recorded as losses for the operations for 2013. Looking at the ones that didn't do so well, Goose Bay Capital Corporation, can you tell me exactly how much was invested and how much was spent with that development, and what is your projected revenue over next Year's with this project? That's the first question.

**MR. SPEAKER:**

Thank you. Yes, a brief seat.

**MR. THORBOURNE:**

Okay. Thank you for the question, Richard. The initial investment in Goose Bay Capital Corporation was \$5 million. That \$5 million was used to acquire the two private pieces of land. They were under a sort of a vendor take back mortgage, so we had to get the two private pieces of land first. Then we set out to service the first 20 acres. And to date, we have, and I don't have the exact numbers of me, but I'll give you a feel for where things sit. To date, we have approximately, including the 5 million; we have approximately \$8.5 million into the ground there, including purchasing of the land, construction of the road, sanitary sewer, storm sewer and the water. There's 20 acres of commercial land to sell. We expect to get anywhere between 7 and \$11 per square foot, and if you were to do that math, I'm not going to try to do it in my hand right now, but you'll end up with 12 to \$15 million in revenue. That's okay. The real gem in that development is that through doing the first commercial piece, you have, through a development agreement with

the Town of Happy Valley, Goose Bay, you'd have access to the remaining 250 acres of land, and the business premise is to develop that over the long term, the next 10 or 15 Year. And then you make your large investment and the initial infrastructure, the main road in off of Hamilton River Boulevard. There's an expensive pumping station there to take care of the sanitary sewer that will be generated as the entire 300 acres almost gets developed. So as you develop more, it becomes more profitable. Ten or 15 Year out, assuming that we're able to sell most of the land, develop it and sell most of the land, you're looking at revenues in the order of 60 million and costs in the order of 25 to 30 million. So that's the magnitude of the project. As Clint mentioned in his presentation there have been no land sales to date, but really the land is just ready to sell now. In fact, the pavement, we hope to go on next week, and then working with the town and marketing targeted markets, we hope to sell lots in the next six months or so. But it depends on our ability to sell land.

**MR. SPEAKER:**

Thank you, Mr. James Thorbourne for that response, and this is just a reminder in your Standing Orders. When we're in Committee of the Whole, Section 61(2) subject to the discretion of the Chair, a member may speak more than once to a matter under discussion, be it a question, but not until every member wishing to speak has spoken. So if you have another question, we'll get back to you. So

this is just an effort to get everybody had their questions asked and then, you know, we'll ask some more. And I believe Kate Mitchell; you have a question for the trustees.

**MS MITCHELL:**

Thank you. Okay. I guess my question is more in regard to your funded programs and donations. Okay. What I'm wondering, you know, with your, like, I look at your accumulated surplus and that there, and I'm just wondering is there a percentage of that surplus that you would sort of set aside for, you know, to fund programs or for donations or any kind of contributions, like, that, you know, that we could access for our communities? And one thing that I'm, you know, sort of wondering about is, you know, we're getting to that time of Year again where, you know, there are concerns. And you're all aware that, you know, within Nunatsiavut we have a housing crisis, and we also have the, and it came out in our housing needs assessment. There's, you know, a lot of concern about the ability to heat your home and things like that. So I'm just wondering is there a process or something whereby, like, people or communities could apply to the *Trust*? And, like, I know we're working on different strategies and things like that. But, to me, like, you know, that's not going to be much help to ensure that all our people got enough food and their homes are warm for the winter. So I'm thinking about, more about the short-term things, and I'm just wondering, you know, is there anything that, you know, do you

have any money or anything set aside where I would access things like that? Thank you.

**MR. SPEAKER:**

Thank you. I believe Isabelle would like to-, got a response to this question.

**MS PAIN:**

Thank you. In relation to the short-term, the way we give out corporate donations at the moment is people do phone or apply. We don't have a set amount for any of our business lines as to how much we're donating. For the trustees, that is an issue. One of the reasons we started to do our Corporate Social Responsibility Plan last Year was to try and set aside a certain amount of our earnings every Year so that we would know in advance how much we have to donate. We haven't completed that process. We have done a couple of stages of it, and we're going to be reviewing it again at a meeting later this week to move forward. So we don't have a process, other than at the moment individuals will call one of the business lines, or will send a letter to, you know, the people in charge at one of the businesses. But there's no overall comprehensive process which is something we're trying to address.

**MR. SPEAKER:**

Thank you, Mrs. Pain, for that answer, and I do believe Mr. Dan Pottle has a question.

**MR. POTTLE:**

Nakummek, Mr. Chair. I believe I had asked this question some time ago, and I'm going to re-ask it again. It's a two-part question, but it's related, I believe. Are there any current plans for LICST to

move your corporate offices related to operations and administration to Nunatsiavut? And is there any current thinking - James would be familiar with this next part of the question - with respect to doing any sort of partnership with the Inuit Community Governments when it comes to construction, by way of example? And are there any plans from LICST to put any more emphasis on engineering and consulting and project management services so that our-, when we do request for proposals and we do the tendering process there is more interest from Inuit businesses that will be created by entities such as LICST? Thank you.

**MR. SPEAKER:**

Thank you, Minister Pottle. I believe Mr. James Thorbourne has the response for.

**MR. THORBOURNE:**

Nakummek. Thank you for the question, Danny. On the first question in terms of relocating our offices, right now we're in Goose Bay. And, in fact, we are running out of space. We do plan to move into new space in a building that we are constructing to accommodate those space needs. We have staff in some of the Nunatsiavut communities. We have some staff in Nain. We have staff in Makkovik, and I don't think we have anyone here in Hopedale at the moment. But the professional accounting staff, the technical staff, it's difficult to get people to come to Goose Bay. We think it would be a little more difficult to get people to live in the Nunatsiavut community. So, for now, there's no plan to move the

administrative base of operations out of Goose Bay. The next or I'm going to skip to the third part of your question, so the engineering and project management services question. Our first foray into that is the construction management of the cultural centre project, the Illusuak project in Nain. And at the time we used our joint venture with HJ O'Connell, Bird, because Bird is a national building construction company, and they have professional construction managers to assist with that. So the construction management of that project is actually being done through Nillik, which is a joint venture with us. We've recently hired a VP for operations. His name is Adam Brown. Adam is a professional civil engineer, and he also has his professional project management designation, and those are the types of skills you look for to manage large civil projects. So with time and with time I would say in the next Year or so, we hope to get involved in more complex projects on the coast of Labrador in the Nunatsiavut communities. So we're bringing in and hiring the capacity that we need. And so we will be more involved in those types of things to be able to provide those services. I've now forgotten the middle question. What was the...

**MR. POTTLE:**

Possibly developing some sort of partner with the Inuit Community Governments through Nunatsiavut Construction.

**MR. THORBOURNE:**

So the concept is certainly something that we've talked about and had some discussions. The quarry management is an example of

that, that we're trying to do with the Inuit Community Governments and some co-operation that we think, and we had there. Each community government has some heavy equipment, or maybe an excavator, a bulldozer, and there's probably common work that could be done there. So that's something that we're slowly trying to encourage, but that's an example of something that we can do. I guess the other part that we could try to look forward to would be in the, not in the design, but in the management of larger projects, and the Illusuak Centre being one. I know there's lots of-, there's the community centre being constructed here in Hopedale. As we bring that capacity on, I think there are more partnerships and more expertise that we can bring to the table. So baby steps now, but I expect we can see that grow with time.

**MR. SPEAKER:**

Thank you. Mr. Darryl Shiwak, I do believe you have a question.

**MR. SHIWAK:**

Thank you, Mr. Chair. I guess, I don't know who to direct my question to. It's sort of around the social, Corporate Social Responsibility Policy that you're developing. And I asked this question last Year, and it's very important to me that-, I think that you need a policy or some sort of position towards social responsibility. Because, as a government, and you know this as well, we are on the front lines. We get these questions and, again, it's related to a lot of the other statements. Where we're sort of mistaken for being a part of NGC, or NGC's part of Nunatsiavut

Government, and we have a role in the decision making. I'm just wondering, do you have a timeline for your policy to come out? Will your policy include consultations within the communities? Because, basically, I could be wrong, but I don't see much consultation. And it's very important maybe on small issues. Like, with regards to Nunatsiavut Marine, this Year there's been some policies put in place, some changes that, yes, they were put on websites and stuff. But, actually, before the season started you haven't gotten into the communities and explained it to the people. These small things are very important. This consultation with communities, not only with Nunatsiavut Marine, but with, say, Air Labrador, with whatever company you've got, you need to get into the communities, explain to the people where you're headed. I'm not sure if you have a vision, a corporate vision, for investing in the communities, short term, midterm, and long term. Communities need to know that. I'm just wondering if you could answer the question on is there timelines for the social responsibility policy? Is there some preparation for doing consultations? And do you have a vision of investing into communities?

**MR. SPEAKER:**

Thank you. I believe Clint Davis will be answering that question.

**MR. DAVIS:**

Nakummek, for the question. So a couple of things. So, first of all, being an Inuit business and actually having a Corporate Social Responsibility Policy, which covers the entire gamut of our

companies, is actually pretty forward looking on the part of other Aboriginal businesses across the country. So I want to recognize the excellent work by James and his team in order to do something like that because I think it's rather visionary on our part to be able to do it. Consultation certainly is key as well as a part of our CSR policy. You'll recall that's a part of our core values. We do want to be open and transparent as well as being culturally sensitive and environmentally sustainable as well. And so this is a real important part of our policy. Consultation is also vital. In fact, we're going to Makkovik tonight, and we're trying to hold a community meeting. And I think that's-, I know that James and his team, you meet with communities on a regular basis and, quite frankly, that's one thing that I think we missed as trustees, and as board members of NGC, is to be able to do that sort of community discussion. Quite frankly, Darryl, this is the first one I'm doing, and I've been here for a little while. So I'm very excited about it, and I think it's probably long overdue. And I think your question is an important one and a relevant one. And, you know, the fact that we've actually-, we were going to pass out reports today. Unfortunately, we left them in James' truck, but you will get one and, again, it's a commitment on our part to be open and transparent with our beneficiaries and our community members. So consultation is a part of that. We definitely want to do that. You have my commitment on that.

Community meetings are important because I think we need, not only the staff, but certainly the trustees and the board members, need to hear front and centre from community members. And where I live in Toronto it's hard to get that. It's hard to be connected in that way. And the fact that we actually are producing our annual report, and I'm very proud of that. Even though I'm, you know, hoping that our results will be much better. But, you know, at the end of the day, I think you just have to put it out there, and you have to stand by your results. And we'll be, again, and I like to say this, you know, one of the few Aboriginal-owned businesses across the country that actually does something like that. So I do appreciate the question, and we're certainly committed to that level of consultation for sure. Nakummek.

**MR. SPEAKER:**

Thank you. Would you like to add anything else? Yes, thank you. And just for the record, please state your name, please. Thanks.

**MR. ADAMS:**

Thank you. Peter Adams, President of Nunatsiavut Marine. I just wanted to supplement Clint's response in reference made regarding some of the policy implementation that's happened within Nunatsiavut Marine. As the season progresses we do encounter situations from time to time that need to be addressed and dealt with. What we try to do is when we implement a new policy; we try to advertise it, as you've indicated on our website, but also allow a transition period where people may not be fully informed about the

policy. We will try to inform them at the time that they've learned about it. And so we may allow them to-, we may forego the policy on that particular circumstance and advise them for a future situation. As Clint indicated, your point about getting into the communities and explaining some of these policies is certainly an important one and something that we have considered doing. And I think that, on a whole, we'll probably make a stronger effort to do so. And just as an additional point to that, that community consultation was a key component of our proposal that we submitted for the long-term ferry contract with the Government of Newfoundland and Labrador in the fact that very few people will have much information about what was in the request for proposals, what was asked for by the government and an opportunity to provide some input and feedback into potential vessel designs and amenities on board. So assuming we are the successful bidder when the Government of Newfoundland and Labrador makes their decision, one of the first things that we intend to do is actually visit the communities, meet with significant stakeholder groups, show the broad designs, show the initial amenities that are being provided and allow for some consultation on making some suggestions where perhaps the service may be able to be enhanced within the scope of the proposal. So that is a key point and well made. Nakummek.

**MR. SPEAKER:**

Thank you, Mr. Adams. Gary Mitchell, you have a question?

**MR. MITCHELL:**

Thank you, Mr. Speaker. I have a question, I guess a general question, and that is, out of all these companies that the Nunatsiavut Group of Companies has listed here in this document, are they all making money? Because it seems like the *Trust* gets a lot out of NGC when the other companies get funded by the *Trust*. So we have all these companies that are operating around Labrador and beyond, and are they making money? If they're not making money, is there any changes made to change things so they can make money? You know, because I notice on the Base Camp operations, they're losing money. The BMO agency in Nain is losing money. There's been a reduction in the charter with Air Labrador. You know, are these-, how are these downfalls made up? You know, is it just a *Trust* could feed money for their losses? Because we have communities that need money and services, and why, you know, we've got to look at the social part of it. And I'm glad that the Corporate Social Responsibility Policy is going to be implemented, at what time, I don't know. And hopefully Upper Lake Melville will be included in the corporate social responsibility all over outside the Land Claims Area. Now I said a mouthful there, and I'm not sure if you can answer all my questions. Thank you, Mr. Speaker.

**MR. SPEAKER:**

Thank you. Please proceed, Mr. Davis.

**MR. DAVIS:**

Thank you for the questions. Clint Davis. Well, not all the companies are making money, just to confirm that. It's, in terms of

whether the *Trusts* are covering us, Mr. Mitchell, I'm assuming you mean sort of the other *Trusts*, or are you talking about LICST because...

**MR. MITCHELL:** (Inaudible).

**MR. DAVIS:** The other *Trusts*, possibly, right?

**MR. MITCHELL:** (Inaudible).

**MR. DAVIS:** Yes. LICST.

**MR. MITCHELL:** (Inaudible).

**MR. DAVIS:** Right. Yes, so really nobody is sort of bankrolling us, and our whole point is to try and be a profitable company. And when you're in a situation like this, and I think there's an added dynamic when you're working with an organization like Nunatsiavut Group of Companies because it very much is like the Crown Corporation, really, because ultimately it's not an individual who owns the company, right? So it's not a privately-owned company. It's not like a Loblaw's or anything like that where if they decided to shut her down tomorrow then they'll do that. I mean, it'll probably take a big process to do it, but they can do it. For us, we're actually owned by LICST, and the beneficiaries of LICST are Nunatsiavut Government. So we do have that responsibility to the communities and to the beneficiaries of our land claim. And so as many-, as all of you know in the room, when it comes to business there's a couple

things you can do, right? Is increase your revenue, cut your costs, hopefully enhance your profitability there. If it still doesn't work then ultimately what you're trying to do is to decide whether you should hold on to the asset, stay in business, or if you're going to have to sell. And, Mr. Mitchell, I think you hit the nail on the head, that there's a couple of these businesses right there. And I can't get into details now, but there are some businesses there where you have to have a long hard look to say whether or not that actually still fits with what we're trying to do. As I mentioned in my presentation, I think we're pretty lucky that our cash position is strong. When I mentioned the depreciation expense of about 1.2 million, it really is a non-cash expense, so the lifeline for any business is its cash on hand. So we have that. But it's not sustainable to kind of continue on with these losses. And I know we're not meeting the mandate of Nunatsiavut Government if we sustain losses like this. So, you know, our plan is over the next couple of quarters is to have a hard look at which ones fit, which ones don't, how long have we had them on the books and does it make sense to hang onto them or to sell them? Nakummek.

**MR. OBED:**

Oh, sorry, may I?

**MR. SPEAKER:**

Sir, you'd like to add something to that, Mr. Obed?

**MR. OBED:**

I'd like to add a piece about the relationship between the *Labrador Inuit Capital Strategy Trust* and the, well, specifically, the

*Tasiujatsoak Trust* because we have a close relationship with the *Tasiujatsoak Trust*, especially around the way in which we get our funds to enter into major investments. So we don't just receive cash with any strings attached from the *Trust*. We enter into partnerships, and some of them such as the Universal Helicopter's deal, the *Tasiujatsoak Trust* is a partner in the overarching initiative and has done so as an investment. So they're looking at return on their equity, just as any other investment that the *Tasiujatsoak Trust* would do. So instead of investing it in a market, they're investing in a project that we are also investing in and helping succeed. It's the same thing for the marine service. We would have never won the marine service contract if the *Tasiujatsoak Trust* hadn't been able to help with that investment. And they're getting a return on their investment as well. So it isn't that other *Trusts* are funding us, and then we're losing this money, or somehow just we've been granted it and the money disappears into our organization. The *Trusts* have worked out access to capital for us so that we're able to make these large scale investments. And they're also watching their bottom line as well in ensuring that they're fulfilling their mandate. So we're creating opportunities within Nunatsiavut and within Labrador instead of using that money to fund whatever projects are happening in North America. And perhaps they'll get a small return, or you'll get a return on an investment in just cash. We are leveraging the

assets that we have to ensure that we have more control over what happens in our territory, and that we can employ the beneficiaries, and that we can make the services better to meet the needs of our constituents.

**MR. SPEAKER:** Thank you, Mr. Obed. Herb Jacque, you have a question?

**MR. JACQUE:** Thank you, Mr. Speaker. I'm not sure who to direct my question to, but my name is Herb Jacque, AngajukKâk for Makkovik. Under the section Fish-Co, I'm wondering do you now, or do you intend to contribute, or would you consider to contribute to the communities of Nain and Makkovik with existing fish plants in providing quota or employment to beneficiaries? And would you consider looking at accommodations so we could keep the work in our community, as in just during the past summer we had problems in keeping workers at the plant because they had no accommodations. Thank you, Mr. Speaker.

**MR. SPEAKER:** Thank you. I believe Mr. James Thorbourne has an answer for you.

**MR. THORBOURNE:** Nakummek, Herb, for the question. Our role is Fish-Co is we manage the licenses and quotas and others fish those assets, not just on our behalf. We have some partnerships in there as well. So we don't get involved in the day-to-day part of the fisheries. We, basically, through partnerships and through other ventures, have other people fish them, and we get a royalty at the end of the Year. So we're hands off when it comes to the actual fishery operations,

and we just provide some management expertise. And our fish guy that looks after that is Chris and, unfortunately, Chris isn't here this morning. But we don't get involved in the day-to-day operational thing. So I guess a short answer then would be no, there isn't a way to translate the quotas and licenses to assisting with fish plants on the coast. I would think that would be more of a Torngat Fish Co-op mandate as opposed to our mandate.

**MR. SPEAKER:**

Thank you. Does, I guess, Mr. Obed, care to elaborate?

**MR. OBED:**

This is in keeping with what James had said; we had been discussing a one fishing entity with this principal player being Torngat Fisheries over the last four Year now. But we haven't come to any agreement on that particular entity, even though we've spent a lot of time trying to think about how that would work. And that would be the vehicle, if we were to expand, that we would see where we would be investing more in infrastructure in the north coast, and that there would be comprehensive approach to fishery assets. We've been handling our assets very conservatively in trying to ensure that we are continuing to make a profit on the fishing assets that we have, but there is a larger picture, and we have been in discussions over the past four Year in trying to figure how we can create a larger foot print in all aspects of the fishery.

**MR. SPEAKER:**

Thank you, Mr. Obed. Are there any other further questions? I believe Patricia; you haven't asked a question, so please proceed.

**MS KEMUKSIGAK:** Thank you, Mr. Speaker. I'd like to ask a question. I've noticed that we have audited financial statements from two other *Trusts*, but we didn't get one from LICST. Is there a reason that it was not submitted because; it's stated in the *Trust Deeds* that we should have audited financial statements submitted to the Assembly.

**MR. SPEAKER:** Mr. Thorbourne.

**MR. THORBOURNE:** Great. Thanks for the question, Patricia. So we do have audited financial statements. I was sort of under the assumption that the Assembly had them. I don't think we formally submitted them, and maybe that's something that we need to do. That would be a matter of process and perhaps something that we'd miss. Our board approved our financial statements in Early July. So after that happened, and then we would have been able to release those statements. So if you don't have them, then that's an oversight or something missing in our process of getting them to you, and I would apologize for that.

**MR. SPEAKER:** Thank you. Any further questions? I believe Jim Tuttauk had a question.

**MR. TUTTAUK:** Thank you, Mr. Speaker. I hope you don't feel that we're picking on you today, Mr. Thorbourne, but you just happen to be the boss in charge of it. Another question with regards of NGC. I'll give you an example of how poor some of those communities are. An example in my hometown, Hopedale, here. We have roughly 85,

closer to 90 percent people that are unemployed. Will NGC give back to the communities? Such as, we are the capital of Nunatsiavut. And, you know, you come into our towns, like my hometown of Hopedale here, crush, drill, drill and blast rock, crush it, then you sell it to these companies, which it's all standard, of course. You know, we would like some help to upgrade our roads here in our communities. I guess, I'm looking for saying at no real cost. Like, the companies make money off of us, but yet don't give anything back to our communities. And I guess my question is in two parts. Will Nunatsiavut Group of Companies help to upgrade our roads? And the second part is selling of crushed stone to the locals. Like I said, we have 85 to 90 percent of our population are unemployed, and we cannot afford to spend a thousand dollars for maybe 15 ton of crushed stone to, say, someone that's on welfare. We can't afford that. What we're asking is there a way that NGC could give something back to the communities? Like, upgrade roads and maybe give a fair price for crushed stone if somebody wanted to buy some. Nakummek.

**MR. SPEAKER:**

Thank you. Mr. Thorbourne.

**MR. THORBOURNE:**

All right. Nakummek. Thank you for the question. James Thorbourne. So there are a couple different, not different answers, but a couple pieces of information I'll throw out there. We do have a preferred rate for the Inuit Community Governments to buy

crushed stone, which is less than what we could sell it to other contractors. I think it's maybe \$35 a ton, I believe, as opposed to 41 or 42. So that's one way that we try to give back. The other thing I'll put out there is that it costs us significant money to make the gravel and the crushed stone. You have to drill, blast, and then feed the stones into the crusher and sort of an ongoing, sort of heavy, industrial operation. And I guess what I'll say is that we need to be making enough money to afford to provide subsidized or low cost gravel to those in need. And we're trying to get our construction entity, especially to a point where it's doing enough work and making enough profit so that we can afford to do that. If we incur a cost. Our costs, I'll tell you, is upwards of \$20 a ton just to produce the stone, and if we were to give it away then somehow we need to pay the wages, and we need to pay for all that stuff. And we need to be making money elsewhere in the company in order to afford to do that. And that's a little bit of a plea from myself to-, one of the benefits of being a supporter of Nunatsiavut Construction and the various construction jobs going on in the communities is that the more successful, the more financially successful Nunatsiavut Construction is, the more ability Nunatsiavut Construction would have to provide the type of subsidies and the giving back to the communities that we have. So it's a circle that we need to get going and, yes, that's the long and short of it.

**MR. SPEAKER:** Thank you, sir, for your answer. At this particular time I'd like to recess for lunch from approximately twelve o'clock till 1:30, and we'll reconvene at 1:30 for more questions. And I'd like to thank you for your time this morning in answering the questions the Committee of the Whole has. But on a side note, also, the Department of Health and Social Development will be releasing some residential school banners, yes. Sorry, care to answer, Ms. Leo.

**PRESIDENT LEO:** Before we break for lunch will the LICST be back after lunch for more questions? Or are they done here?

**MR. SPEAKER:** Prior to calling the recess I notice that there are still questions that liked to be answer by the Committee as a Whole so, yes. Mr. Pottle.

**MR. POTTLE:** I may be out of line here, but I'm wondering can I just add something to Mr. Tuttauk's question and the response from Mr. Thorbourne regarding crushed stone and those issues being dealt with and costed through the Joint Management Committee through capital works expenditures? I guess I've said what I wanted to say, so.

**MR. SPEAKER:** Seeing how it's in relation to the answer provided, I shall allow your answer. So please proceed.

**MR. POTTLE:** Yes, just to expand on that and, Mr. Tuttauk, you know, being new to the process and just being elected as AngajukKâk, I mean,

crushed stone is one issue that we deal with and cost and provide funding for out of dollars that are earmarked for capital works projects for the Inuit Community Governments. So, I mean, I don't think it's the responsibility of NGC to give away stone, *per se*. I would think that would be a matter for the Inuit Community Governments to deal with because, I mean, the stone's already paid for. Thank you.

**MR. SPEAKER:** Thank you, Mr. Pottle. And just for information purposes for me, who would like some further questioning period after lunch? Mr. Pamak, Sarah, Patricia, Greg, yes. Okay, thank you.

**02:31:19** **Track 0001 ends.**

**00:00:00** **Track 0002 starts.**

**MR. SPEAKER:** We'll now resume Committee of the Whole and, just for the record, calling back witnesses of the *Labrador Inuit Capital Strategy Trust*, Mr. Clint Davis, Mr. Natan Obed, Mrs. Isabella Pain, Mr. James Igloliorte, Mr. James Thorbourne, Mr. Peter Adams, and Mr. Philip Earle. Again, I'd like to thank you for coming today to talk to us and answer our questions. Very pleased to have you and, also, we'd like to continue with the questioning. And first, I believe, Sarah Leo had a question.

**PRESIDENT LEO:** No, but I'll wait till the end.

**MR. SPEAKER:** Very good. Chair recognizes Patricia Kemuksigak.

**MS KEMUKSIGAK:**

Nakummek, Mr. Speaker. I'm not sure who to direct the question to, but do you have, or are you looking at developing a strategic plan for business and economic development and also social impacts within Nunatsiavut, like a short and long-term strategic plan?

**MR. SPEAKER:**

Please use your mic.

**MR. DAVIS:**

Nakummek for the question. It's Clint Davis. About a Year ago we actually did develop a three-Year strategic plan. And the reason why we looked at three Year is just because the way the economy is now things can change dramatically over a five-Year timeframe. So a three-Year timeframe is probably considered about a medium strategy. It was very much looking at some of the opportunity that was happening certainly along the coast, particularly around resource development as well as activities that would sort of spill over around Lake Melville as a result of this resource development. Obviously, being from the far north, resource development is certainly something that, I think, our economies depend on. And you'll see through the acquisitions of our companies that without a doubt we're trying to position ourselves as a full service group of companies in order meet some of the needs of those other companies doing resource development, in particular, in the area of mining and so on, energy development. We have, in everything that we do; we do take into account, sort of the social impact. As we

had talked about earlier that we're probably one of the few Aboriginal businesses across the country that's developed a Corporate Social Responsibility Policy. And the fact that or a bit of a Crown corporation for an Inuit government, we certainly want to take into account anything we do and its impact on employment for our own people, how we can hire our own Inuit businesses to do things as well as any impact it's going to have on culture and traditional activities. So, Jim, do you want to add anything to that?

**MR. IGLOLIORTE:**

No. Thank you very much. My name is Jim Igloliorte, and it's a pleasure to be back home here in Hopedale again. Nakummesuak to all of you. In looking at the makeup of the LICST, the *Labrador Inuit Capital Strategy Trust*, and its trustees, as well as the makeup of our GBC, as well as NGC management and all the other lines of business, I think having two of our LICST members directly from the community, Isabella and Kristin from Rigolet, it makes a huge difference in the direct communication that we receive in what is happening on almost a day-to-day basis. And, furthermore, meeting in a session like this and then having community meetings require us to fall back on the reason that we do what we do, and that is to try to build business capacity. And the exchange of ideas that we're having in a session like this where we get to hear directly from AngajukKâk and the NG Assembly itself makes a huge difference in how we respond. We are particularly fortunate in having James

with his level of experience and his level of education in that I think we are striving for the highest level of business competence that you can find. And, personally speaking, I can see that the people who work with him really take into account the cultural aspects of running businesses and preparing for the future. Nakummek.

**MR. SPEAKER:**

Thank you, gentlemen. The Chair recognizes Richard Pamak. I do believe you have a question.

**MR. PAMAK:**

Thank you, Mr. Speaker. I guess this is a follow up to my question earlier. I did mention, or you did mention that there are some business entities doing well and some not doing so well. Looking at the ones that are not doing so well, certainly, we see that on a day-to-day basis being marine services, air services and most how I see into the tourism aspect and within Nunatsiavut Solutions. How much of an impact, if you're indicating losses or not performing as you expected or even see losses, how much of an impact is that creating on the services that you provide to our communities? And the other question that I'd like to ask is that you mentioned that throughout your complete operations that you have roughly about a hundred and twenty employees employed, or a hundred and twenty beneficiaries employed with the NG's operation. Can you tell me what percentage of that is actually overall within NG employees?

**MR. THORBOURNE:**

Thank you for the question, Richard. What impact does it have on our services? We'll take a run down a little bit through the entities

that you mentioned. Base Camp, for example, and Nunatsiavut Solutions. So including the Bank of Montreal operations of that loss that you see on your financial statement, approximately \$500,000 of that is a result of those two operations. Both of those operations have high Inuit employment, mostly people from Nain and Hopedale for Base Camp. Between the two of them there's probably, I'm guessing here, but I know I'm going to be fairly close, \$350,000 in salaries to beneficiaries of the Nunatsiavut Land Claim. Probably half of that, well, over half of that are to people within communities in Nunatsiavut. So the taxes or my understanding is that the income taxes from that go to Nunatsiavut. Arguably, that provides financial assistance to the operations of the Nunatsiavut Government as well. But Nunatsiavut Solutions is 100 percent owned by us, and when it loses money that's cash out of our pocket. Maybe 70,000 of that was depreciation, which is a non-cash item, but the other 400 and some thousand dollars had to come from profits from some other entity in our business where someone has to pay those bills. And, as the Chair mentioned earlier, that's not sustainable. We need to find a different way of doing that because we just can't afford to maintain it on a sustainable business. Air Labrador, I welcome Philip's comments if he would like to add, Air Labrador operates reasonably independent from us in that we don't need to cash flow Air Labrador. They have their own banking.

They have their own finance team and while, yes, we get concerned if they're not having a great Year, and it doesn't directly impact our cash reserves. It shows up on our financial statements because we own 51 percent, and Philip and I work closely together in terms of business development and things like that. So it's the ones that we own 100 percent that have the ability to impact our cash reserves directly. Does that kind of answer the question there?

**MR. PAMAK:**

I guess my question was more how does it impact on the services that you do provide? Are you seeing less service being provided, or are you remaining status quo, or that's basically my question.

**MR. THORBOURNE:**

So, Mr. Speaker, what do you mean by services?

**MR. PAMAK:**

Well, I guess that, I mean, you have contract, you know, with the provincial government with the marine services no doubt. And are you fulfilling those services as to the contract with if you're running a deficit? The same with maybe with Air Labrador to a certain degree, or even Nunatsiavut Solutions. Are you seeing services that could be improved if you were more efficient in your dollars and spending your dollars?

**MR. THORBOURNE:**

Thank you. I have a better understanding of what you're asking now. No, I don't think the losses impact the delivery of the services at all. I know from an Air Labrador perspective we work very hard to win the clientele and win the support of the people of Nunatsiavut. And in order to do that customer service is number

one. The marine service, since Peter has become Vice President almost a Year and a half ago, we've put a lot of effort into trying to improve the business even though we knew it wasn't going to be a big money maker for us. Base Camp, a similar thing. We strive to deliver a high quality safe product to the people that wanted to go there. And I can tell you back in May when we had our last board meeting, we knew then that chances are we're going to lose money again this Year, and we will. But we made the decision that we were going to operate the Base Camp this summer, and the level of service provided would not be diminished at all.

**MR. SPEAKER:**

Thank you, Mr. Thorbourne. Roy Blake, I believe you have a question.

**MR. BLAKE:**

Nakummek, Mr. Speaker. My question is directed to Peter Adams. People have commented about the meals on the Northern Ranger in a very negative way. Are you willing, or will you be looking at to improving the meal service, or maybe even changing the contractor? Thank you.

**MR. ADAMS:**

It's Peter Adams. Thank you for your question. No, no, I'm just saying my name for the record. I thank you for your comment. We actually are providing the service on the Northern Ranger. So the Nunatsiavut Marine, they are our employees. So it's not a contractor that's providing the food service on the Northern Ranger. We get mixed reviews. We've had positive comments on food, and we do

get negative comments on food as well. Food is certainly always a hot topic in any sort of, I think, public service and, in particular, on board ships. People say that about 90 percent of managing morale on board a ship amongst the crew can be done through the food offering. So it's always a sensitive matter. We are trying to find newer and different ways to offer the hospitality service on board the vessel. We recognize that there are still areas where we can improve. One of the areas that we've had discussions on internally is the type of food that's being offered and whether we can try to find more culturally relevant food offerings to provide on board the ship. Some of the challenges that surround that are the numbers of people that are travelling at a particular time. So it's a little easier during the summer to perhaps provide different options for food because there are more people travelling. This time of the Year there are dramatically less people travelling on the vessels, and so providing food at an acceptable level but also at a reasonable cost is sometimes a little more challenging. And we find that a lot of the food that is being requested and served tends to be the deep fried kind, the fries and chicken fingers and those types of things. So it's certainly a challenge. Something that we are aware of and certainly an area that we recognize can perhaps be improved, and we're certainly committed to trying to offer a higher level of service on the Northern Ranger as Mr. Thorbourne had indicated before.

**MR. SPEAKER:**

Thank you, Mr. Adams. The Chair recognizes Kate Mitchell.

**MS MITCHELL:**

Thank you, Mr. Chair. I know that the mission of the LICST is to create wealth in *Trusts* for Nunatsiavut beneficiaries by owning profitable sustainable businesses. But I also have a question in regard to NGC, Nunatsiavut Solutions. And I know it says there that it operates the BMO agency in Nain at a loss, and I'm wondering, you know, is that a substantial amount of money? And the reason why I'm wondering is that banking, I guess as you're well aware, is a big issue for a lot of our communities. Our communities are so small that, like, we really have no hopes of getting, you know, an agency or whatever to come in and set up in our communities. But what I'm wondering is, you know, so, like, how big a loss would you-, I know that, you know, your whole purpose or your mission is to create wealth. But, you know, how much money will you have to lose or whatever, you know, before if it's not profitable then you're not going to, you know, keep doing it. And, on the other hand, I think what I'm trying to ask is that, you know, Nain is our largest community within Nunatsiavut. And I know, you know, how important banking is, and because in all our communities, like we, you know, we have problems getting access to cash and things like that. But I'm wondering, is there any way, you know, that you could sort of look at banking or providing at least, you know, ATM's or something where people can at least get

cash? And then just sort of looking at it as a donation or whatever to the community, you know? Because, to me, somebody has to have a solution, you know? And really everywhere else in the world pretty well, you know, you have access to that. So I'm wondering, you know, if you would even consider looking at that, you know, because-, and I know for Nain, you know, and the rest of our communities. You know if you don't operate in Nain because you're losing money or whatever, then all our communities are back to the same thing. So I'm just wondering, you know, if that makes any sense or-, thank you.

**MR. SPEAKER:**

Thank you, Kate. I believe Mr. Davis will answer your question.

**MR. DAVIS:**

Nakummek. It's Clint Davis. So I'm a banker, actually, in my other job so I definitely know how important banking is. The loss that you asked is around \$40,000 a Year. And this is in terms of partnership with the Bank of Montreal and us. We cover, more or less, the fixed costs, I would assume, for establishing - well, salaries as well. So fixed and variable. And they get the revenue stream from the volume of transactions that actually take place. And I think, without a doubt, banking is vital for our communities getting access to financial products and options are absolutely important. But, for us, I mean, we're going to look at this and try to figure out a better way to do that. And we don't know what those options are yet because we actually never had a chance to discuss them. So we'll

have to come back to you with precisely what would we be doing there? But in terms of, you know access to financial services and what we're seeing across the country, more and more banking service is actually getting online, right? So it's becoming more and more mobile. And it's quite remarkable when I, in my day job, when I go across the country. And even when you're urban centres or outside of urban centres, you ask people how often they've been to a branch, like, hardly anybody will actually say that they have been. Now granted they're in places where there's good internet. But for the most part people kind of do their own things online. Even what you're seeing in terms of digitizing payments in areas, like, that have huge remote regions, such as in Asia and Africa and so on. A lot of their banking activity actually takes place on a cell phone, right? So I think for us, while this is a loss, we do recognize that it's important. We certainly want to continue our discussions, I believe, with the Bank of Montreal to see if there's a way that we can narrow the gap on that loss, obviously, eliminate the loss. And in terms of trying to open up opportunities in other communities, I think you'll probably see some improvements from a technological perspective with banks being able to go and open up accounts and do it over cell phones or tablets and that sort of thing. So the whole need of actually having a branch may not necessarily be critical. White label machines, and I should know this, I'm sorry, but I think

white label machine exit, don't they? ATM's exist in almost every one of our communities? They don't? So it's probably something that we would look at. But, I mean, even that we'd have to see if it fits within-, if you're asking us if we would take it on, we'd have to see if it fits within our business strategy. And that has a whole host of issues around security and because you're transporting large amounts of cash and things of that nature as well to security safety and that sort of stuff. So, anyway, to conclude it's we are certainly having discussions with the Bank of Montreal and figure out if there's a better way we can narrow the gap. So Nakummek.

**MR. SPEAKER:**

Thank you, Mr. Davis. Chair recognizes Mr. Gary Mitchell.

**MR. MITCHELL:**

Thank you, Mr. Speaker. I'll direct this to Philip Earle, Air Labrador. In this document it kind of gives you an impression that there's a weak point in the operations of Air Labrador. And but it mentions in the commercial charter. So I just wondered is the company broke up into different segments that make money and some lose money? Like, I was just under the impression that there was just one thing that either you lose money or make money. But I understand now that there are different segments of the company, different divisions. But it's just the charter business that's kind of less than expected for revenue.

**MR. EARLE:**

Thank you for the question. So when we talk about our revenue, it comes from three different revenue streams, if I could break that

down for you. So we look at our charter revenue, which was highlighted in the report. We have passenger revenue, which is our passenger sales, and we have our cargo revenue. We look at the book of business that we do at Air Labrador as business has gone inside the Land Claims Area, and business that we do outside the Land Claims Area. The split on that is about 60 percent of the total revenue that we generate is generated outside the Land Claims Area. About 40 percent is generated from the communities within Nunatsiavut. One of the things that we've been, as management, mandated by our board to do is hold the line in price increases to beneficiaries to the Nunatsiavut Government and to the communities within the land claim. So over the last number of Year but, in particular, in the two Year that NGC has been the majority owner of the airline, we have not had any price increases to the beneficiaries that fly with our company. So we've held the line on ticket prices. What we have experienced is in the 60 percent that falls outside the Land Claims Area, and it would consist of charters, in particular, mineral exploration charters, that revenue is evaporated. And I was speaking to the Minister of Natural Resources or Lands and Resources earlier. One of the big clients we had was Quest Rare Minerals, and they forecasted doing with us in the fiscal Year that we're discussing, a million dollars' worth of revenue. That didn't happen. Year to date, we haven't done any

business with them just because of where the economy is and where natural resources is. So in answer to your question, Mr. Mitchell, the charter revenue is down, and that's largely related to natural resource exploration charters.

**MR. SPEAKER:**

Thank you, Mr. Philip Earle. Chair recognizes Mr. Greg Flowers.

**MR. FLOWERS:**

Thank you. I guess my question is for James Thorbourne. I know you know the high cost of living in Nunatsiavut and, furthermore, the high cost of food in Nunatsiavut, or the lack of food depending on what time of Year you're here. But I just wonder if Nunatsiavut Group of Companies ever debated or talked about or just sort of out there about having co-operative stores on the north coast. We hear rumbling sometimes of Big Land Enterprises moving out, and I think they would be kind of a, I don't know about a disaster. But, you know, we have, I guess, a lot of need for probably another store or a co-operative store. I heard that a lot during my campaign from different individuals. And I'm just wondering whether you're, too, on it, or did you give any thought to it? Thank you.

**MR. THORBOURNE:**

Nakummek. Thank you for the question. Yes, we have is the short answer, but if I can give you a little background around that. We are aware that Big Land would like to sell, the Hillier family, and we're aware that Nunatsiavut Government somehow has a, perhaps a first right of refusal on that. Your Deputy Minister of Finance has provided us with her financial statements for the last several year

and we've reviewed those. We haven't done a lot more than that. I think there's still a bunch of questions to ask. So it is something that we talk about as management and with the board as well. In my past life when I worked in the western heart, we had a number of grocery stores. Inuvik would be the, kind of a Goose Bay of the area, and then there were satellite stores in both Tuptiatuk and Aklavik. And there were Northern stores in each one of those three communities. And these are stores, when we went in, we were able to overall lower food prices by 10 to 15 percent because Northern had a monopoly, and when you bring in competition, you bring that down. One of the secrets to making money or being able to be sustainable in the grocery business is it's the logistics of getting the food there, for one thing. And you need to be good at that. And you need to have storage in the community so that you don't end up flying things in at expensive prices, and that's not a shot at Air Labrador. That's just a reality of running a grocery store. So and then we say, okay, we're involved in the flying business and the marine transportation business. We should be able to do that fairly well. All I'll say that yes, we have looked at it. It would be we would need to bring on some capacity to try to manage that, but it's not out of the question that we would look at that.

**MR. SPEAKER:**

Thank you, Mr. James Thorbourne. At this time, because of time constraints, that's the last question I'll receive today with the

*Labrador Inuit Capital Strategy Trust*. But if you have any more questions, you can contact the trustees. And on behalf of the Assembly Committee of the Whole, I'd like to thank each of you for presenting today and answering our questions. It's been very informative. On a final note, I'd like to pass the floor to Sarah Leo. She might have some final words.

**PRESIDENT LEO:**

Thank you, Mr. Chair. I just want to, again, thank the trustees for coming in, as well as the management of NGC, and the Assembly Members for taking such an interest in asking these questions. I think it was really important that you came in and was able to answer these questions directly, and for the Assembly Members to have the opportunity for any questions they may have. I just want to quickly point out a couple of things. There was some discussion as to what the NGC or LICST is doing for the communities or giving back in some way, and not to-, I think they did a good job explaining it themselves, but as somebody living in the communities and having dealt with the trustees and the different divisions, I guess, within NGC at different times, as individuals we may not see the benefits that are coming out of NGC or LICST. But I know on a bigger level-, well, on a personal level I know Philip Earle at Air Labrador, anybody that needs anything, Philip is, if he can help, he will help. And I want to thank you, Philip, and your crew. It's not only you, but the rest of your staff that really support the

beneficiaries on the coast as well as you're Santa to the Coast. I know that that's a big hit for the kids. On the other side, you know, you look at the wood that's gone into Nain and Hopedale. That's something that people don't realize that through NGC is made possible. It's at no cost to anybody except NGC, and that wood is able to get to those two communities. And I think Clint; you had mentioned you were hoping to get it into other communities at some point. The other side of that is we, as beneficiaries, we as Nunatsiavummiut; have to understand that in order for NGC and LICST to stay as sustainable businesses or become more sustainable businesses, we have to support them in what we do. You know, we have to start looking at Nillik Construction of Nunatsiavut Construction and supporting them. We have to ensure that if we're flying anywhere, we do it for government business. If we're going on our own, we're supporting our own business, our own company, the Inuit-owned businesses in our region. And that's what we have to do. I think, you know, we can sit here and say and what are you doing for the communities? Yes, there could be a lot more done, I think, and I think a lot smaller, supporting the smaller businesses or somehow more directly involved in the communities, maybe. But there's still a lot being done through LICST and NGC, and I think we need to really talk about that and be aware of that as well. One other project that Nunatsiavut Construction is involved in in Nain is

we've needed the church repaired in Nain for a long time, and the Heritage Committee in Nain is very limited in funds as well as the Moravian Church. But the Nunatsiavut Construction has decided to come and do it for us for Nain at cost. And I think that's how NGC and the LICST are giving back to beneficiaries and the communities. Thank you.

**MR. SPEAKER:**

Thank you, Sarah Leo. Are there any final comments that the trustees or the management would like to say? Thank you for your time today. We'll now continue Committee as a whole, and next we'll be calling witnesses for *Labrador Inuit Land Claims Settlement Trust*. And the Committee of the Whole Chair calls Ms. Sarah Leo, Mr. Dan Pottle, Mrs. Rexanne Crawford and Mrs. Isabella Pain. Yes, you have a comment, Ms. Leo.

**PRESIDENT LEO:**

Just can we do the *Implementation Trust* first because Isabella has to leave, please?

**MR. SPEAKER:**

And then we will continue with the *Implementation Trust* and the witnesses for the Committee of the Whole are Mrs. Isabella Pain and Mrs. Rexanne Crawford. You may proceed.

**MS PAIN:**

Thank you. You should all have a copy of the presentation in your binders. It's the one for the *Implementation Trust*. Unfortunately, I don't know if the copy you have has the numbers showing up. Okay, so it's the white one with no photos on it. Okay. So for people who are new here, I'm just going to give a little background

information on the *Implementation Trust*. It was created on the 17th of May, 2007 by a *Trust Deed* that was approved here in the Assembly. The *Implementation Trust* has a number of objectives. The first is to receive and invest the Labrador Inuit Land Claims Chapter 23 payments. So if you look at the *Land Claim Agreement*, there's money allocated under that in Chapter 23. So the *Implementation Trust* actually receives those dollars. Another objective of the *Implementation Trust* is to create a capital reserve of 75 percent of the amounts received from Nunatsiavut Government. So we have to set aside up to 75 percent of those amounts in a capital reserve. The *Implementation Trust* has only one eligible beneficiary and that is Nunatsiavut Government. There are three trustees on the *Implementation Trust*. The current trustees are I, Michael Flatters and Patty Dicker. The *Trust Deed* itself sets out who is eligible to be trustees, and so those are the three trustees that meet the conditions as set out in the *Implementation Trust Deed*. The *Implementation Trust* has an investment policy which sets out where and what type of funds we can invest in to earn a rate of return. The investment policy was amended in April of 2014 to comprise generally of Canadian and foreign equities. Canadian and foreign equities are shares of publically-traded companies. So those are the things that you can find on the stock market, and we can invest up to 60 percent in Canadian and foreign equities. We can

also invest in fixed income, cash and bonds, and the cash and bonds; they can be Government of Canada bonds, provincial bonds or corporate bonds. And our investment policy says we can have up to 25 percent in those types of investments. The two new things that we-, the amendments were made to include two new types of investment; one is real estate. We can invest up to 10 percent into real estate, and 5 percent in enhanced income products. So that's our new investment policy. Why did we invest in those, or why did we add those two new types of investment? The trustees believed that we wanted to diversify our investments and to protect against a situation like 2008 when the stock market created some hard times for people who had all their money in the stock market. So we're trying to diversify and to manage our risk. The important piece, I guess, is a financial update. So how has the *Trust* performed between January 1st, 2014 and June 30th, 2014? You'll see on the table in front of you we have a column which is book value and a column which is market value. At the beginning of the period the book value was 166 million, and at the end of the period the book value was a hundred and seventy-one million.

**MS CRAWFORD:**

The table was handed out this morning as a separate sheet because on the copy that was in your binder you couldn't see the numbers where they were in white font. So that was the single page of sheet that I handed out this morning.

**MS PAIN:** The market value. The beginning of the period, so in January of 2014 the value was 194 million, and the value at the end of June 2014 was 210 million. So that *Trust* has performed and increased the market value over the book value by about \$39 million. That's the end of our presentation. I'm assuming there might be some questions.

**MR. SPEAKER:** Are there any questions? I recognize Joe Dicker.

**MR. DICKER:** I may be asking a question as a first timer here, and I'm still not familiar with these here, what the *Implementation Trust* that you're presenting today with the monies that you gained. Now is that part of-, could this money be used for infrastructure, building infrastructures such as Illusuak and administration buildings or stuff like that? Thank you.

**MS CRAWFORD:** So the money that's sitting in the *Implementation Trust*, as Isabella pointed out, is the Chapter 23 dollars. And the only beneficiary that can, I guess, draw down funds from the *Implementation Trust* is the Nunatsiavut Government. Under the *Trust Deed* for the *Implementation Trust* we do have to take 50 percent of any of the income earned in any Year into our *Budget Act*, and then through the budgetary process it can be allocated or appropriated for any of the priorities that the Nunatsiavut Assembly, through the *Budget Act*, has deemed appropriate. So we have taken the last couple of Year, the 50 percent income. I think previous to four or five Year

ago they may have even taken some additional funds, but that would have been before my time. So it just has to go through the budgetary process. The simple answer to your question would be yes, if it's been budgeted through the *Budget Act*.

**MR. SPEAKER:**

Thank you, Mrs. Crawford. Chair recognizes Patricia Kemuksigak.

**MS KEMUKSIGAK:**

Thank you, Mr. Speaker. This might seem like a strange question, but I don't know the difference between book value and market value. Would you be able to explain that, please?

**MS CRAWFORD:**

So book value is today I put a dollar and I buy a share of Canadian Tire. Tomorrow if I go to sell it, what I could get for that dollar maybe be a dollar twenty. So your book value is what you actually physically use to buy your shares or your bonds. And when you go to redeem it, what you get is your fair market value, or we look at it on-, it's not necessarily when you redeem it, but what the value of it is at any particular time. So you often hear in the radio and on the news about the fluctuations in the stock market, and they'll talk about specific shares. And lots of times in the newspapers in Newfoundland and Labrador they'll talk about specific companies that are based out of Newfoundland and Labrador and where their share values are. So it's just what you can get on market for your dollar.

**MR. SPEAKER:**

Thank you, Mrs. Crawford. I recognize Greg Flowers.

**MR. FLOWERS:**

Yes, thank you. Isabelle, you said that you invest in two new ones, and one of them is real estate. I'm just wondering, like, I guess, is it like real estate in Canada, or is it real estate outside of, or is just overall, I just want it a bit more clear on what you mean. Thank you.

**MS PAIN:**

We actually haven't invested in real estate yet, but we have amended the *Trust Deed* to be able to invest in real estate. We were looking at two types of real estate that we could invest in. One was Canadian and one was global. We haven't decided on products. There are a number of products out there in terms of actually investing in a building. As an example, there are some companies out there that will come and sell you an investment in a building. It could be a shopping mall somewhere. It could be a huge apartment complex where you would get a rate of return. There's also a real estate income product called a REIT, which is you buy a share of a whole set of investments. So we are looking at both Canadian and global real estate, but we haven't actually chosen a product at this time.

**MR. SPEAKER:**

Thank you. I recognize Gary Mitchell.

**MR. MITCHELL:**

Thank you, Mr. Speaker. I'm just trying to get my head around this. So you get money for the *Implementation Trust*. Seventy-five percent goes to the Nunatsiavut Government, or received from Nunatsiavut Government, sorry. Seventy-five percent to create a

capital reserve, 75 percent of monies received to Nunatsiavut. What happens to the other 25 percent?

**MS CRAWFORD:**

So it's all in the *Trust*, but there are certain provisions of the *Trust Deed* that say 75 percent of all monies received into the *Implementation Trust* have to be set aside into the capital reserve. I don't have the details of the *Trust Deed* - Isabella's just looking it up - but there's a specific purpose of why you want to have your money set aside in the capital reserve. The other 25 percent can then be used to either-, as requested from Nunatsiavut Government to be used for other items. At this point it's all held in the *Trust*, and nothing has come out in the last couple of Year other than 50 percent of the income that's been earned in that particular Year.

**MR. SPEAKER:**

Thank you, Mrs. Crawford. I believe Ms Pain would like to...

**MS PAIN:**

Yes, thank you. For people who are interested, and when you have a chance to look at the *Trust Deed* for the *Labrador Inuit Land Claims Implementation Trust*, the description about the purpose of the fund is Section 3.1, which sets out the purpose of the *Implementation Fund*. And then Section 3.3 describes the capital reserve. So if you wanted to have a look at some point, it'll set out the details about the nature of those sections and what we're required to set aside.

**MR. SPEAKER:**

Thank you, Mrs. Pain and Mrs. Crawford. I guess that concludes our presentation to the Committee of the Whole. And now we'll

proceed to *Labrador Inuit Land Claims Settlement Trust*, and witnesses I'm calling to the Committee of the Whole are Ms Sarah Leo, Mr. Dan Pottle, Mrs. Rexanne Crawford and Ms Isabella Pain. Please proceed.

**MS PAIN:**

Thank you. Again, you should have a copy of the presentation in front of you. It was in your binders. The *Labrador Inuit Settlement Trust* was created through a *Trust Deed* approved and passed at this Assembly on March 11th, 2010. This fund was created to settle the \$140 million, which is in 1997 dollars, to be paid by the federal government for the settlement of the Labrador Inuit Land Claims. So that's a hundred and forty million dollars, which is established under Chapter 19 of the *Land Claim Agreement*. The objectives of the *Settlement Trust* are to receive and invest the Chapter 19 payments and to provide a broad range of social, cultural, housing, health, education and economic assistance to eligible beneficiaries. The eligible beneficiaries of the *Settlement Trust* are Nunatsiavut Government, Inuit Community Governments, beneficiaries of the *Labrador Inuit Land Claim Agreement*, or any class of eligible beneficiaries, and registered charity or non-profit organization for the benefit of Inuit. There is, however, a condition as to being able to distribute payments to eligible beneficiaries. The *Trust Deed* says that during the first 11 Year of the fund no distributable cash flow will be made to any eligible beneficiary other than the

Nunatsiavut Government. So for the first 11 Year only Nunatsiavut Government is an eligible beneficiary. The current trustees on the *Settlement Trust* are the President, Sarah Leo, the Treasurer, Daniel Pottle, I, Deputy Minister of Finance, HR and IT, Rexanne Crawford and Michael Flatters. There was a resolution that was passed by this Assembly in September of 2013 to amend the *Trust Deeds* to remove the President and Treasurer as trustees and to include two new trustees that must be beneficiaries, and one of them must reside in the Labrador Inuit Settlement Area. At this point we are still in the process of coming up with a process to bring names forward to the Assembly to replace both the President and the Treasurer with. The investment policy of the *Settlement Trust*, similar to the *Implementation Trust*, it was also amended in April of 2014 to comprise of Canadian and foreign equities which, again, are shares of publically-traded companies at 60 percent, fixed income cash and bonds at 25 percent, real estate at 10 percent and enhanced income products at 5 percent. The financial update on the *Settlement Trust*. The value at the beginning of January 2014, the book value, was about a hundred and six million dollars and the value at the end of the period, the book value was a hundred and nine million. The market value was \$123 million, and the value at the end of the period was a hundred and thirty-three million dollars. There were payments made on the negotiation loan, which was a

part of the *Land Claim Agreement*, of \$3.19 million, and we paid interest on that loan of about \$1.4 million. Sorry, I'm reading the wrong numbers. 3.3 million and interest of 1.28. The increase in the market value in this *Trust* of the market value over the book value was \$23.6 million. So that was the increase in the *Settlement Trust* in that period.

**MR. SPEAKER:** Thank you, Mrs. Pain. Are there any questions? We have a question, Mrs. Patricia Kemuksigak.

**MS KEMUKSIGAK:** Thank you, Mr. Speaker. I know the *Trust Deed* wasn't created till March 2010, and it said in the beginning that it was a hundred and forty million. How much was it when it was set up because it's less than that now.

**MS CRAWFORD:** The way the Chapter 19 reads is that the hundred and forty million is the total amount of dollars that would be transferred to Nunatsiavut Government, and it's transferred over a 15-Year period. So every Year we get a transfer on December 1st less the amount that we had to pay on our negotiation loan.

**MR. SPEAKER:** Thank you, Mrs. Crawford. Mr. Gary Mitchell.

**MR. MITCHELL:** Nakummek, Mr. Speaker. In the eligible beneficiaries after 11 Year there are a number of beneficiaries there, but I don't see the corporation there. I see the community governments that are other

beneficiaries. What group would-, the Inuit corporations, how come they're not listed under the eligible beneficiaries?

**MS CRAWFORD:**

I believe NunaKâtiget and Sivunivut are set up as not-for-profit corporations. So even though they are a corporation, they would be a not-for-profit organization set up for the benefit of Inuit. So they wouldn't, at a very high level, but I believe that you are-, NunaKâtiget and Sivunivut are set up as not-for-profits.

**MR. SPEAKER:**

Thank you, Mrs. Crawford. Any further questions? Mr. Richard Pamak.

**MR. PAMAK:**

Thank you, Mr. Chair. Just a quick question, you know? Sitting as a Minister with the government, and certainly we recognize that the need for infrastructure being big within our communities, you know? We talk about implementing our *Land Claims Agreement*, and we have *Implementation Trusts*, we have *Settlement Trusts*. What process would us, as a government, would have to go through in order to access some of these dollars, you know, if we wanted to, say, build an extra building in any of the Inuit communities for certain departments? What process would we have to go through in order to access funds for programs and services? What process do we have to go through to enhance language and culture within our communities? And this money is set for Nunatsiavut Government and implementation, I understand, you know? We are trying to find ways to implement our *Land Claims Agreement*. What route do we

take as a government to maybe start tapping into the money and start implementing our *Land Claims Agreement*? Thank you.

**MR. POTTLE:**

Just very quickly, and I'll probably call upon the other trustees to elaborate on what I'm going to say. I mean, if you go back to the presentation that was just done on the *Implementation Trust*, the interest generated from the investments of the *Implementation Trust*, 50 percent of that goes back to Nunatsiavut Government. As part of our budgetary processes, we would look at our priorities and needs for the government for the next fiscal Year. So once those priorities and needs are identified, then we would budget accordingly for that through our budgetary process that we're now starting. With respect to the *Settlement Trust*, we have not, I don't believe, I stand to be corrected. I'll ask the ~~Ce~~omptroller for support on this. We haven't drawn any money down from the *Settlement Trust* to support operations of government, but we do have that right and authority to do so at the request of the Treasurer. The Treasurer, being me, can request certain percentage of the *Settlement Trust* to be transferred to Nunatsiavut Government at any period of time. We hadn't actually done that. I don't think we may have done it once. I stand to be corrected on that. But there is a process in place as per the *Trust Deed* where we can do that Treasurer request, a release of some of that dollars to support our operations, whether that's, I mean, new buildings or what have you. Again, that's needed.

Identified as a priority and a need of government. The whole purpose of these *Trusts*, the *Implementation and the Settlement Trust*, in particular, and *Tasiujatsoak Trust* where there will be a further presentation, I believe, on the *Tasiujatsoak Trust* in November, is to preserve and protect our capital. We have to, I guess, ensure that dollars are there for future generations as we had heard, I mean, the settlement dollars through Chapter 19 comes to Nunatsiavut Government over a period of 15 Year. I mean, once that 15-Year period comes, there are no more dollars coming from the federal government for settling the *Land Claims Agreement*. The *Implementation Trust*, its dollars as well as a one-time payment, a hundred and fifty-six million dollars that we have to protect and invest for future generations and operations of our government. I mean, we're doing fairly well right now with respect to the sources of funds that we have through *Fiscal Financing Agreement* and our own source revenue. It supports the current programs and services that we provide as a government. If we, as a government, decide that we're going to do more, then we'll need to start drawing upon some of those dollars to do more. The whole purpose of the *Implementation Trust*, again, is to implement the provisions of the *Land Claim Agreement*. That was why the dollars came to us as part of settling the *Land Claims Agreement*. There was an implementation fund allocated to Nunatsiavut Government and,

again, as I said, that is a one-time payment. We'll never receive any more money from the Government of Canada for implementing our *Land Claim Agreement*. So that's why, I mean, Nunatsiavut Government has opted to make sure and, you know, to set up these *Trusts* to make sure that these dollars were invested so that capital can be protected and build on that capital through our investments vis-à-vis interest that we generate off of that. So we don't have to touch the principal, but we can live off of the interest that's generated from our investments. I'm not sure if Rexanne or any other trustee wants to compliment what I've said.

**MS CRAWFORD:**

Just to add a couple of things to what the Treasurer spoke about or, and Danny as trustee, there was a drawn down in the 2011-2012 Year from the *Settlement Trust*. It was all part of the budgetary process. So any requests for a general purpose to use the funds would have to go through the budget process. If there is a very specific purpose it would still have to go to the trustees as a proposal-type, you know, request, and then it would have to be considered. There are provisions in both *Trusts*. It's, I know, under the *Settlement Trust* it's 3.4, and it does talk about a capital reserve, which goes back to what Danny was talking about in protecting the capital and using the interest and generating more interest to be used. So that's under 3.4. And once the capital reserve, or in order to draw down funds from a capital reserve, then it would have to

require a special resolution of the Assembly. All the details of that are in the *Trust Deeds*, and I know the *Trust Deeds* are in your binders for your files. So that's just a couple of points to compliment what Danny had indicated.

**MR. SPEAKER:** Thank you, Mrs. Crawford. I recognize Mr. Joe Dicker and before that, do you care to elaborate...

**MR. POTTLE:** Yes, I just wanted...

**MR. SPEAKER:** ...Mr. Pottle?

**MR. POTTLE:** Thank you, Mr. Chair. I just wanted to reiterate the points that Rexanne and Isabella have made about the importance of, I mean, you should be familiar with the *Trust Deeds*. They are in your binders. I mean, it's a complex legal document. I mean, you know, take some time to go through that. If you have any questions on what you're reading and you need a further understanding of these *Trust Deeds*, by all means, that's what we're here for. So, I mean, become familiar with them. They are, again, legal, complex documents. You're not going to know every section word-by-word or by heart. We, as trustees, often had to go back to the *Trust Deed* as well to re-educate ourselves and to make sure that we have a thorough understanding of these deeds when required.

**MR. SPEAKER:** Thank you, Mr. Pottle. Mr. Joe Dicker.

**MR. DICKER:**

Thank you, Mr. Speaker. A question for any one of you.

Investments, or investing policies or investing monies, you have to go an investor to do that. Who does the Nunatsiavut Government retain as an investor to all this taken care of money for it? Thank you, Mr. Speaker.

**MS CRAWFORD:**

The trustees, we have an advisor who helps us look at our funds.

We go through an extensive process in selecting who are fund managers are. So we have proposals. We do interviews.

Oftentimes we'll do two or three interviews. Part of when we select a fund manager we look at their style of investing. We have benchmarks, and then we continually monitor their performance on a quarterly basis and make tough decisions if they don't perform well.

We meet with them on an annual basis to understand how our investments are working, how they're performing, if there are any changes in management with our investments. And, you know, thankfully we have a fantastic investment advisor who's been with us a very long time to help us through some of these processes and if we have questions. That's the process we undertake. We have our funds in four managers right now. Beutal Goodman, Fiera Capital, Aberdeen and Hexavest. So and it's diversified within Canadian and foreign and equities and within bonds as well.

**MR. SPEAKER:**

Thank you, Mrs. Crawford. I'm going to let the record show I properly excused Mrs. Isabella Pain. I have a question from Mr. Greg Flowers.

**MR. FLOWERS:**

I thank you. I understand what Dan was saying there a minute ago, our Finance Minister. I guess, what I would like to have probably a little bit of clarification on or just some more talk around is if this money is for us, like, I know it's a one-shot deal, like Dan has mentioned. But what I don't, I guess, understand is eligible beneficiaries that would be able to access this money. I'd like to probably, somebody just give me a little clarification on that or how that could be. You know, I don't understand or a way of giving me an example of an eligible beneficiary is able to draw down on this money here.

**MR. POTTLE:**

As you-, going back to the slides for the presentation itself, I believe you are there Gregory with respect to the list of eligible beneficiaries. I mean, I don't know if I can give a clearer example of Nunatsiavut Government than Nunatsiavut Government. And to make that point further clearer, just by way of example, if we decided that we needed dollars to support our housing strategy, by way of example, then Nunatsiavut Government, as an eligible beneficiary, could apply to the *Trust* to draw down some money to support our housing strategy. Inuit Community Governments, again, whether that's Hopedale, Postville, Makkovik, Rigolet, they

are eligible beneficiaries as well. Beneficiaries of the *Labrador Inuit Land Claims Agreement* or any class of eligible beneficiaries, that could be a group of people, or it can be individual people, and registered charity or non-profit organizations, again, such as NunaKâtiget or Sivunivut Inuit Community Corporation. So if that helps you, Gregory, I mean, you know, and some examples and some further clarification.

**MR. SPEAKER:** Nakummek, Mr. Pottle. Mrs. Crawford, you'd like to elaborate.

**MS CRAWFORD:** The wording under the eligible beneficiaries for *Settlement Trust* is very similar to what's on the *Tasiujatsoak Trust*. So I think that process people understand. And who our eligible beneficiaries under the *T Trust* will be very similar in Year 12 to the *Settlement Trust*.

**MR. SPEAKER:** And, with that, I think the Committee of the Whole is now finished. Would you like to add something, Sarah Leo?

**PRESIDENT LEO:** I just want to sort of, I think it was Joe, no, Richard that asked, you know, if we have all this money, we should be using it for our government, and I understand that. I think one of the things we have to start looking at is we're still building capacity within our government. We're still coming up with strategies and we're still coming up with plans. What other things we're working on and, as a housing strategy, it's not completed yet. Once that housing strategy is completed then maybe this would be the *Trust* we come to, to

help us move forward with a housing strategy. But at this point for us to draw down dribs and drabs to sort of due make patchwork stuff within where we are now, I think wouldn't be very beneficial, not only to us but for future generations. So I think any money we spend out of the *Settlement Trust*, more specifically, the *Settlement Trust*, we have to be really cautious with and we have to make sure it's going into a good investment in our communities and for our beneficiaries before we start spending it. And I think that's how we have to look at settlement dollars. Yes, there's money there and yes, you know, there are a lot of challenges in our community right now, but is drawing down this money and putting a Band-Aid on it for now be the best use of that money? It's better that we, as a government, come up with proper solutions before we start making those investments.

**MR. SPEAKER:**

Thank you so much, Sarah Leo. And with those final comments, the Committee of a Whole is now finished. I would like to thank Mrs. Rexanne Crawford, Mrs. Isabella Pain, Mr. Dan Pottle and Ms Sarah Leo for their presentation. And does the Assembly agree for to finish Committee of the Whole?

**ASSEMBLY:**

Aye.

**MR. SPEAKER:**

Any nays? We are out of Committee of the Whole. We'll break for 20 minutes, and when we come back we'll be back in the Assembly and continue with the Orders of the Day.

(Recess)

**MR. SPEAKER:**

We are now back at Assembly. And for information of the Assembly, if you'd like to excuse yourself from the Assembly, please do so by standing and bowing to the Assembly, and also after you return, bowing and taking your seat. This is just in case there's important discussion going on and, also, if there's voting procedures, we need to know what's going on there. So if you'd like to excuse yourself, please do so in the appropriate manner. I know we've had discussions regarding this, and also it will be taken up in the Rules and Procedures Committee again, but also under your Standing Orders authorities and interpretation Section 1(3) for now we'll use in all cases not provided for in these Standing Orders or by other orders of the Assembly the customs and procedures of this Assembly, the Assembly of commons and the provincial and territorial legislatures may be followed so far as they are appropriate to the Assembly. Nakummek. And to resume with the Orders of the Day, we are on item six, "Oral Questions." Are there any oral questions? I recognize Diane Gear, AngajukKâk, Postville.

**MS GEAR:**

Thank you, Mr. Speaker. My question is to the Minister of Health. Given the number of beneficiaries needing eye appointments and prescription glasses, does your department have any plans to bring in an optometrist to the communities of Nunatsiavut? Thank you, Mr. Speaker.

**MR. SPEAKER:** Nakummek, Diane Gear, AngajukKâk for Postville. I recognize Honourable Gregory Flowers, Minister of Health and Social Development.

**MR. FLOWERS:** Thank you, Mr. Speaker. Thank you, AngajukKâk for Postville. We did look into this matter. We don't, I guess, have authority to bring anyone in for eye appointments. But what we did look at was, like, if there was a greater number of people in any community that we had a list of so many people that needed eye appointments, we would certainly look at trying to ask the eye specialist to come into our community and do eye examinations. I know that a lot of the problem is people are being bumped for other emergencies or other cases. And I've heard it across the board a lot this summer, and we did look into it, and right now we are, of course, trying to, I guess, is trying to get a list of how many-, it was only Hopedale that asked me. I know they done Nain once. They try to do Nain once a Year where there's a great many people for it. But I can certainly check again and, well, I have a list of about 30 or 40 for Hopedale, and right now they haven't responded. So, I guess, the answer to your question is I've been looking into it, and I will keep on looking into it and see if we can get them to come into our communities. Thank you, Mr. Speaker.

**MR. SPEAKER:** Nakummek, Honourable Greg Flowers, Minister of Health and Social Development. Do you have a supplementary question?

Nakummek. Are there any further questions? I recognize Herb Jacque, AngajukKâk, Makkovik.

**MR. JACQUE:**

Thank you, Mr. Speaker. I'd like to direct my question to the First Minister, if you could elaborate a bit. It is to our understanding that our seniors in our communities will be given wood. Could you could give us some information on that, please? Thank you, Mr. Speaker.

**MR. SPEAKER:**

Nakummek, Herb Jacque, AngajukKâk, Makkovik. I recognize Honourable Kate Mitchell, First Minister, Nunatsiavut Government.

**MS MITCHELL:**

Thank you, Mr. Speaker. And I'd like to thank the AngajukKâk for his question. The last update that I had on the wood, and just for the information purposes of the Assembly, this is something that I've been following up on since June. When we met with Peter Adams in June I asked them if they could start shipping wood to the coast as soon as their vessels started operating because my concern was at the end in the fall then everybody's trying to get all their supplies and everything. And so I made a request that if they could sort of look at any time there was space available then they would ship all during the summer. And the last update that I had and I think in speaking with the AngajukKâk from Nain, Nain has had their three containers, and Hopedale was supposed to have-, you have yours? Yes. So Nain and Hopedale each have three containers, and then what they said was once they got the wood into Nain and Hopedale

then they would look at the other communities. So that was last week that I had that information, but I will keep on it and I will get back to you. Thank you.

**MR. SPEAKER:** Nakummek, Honourable Kate Mitchell, First Minister. Are there any other questions? I recognize Roy Blake, Ordinary Member, Upper Lake Melville.

**MR. BLAKE:** Mr. Speaker, my question's directed to Minister Flowers. Sir, I was wondering, through the DHSD, what are prices that you cover for meals at the Governor Inn for beneficiaries when they're staying there? I'm trying to get the price limit for breakfast, dinner and supper. Nakummek, Mr. Speaker.

**MR. SPEAKER:** Nakummek, Roy Blake, Ordinary Member for Upper Lake Melville. I recognize Honourable Greg Flowers, Minister of Health and Social Development.

**MR. FLOWERS:** Thank you, Mr. Speaker. I guess the answer that I have for Mr. Blake is I did not look at the prices of meals for the Governor's Inn. Is that what you're asking, Mr. Speaker?

**MR. BLAKE:** I didn't ask what the prices were. I asked you how much do you cover per meal for each meal, breakfast, dinner and supper?

**MR. FLOWERS:** Oh, like a total?

**MR. BLAKE:** Not a total in day, like, what I want to know is how much do you cover for breakfast, how much for dinner and how much for supper?

Thank you, Mr. Speaker.

**MR. SPEAKER:** Thank you for the clarification. Honourable Greg Flowers, please proceed.

**MR. FLOWERS:** Thank you, Mr. Speaker. I guess we, as people know, that we do give food vouchers for people that is travelling to St. John's or staying in hotels. Now the set amount, I'm not really sure the exact number. So if I give you, like, the price for breakfast, dinner and supper, I'm not sure. But there is a voucher that you get, and I know that this has come up to me a few times in the past that, you know, it's barely doing, or you have to kind of pick from the menu that, you know, you had to choose a very non-expensive meal as compared to what is what. Right off my head I cannot answer how much we do give for breakfast, dinner and supper, but I can certainly, or you could certainly ask me, or we could certainly find out that very easy, what it is. But I do not have the number in front of me. Thank you, Mr. Speaker.

**MR. SPEAKER:** Nakummek, Honourable Greg Flowers, Minister of Health and Social Development. Mr. Roy Blake, Ordinary Member, Upper Lake Melville, do you have a supplementary question? Please proceed.

**MR. BLAKE:** Nakummek, Mr. Speaker. I'm just wondering, Minister Flowers, do you have these numbers in your office and, if so, if it's possible to get them. Nakummek, Mr. Speaker.

**MR. SPEAKER:** Nakummek, Roy Blake, Ordinary Member, Upper Lake Melville. I recognize Honourable Greg Flowers, Minister of Health and Social Development.

**MR. FLOWERS:** Thank you, Mr. Speaker. I guess my answer to Mr. Blake is no, I don't, but you can certainly call our office and DHSD office in Happy Valley, Goose Bay, and you could certainly get the answer very quickly. But, no, I do not have that price in my office. Thank you, Mr. Speaker.

**MR. SPEAKER:** Nakummek, Honourable Greg Flowers, Minister of Health and Social Development. Mr. Roy Blake, Ordinary Member, Upper Lake Melville, do you have a final supplementary question? Are there any further questions? Item seven, "Written Questions." Are there any written questions? Item eight, "Returns to Written Questions." There are no returns today. Item nine, "Petitions." Are there any petitions? Item 10, "Responses to Petitions." There will be no responses today. Item 11, "Reports of Standing and Special Committees." We have any reports today? Item 12, "Tabling of Documents." Does any member wish to table documents today? Item 14, there are no notices of motions for first reading of bills. There are no notices of motions for the first reading

of the bills today. Item 16, "First Reading of Bills." There are no first reading of bills today. Item 17, "Second Reading of Bills." There are no second reading of bills today. Item 18, "Ascent to Bills." There are no ascent to bills today. Item 19, "Adjournment." At this time I'd like to thank the members for their contributions.

**MR. POTTLE:**

Nakummek UKâtik. Before we adjourn, and I may be out of order here, but I'm wondering if you could explain for the newly-elected Members of the Assembly, the concept of written questions and what written questions are meant to entail and what the purposes of written questions are. Nakummek.

**MR. SPEAKER:**

Thank you, Honourable Dan Pottle, Minister of Finance, Human Resources and Information Technology. Just for the benefit of newly-elected Members, on Monday when we arrived we did proceed with the Standing Orders and did give an information session to newly-elected AngajukKâk and Chairpersons. I could elaborate, but are you sufficient with that answer, sir? Nakummek. And in relation to adjournment, please feel free to take your information with you, but leave your binders here for the next Assembly. And, as Speaker, again, I'd like to welcome you all, newly-elected AngajukKâk and Chairpersons to the Assembly. If you have any further questions be it in regard to the Assembly or any other matter, please feel free to contact either, you know, me or the clerk, or the Deputy Speaker, Patricia Ford. We'll certainly help.

And I also wanted to thank the Members for their contributions. I really would like to give special mention to our interpreter/translators, Rita Andersen, Wilson Jararuse, and Augusta Irving. Your work is very important in relation to preserving the *Inuttitut* language, and I must commend you on a job well done. Nakummek. I'd also like to praise their skill, and it must be very difficult in simultaneously translating from English to *Inuttitut* and *Inuttitut* to English. Nakummek. The pages are Tabea Onalik and Colin Hunter, and also with IT support, Rob Ford, who's done an exemplary job. Thank you, Mr. Ford. Also in attendance we have Ms. Roxanne Andersen from OkâlaKatiget and Johansi Tuglavina. And, of course, Assistant to the Clerk, Hilda Hunter. I wish you safe travels. The Assembly is now adjourned, and please remember our next session will convene on November 17, 2014. And, please, to the newly-elected again, please review your Standing Orders, *Code of Conduct, Nunatsiavut Assembly Act, and Labrador Inuit Constitution*. Nakummek.

**01:26:50**

**Track 0002 ends.**